



ALL
NEIGHBORS
COALITION

COORDINATED COMMUNITY PLAN

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ALL NEIGHBORS COALITION COORDINATED COMMUNITY PLAN

ACKNOWLEDGEMENT- THANK YOU TO ALL THOSE WHO HELPED DESIGN AND GIVE INPUT!

After8toEducate	Elevate North Texas
All Neighbors Coalition	Housing Forward
All Neighbors Youth Action Board Members (YAB)	Incarnation House
Bella House	Jim Riley Outreach- Blake's House
Bridges Safe House	Jim Riley Outreach- His House
Children's Health	Jonathan's Place
City House	Juliette Fowler Communities
City of Dallas Office of Homeless Solutions	Lone Star Justice Alliance
College Advisory Commission	Our Friends Place
Community Network Alliance Group, LLC	Samaritan Inn
Dallas Children's Advocacy Center	Seasons of Change, Inc.
Dallas College	Texas Appleseed
Dallas County Commissioner, District 1	Texas Department of Family and Protective Services
Dallas County Youth Village	Texas Independent School Districts
Dallas County Letot/Letot ASAP	TRAC
Dallas Hope Charities	

OUR Voices

"As I sit here to write this, I look back a year ago to when I signed up to join the Youth Action Board. I am amazed at how much I have grown and how much my peers have grown. To see our community come together and achieve this great award is amazing. As a youth who is still experiencing homelessness, being involved in this is life changing for me and hopefully for the youth to come. This started as a virtual meeting, and we are now meeting two days a week. We have come so far, not knowing anything about housing to creating our own project descriptions. ***We are fearless individuals who are facing incredibly hard things. Through all of our struggles, disabilities physical and mental, we have come together to fight for those whose voices are not heard.*** One year ago we sat in a listening session to share how the homeless response system has failed us, and now we are dreaming up a whole new world for youth. I would like to thank Jordan, Leah, and Trudy for being so dedicated to this project, valuing our voices, and making sure that we are always leading the charge with this work. I would like to also thank the community for coming together and fully embracing our vision and being so dedicated and open to supporting our dreams. Everyone is standing behind us, supporting our every move and it is amazing. Accomplishing what we have so far makes me proud I am a member of the Youth Action Board. I am so excited to see everything come to life."

- ***Alyssia, All Neighbors Youth Action Board Member***

"Little Addy would be so proud of my work on the YAB and the CCP. At 2 years old, I began volunteering with my mom at food pantries. At 5, I did a dance in tribute to the homeless and a year-long food drive. The special phrase in the song I danced to said "And this is what I wish for you, I pray one day you'll have a home, with arms stood open wide"

I have been laser focused all these years wanting to see this for ALL people. Fast forward to the pandemic, and I was one of those youth needing that wish to come true while my mom and I lived in our car. We now live in a 1-bedroom apartment, but never feel settled due to all the threats and turnover of staff and owners in our low-income community.

The process of my journey to the YAB has been lifelong. Little Addy always loved people and wanted the best for everyone but never knew she would grow up and be homeless. She would be proud of this continued work to help others have a better life and opportunities.

The YAB meetings have been a lot of work and time but knowing that the outcome will assist others and open pathways out of homelessness really fills my heart. It is my deepest honor to represent youth and I am excited to see this CCP become an active mode of helping others in our community."

- ***Addison, All Neighbors Youth Action Board Member***



“Being a part of the Youth Action Board is exhausting but makes me so proud of the work our community is doing. Joining the YAB was an uneasy feeling for me because of my experiences with the foster care system. I was not sure that I could believe in this work or that my voice would matter. It feels like a weight has been lifted from me because I know that the people in the YAB and that work with the YAB really care about us. *The hope I have for the YHDP work and the Coordinated Community Plan makes me feel like we have won the playoffs and now we are headed to the Super Bowl.* Being able to advocate for youth and young adults experiencing homelessness gives me a lot of hope for what is to come. I am looking forward to what the future has in store.”

- *Colton, All Neighbors Youth Action Board Member*

“Hey y’all, I’m Kay, and I’ve been a proud member of the Youth Action Board since 2023. Being part of this dynamic group of young adults is incredibly rewarding because it allows me to collaborate



Kay

with peers who share similar life experiences. Together, we're on a mission to design innovative programs that will positively impact the lives of future generations. The journey hasn't been easy; it's required countless extra hours, meticulous planning, and a whole lot of dedication. But every moment spent working on this cause fills me with immense passion and purpose. You see, I've faced my fair share of hardships growing up, and I know firsthand how challenging it can be for young people to navigate through life's obstacles alone. That's why I'm so committed to making a difference through the Youth Action Board. I believe that by creating tailored programs and initiatives, we can provide the support and resources that young people need to thrive. Whether it's mentorship programs, educational workshops, or access to essential services, our goal is to empower youth and equip them with the tools they need to succeed. I'm deeply grateful for the incredible

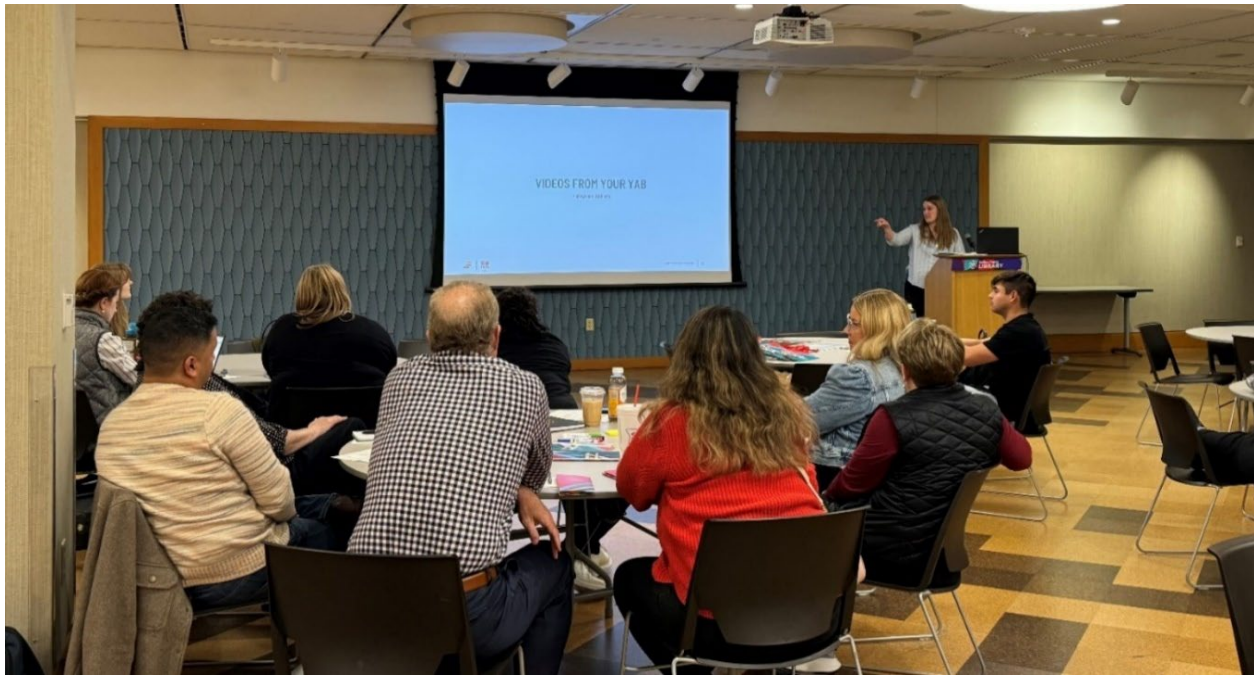
team of individuals I have the privilege of working alongside.

Their unwavering dedication, willingness to listen, and patience are what make our collaborative efforts possible.”

- *Kay, All Neighbors Youth Action Board Member*

KEY TERMS AND ACRONYMS

- **All Neighbors Coalition (ANC):** The Dallas and Collin Counties area, formally identified as TX-600 by HUD, is the collection of cities and counties that create our Continuum of Care. Locally, the TX-600 Continuum of Care is called the All Neighbors Coalition. This is a collective group of over 140 organizations working in collaboration to solve homelessness by providing resources and support to individuals experiencing homelessness.
- **Coordinated Access System (CAS):** a program where neighbors experiencing homelessness are identified, assessed for their needs, referred to resources, and connected to housing. This program allows our community to streamline and coordinate services from providers access Dallas and Collin Counties which helps our system work more efficiently for those who need it.
- **Coordinated Access System (CAS) Access Points:** locations within Housing Forward's CoC where an individual experiencing homelessness can receive housing support via a CAS enrollment; embedded into the front door of the homelessness response systems emergency shelters, street outreach teams, and the Homeless Crisis Line
- **Continuum of Care (CoC):** Continuum of Care; a HUD program designed to help individuals and families experiencing homelessness get the services and support they need to move into transitional and permanent housing, with the overall goal of long-term stability; a HUD program which provides funding for nonprofits, local and state governments for community-wide planning and strategic implementation of tailored homeless services and programs
- **Continuum of Care (CoC) Lead Agency:** the agency leading TX-600 in community priority planning, housing initiatives and manages the CAS/HMIS system; Housing Forward is the CoC Lead Agency for Dallas and Collin Counties
- **Homeless Management Information System (HMIS):** a local information technology system, managed by Housing Forward, used to collect data from service providers serving individuals or households experiencing or at risk of homelessness.
- **Youth Action Board (YAB):** The All Neighbors Coalition youth board consisting of up to 10 youth and young adults (YYA) aged 16 to 25 years old who lead the community in idea formation and decision making for the CCP and YHDP implementation.
- **Youth and Young Adults (YYA):** the All Neighbors Coalition defines youth as individuals aged 0-17 years old and young adults as individuals aged 18-24 years old.



STATEMENT OF NEED

LOCAL SYSTEMIC FACTORS

The All Neighbors Coalition (ANC) geographically covers two counties in the state of Texas, Dallas and Collin counties. According to the 2021 American Community Survey, Collin County has a total population of 1,109,462. Dallas County's population is over twice as much at 2,586,050, in both around 22% of the population. These youth and young adults have unique needs, especially youth living in poverty. 6.6% of the population in Collin County and 14.4% of the population in Dallas County live below the federal poverty level. Unaccompanied youth and young adults living below the poverty line are at a much higher risk of experiencing homelessness because their incomes are not sufficient to afford housing. Housing is commonly considered affordable when no more than 30 percent of a household's gross income goes toward the cost of housing.

A single-person household working full-time at minimum wage, annual income of \$16,120, should have housing costs

~~less than \$403/month~~



but the average 2024 Fair Market Rent for a one bedroom in Dallas is

\$1,532/month.

The lack of truly affordable housing in Dallas and Collin counties has serious implications for young adults, particularly those who lack subsidies or other support. The 2021 American Community Survey reports that 46% of rental households pay more than 35% of their annual income towards rent in Collin County. This number increases to 53% of households in Dallas County.

DEFINITION OF HOMELESSNESS FOR UNACCOMPANIED YOUTH AND YOUNG ADULTS

There are many forms of youth homelessness. Youth may be living in a place not meant for human habitation, such as outside in a park, inside an abandoned building, or staying in their cars. They may be temporarily staying in a transitional living program or an emergency shelter. In addition, many youth are “couch surfing” or doubled up with friends, at risk of losing their nighttime residence. Throughout the All Neighbors Coalition, youth service providers utilize differing definitions of youth homelessness, often due to the way they are funded. Eligibility for funding and support is often tied to various federal agencies using different definitions to define homelessness. This lack of a standard definition of who homeless youth and young adults are presents many challenges. Individuals seeking assistance often spend a lot of time navigating eligibility. In addition, the coordination between programs becomes difficult as agencies serve different age ranges within those definitions. The inconsistency of the ages served also creates gaps in services and a general lack of continuity of care for youth and young adults experiencing homelessness. The chart below describes the different definitions the major federal funding sources use.

DEFINITION OF YOUTH HOMELESSNESS

DEPARTMENT OF EDUCATION (ED)

(McKinney Vento Homeless Assistance Act)

- Individuals who lack a fixed, regular, and adequate nighttime residence
- Sharing housing due to economic hardship or loss of housing (e.g. doubled up)
- **Including one of the following:**
 - Living in motels, hotels, trailer parks, or campgrounds
 - Living in emergency or transitional shelters
 - Sleeping in places not meant for human habitation
 - Living in cars, parks, public spaces, abandoned buildings, bus or train stations, etc.

DEPARTMENT OF HOUSING & URBAN DEVELOPMENT (HUD)

(Hearth Act)

- **Category 1:** Literally homeless
- **Category 2:** Imminent Risk of Homelessness
- **Category 3:** Homeless under other Federal statutes (Youth)
- **Category 4:** Fleeing/Attempting to flee domestic violence

DEPARTMENT OF HEALTH AND HUMAN SERVICES (HHS)

(Runaway and Homeless Youth Act)

- Unaccompanied individuals less than 21 years of age...for whom it is not possible to live in a safe environment with a relative and who have no other safe alternative living arrangement. Including programs below:
 - **Basic Center Program:** the homeless youth is an individual who is less than 18 years of age.
 - **Transitional Living Program:** the homeless youth is 16-21 years of age, or 22 years of age if previously in care, under certain circumstances.

The All Neighbors Coalition defines youth as individuals 0-17 and young adults as those 18-24. An unaccompanied youth refers to an individual under 25 and not part of a family household, foster or institutional care.

USICH FOUR CORE OUTCOMES



Stable Housing: Ensuring youth and young adults experiencing or at risk of experiencing homelessness have connections to stable housing is a very important piece of our Coordinated Community Plan. ALL of those coming through a YHDP project will be connected to a large collaborative group of community providers committed to the goal of ending homelessness among youth and young adults.



Permanent Connections: The importance of creating permanent connections for youth and young adults is heavily stressed in the Continuum of Care covering Dallas and Collin counties. Supporting youth and young adults with family reunification, reunification with chosen family, mentors, peer relationships, and community connections is a core value of the YHDP projects in our community.



Social-Emotional Well-Being: The All Neighbor's Coalition Youth Action Board has put a heavy emphasis on the social and emotional well-being of youth and young adults. Every YHDP project will include plans for wrap-around services, connections to mental health resources, or an on-site therapist or mental health professional. The total needs of the youth and young adults will be considered in the creation of these projects.



Education/Employment: All new YHDP projects will connect youth and young adults to education and employment services. Partnerships with the local Independent School Districts and employers will be enhanced and improve coordination with agencies serving youth and young adults experiencing or at risk of experiencing homelessness.

COORDINATED COMMUNITY PLAN GOALS

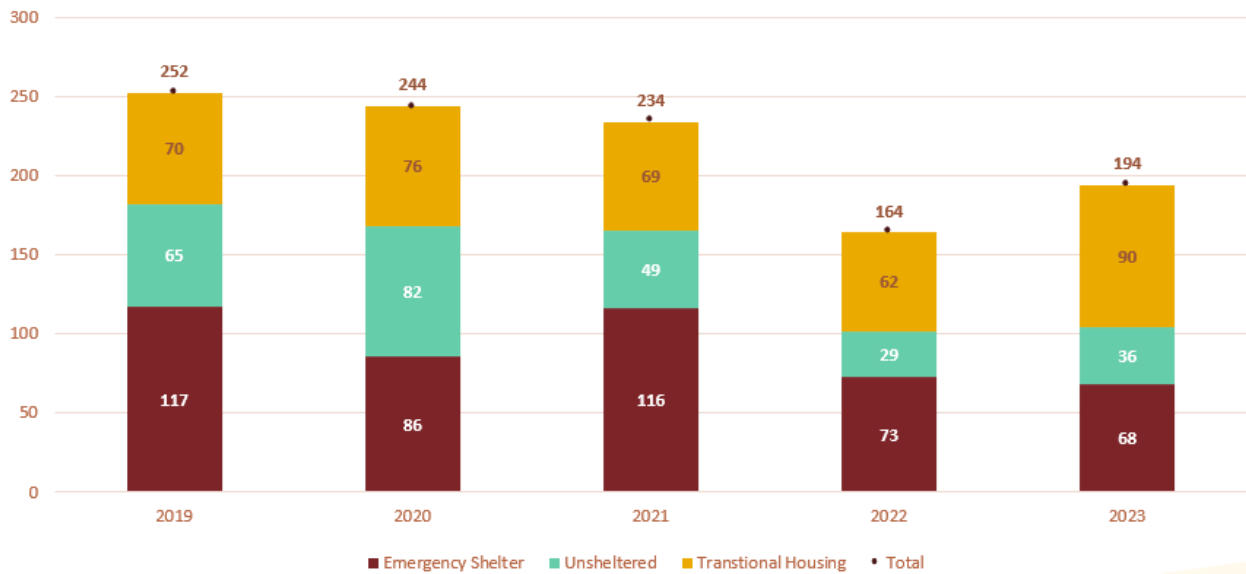
<p>Stable Housing</p>	<ul style="list-style-type: none"> • Goal 1: Standardize the identification of YYA experiencing homelessness to improve service and connections to housing. Create an Active List/By Name List for case conferencing to increase move-in rates and decrease the length of time homeless. • Goal 2: Utilizing street outreach teams to connect all unsheltered youth to Coordinated Entry and to the Hub to connect to additional services. • Goal 3: Streamlining prevention, diversion, and family reunification services to ensure youth and young adults are connected to stable housing.
<p>Permanent Connections</p>	<ul style="list-style-type: none"> • Goal 1: Standardize identification of YYA and create an Active List for case conferencing and aiding permanent connections for youth • Goal 2: Connecting all unsheltered youth to the Hub through coordinated outreach which will increase CAS enrollment and permanent connections for YYA. • Goal 3: Streamlining prevention, diversion, and family reunification services which will increase permanent connections for YYA. • Goal 4: Ensure emergency shelter beds are available for all YYA who need shelter, which will increase connections to community resources and case management.
<p>Social-Emotional Well-Being</p>	<ul style="list-style-type: none"> • Goal 2: Increasing staff and youth-centered training for Street Outreach teams to reduce the number of unsheltered YYA. • Goal 3: Ensure staff who provide prevention, diversion, and family reunification are trained in trauma-informed care. • Goal 3: Enable youth to self-advocate and reunify with their chosen family. • Goal 4: Train and equip shelter staff to create a safe space for YYA who need emergency shelter.
<p>Education/ Employment</p>	<ul style="list-style-type: none"> • Goal 1: Work closely with ISDs and cross system partners to standardize identification of YYA experiencing homelessness and help communicate resources. • Goal 2: Develop in-reach opportunities with agencies, schools, and universities to provide immediate prevention and diversion services. • Goal 4: Work with ISDs to coordinate shelter placements and McKinney-Vento services for youth experiencing homelessness enrolled in schools. • Goal 5: Connecting YYA to services that increase stabilization and self-efficiency (i.e., employment, education, medical/behavioral).

LOOKING AT THE DATA

PIT COUNT

Every year the All Neighbors Coalition conducts a Point in Time (PIT) Count to get an estimate of all the sheltered and unsheltered individuals in the community experiencing homelessness on a single night. The data for sheltered individuals comes from the Homeless Management Information System (HMIS), but data for unsheltered individuals requires a coordinated effort of street outreach and community volunteers. This data is analyzed and reported annually to HUD. Individuals 24 and under are analyzed separately. This count provides vital information about needed services specifically targeting youth and young adults. Without this vital data, it would be hard for the community to raise awareness about the unique needs of youth or the issues this population faces. Data between the 2019 and 2023 PIT counts provide both sheltered and unsheltered estimates of youth. In 2023, 194 young adults were experiencing literal homelessness on the night of the count. 68 youth were in an emergency shelter, while 90 were in a transitional housing program. On the night of the count, 36 unaccompanied youth were unsheltered, sleeping on the streets, in a car, or in an abandoned building.

UNACCOMPANIED YOUTH PIT POPULATION (18-24)



ANNUALIZED NUMBER

Calculating an annualized number of youth experiencing homelessness or those at risk of experiencing homelessness is needed to ensure we are designing a system that will meet all the needs of youth and helps to identify where the gaps in services may be. However, this is a challenging process as this population is very adept at remaining hidden from sight and formal services. In addition, youth in this population have significantly more mobility and options to stay with friends or

family compared to adults experiencing homelessness. As members of the Youth Action Board shared their experiences with not knowing what opportunities or programs were available for them, they identified the severe lack of resources compounded by a lack of knowledge of those few resources dedicated to youth and young adults experiencing homelessness in our community. Therefore, it is likely that the calculated annualized numbers represent an undercount of youth experiencing homelessness in Dallas and Collin counties, especially for those who are doubled up. It is also commonly understood most of the young people we estimate to be at-risk of homelessness will never enter our youth homelessness system.

Calculating an annual number requires us to review estimates from multiple data sources. Within our homeless response system, the All Neighbors Coalition 2023 Point In Time Count showed just under 5% of our overall homeless population (4.97%) are young adults 18-24 years old at any given point in time. Our annual Homeless Management Information System (HMIS) enrollments into youth services programs showed 1,104 young adults served in all programs across 2022. National data shows an estimated 50% of youth exiting foster care will experience homelessness. In North Texas, there are over 300 youth exiting foster care annually. 2021 Data from the Texas Child Welfare System showed that about 1.1% of children existing in the foster care system in Dallas County were recorded as a runaway youth and that was true for .5% of youth existing in Collin County as well. Together, this data estimates that annually, over 200 youth exiting the foster care system in Dallas and Collin counties could experience homelessness.

In addition to the homeless response and child welfare systems, there are 64 school districts in Dallas and Collin counties. Dallas Independent School District (DISD) is the largest and in 2021/2022 reported 3,749 homeless students. 77% of these students were in doubled-up living arrangements and were considered to be at risk of homelessness. Over 1,000 students (including those experiencing homelessness unaccompanied and those with their parents) were recorded as living in shelters, hotels/motels, or unsheltered situations.

It is important to interpret our local data and annualized numbers within the context of what national research and studies have shown to be true about youth homelessness. One of the most significant studies produced was The Voices of Youth Count conducted by Chapin Hall in 2018 which provided representative national data on homelessness among youth and young adults. Their research examines the intersection between homeless youth and the foster care system and the intersection of youth homelessness and the effects the experience of homelessness has on an individual's education. This research identified major challenges in addressing youth homelessness and provided recommendations for service providers and communities.

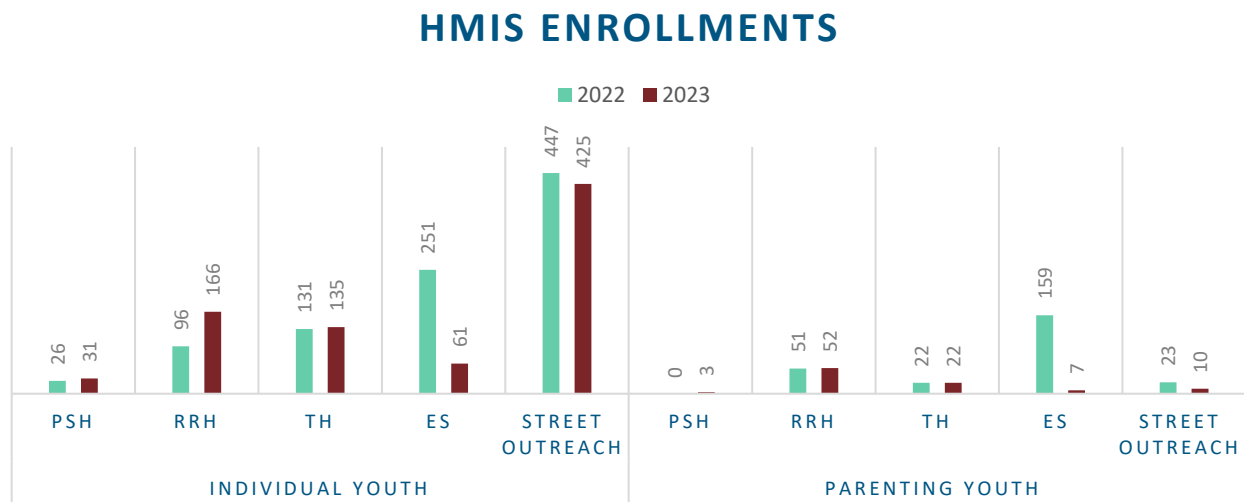
In 2023, the CoC's Longitudinal System Analysis (LSA) data generated from HMIS showed that 627 unduplicated youth and young adult households who were literally homeless were served in emergency shelters, transitional housing, rapid rehousing, and permanent housing. Of those, 69 percent were unaccompanied young adults 18-24, 21 percent were parenting youth households, and 10 percent were unaccompanied minors.

Using all these data points, it is estimated that approximately 800 youth and young adult households (representing approximately 1,150 people) experience literal homelessness in a year and will need targeted assistance from the homeless system to resolve their homelessness in

Dallas and Collin counties. *Additional people are expected to stay doubled up or to be at risk of homelessness. The system will need to provide drop-in, referral, and diversion support for this broader group.*

HMIS DATA

HMIS enrollment data was used to understand the types of assistance people are currently seeking. Unaccompanied and parenting young adults were served across project types, including emergency shelter, rapid rehousing, permanent supportive housing, drop-in centers, and street outreach programs, as shown below. Many young adult households used multiple types of projects. In addition, 220 young adults at risk of homelessness were served in prevention programs. We acknowledge this HMIS data underrepresents those served as many mainstream service providers who serve young people do not currently use HMIS and our system does not encompass all providers youth connect to such as hospitals, mental health, schools, and workforce partners. Despite the limitations of the data, the small number of housing project enrollments compared to the number served in street outreach and emergency shelter programs demonstrate the need for a significant investment in housing to support rehousing for young people experiencing literal homelessness.



COORDINATED ASSESSMENT SYSTEM (CAS) DATA

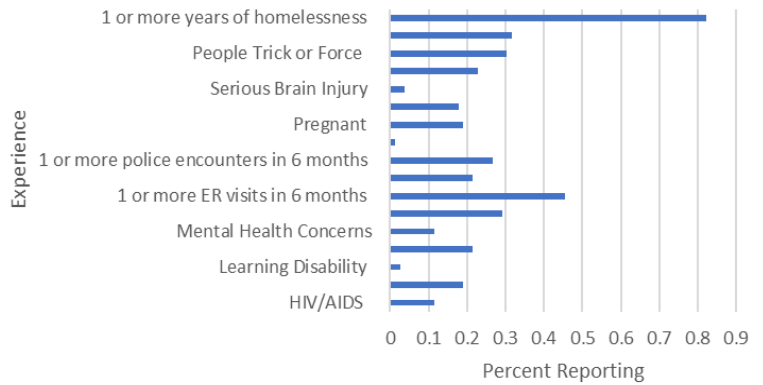
To understand the needs and characteristics of youth experiencing homelessness, the All Neighbors Coalition (CoC) and Youth Action Board (YAB) collected and examined data from Transitioned Aged Youth – Vulnerability Index- Service Prioritization Decision Assistance Tool (TAY-VI-SPDAT). The All Neighbors Coalition used the TAY-VI-SPDAT to prioritize youth and young adults for housing and services through our Coordinated Access System (CAS). In 2022, 79 youth and young adults identified as homeless completed assessments. 82% reported being homeless for a year or longer. Six months prior to completing the TAY-VI-SPDAT, 19% report having a chronic health condition, 29% youth reported using a crisis service such as an ambulance, 46% reported one or more visits to the emergency room, and 23% reported threatening to or trying to harm themselves or others in the past year. 27% reported at least one police interaction. Additionally, 32% reported being attacked or beaten up since they became homeless; 11% self-reported mental health concerns; 3% identified

having a learning or developmental disability; and 18% engaged in risky behaviors such as exchanging sex for money, food, drugs or a place to stay, running drugs for someone, having unprotected sex with someone without knowing the partner and/or sharing needles. This data is used to continually shape and refine the type, frequency, and delivery of housing and services available to youth. It also gives us deeper insight into the lack of services that exist in our current system of care.

To ensure a youth-centered and appropriate Coordinated Access System, designated access points will be established for youth and young adults. Staff at these access points will participate in annual training on CAS service provision, including training on CAS for Youth and Young Adults.

CAS case management, available at CAS access points, is client-led. Youth and Young adults are informed during CAS Assessment of details around the match process, what interventions are available through CAS, and how to appeal match decisions. To appeal a match decision, the process begins with the youth or young adult alerting their Case Manager of the match issue. The Case Manager gathers information around the match issues, youth/young adult housing preferences, and prepares to discuss the issue at the weekly Access Point Coordination meeting. One of the main goals of the weekly Access Point Coordination meetings, facilitated by CAS Admin and attended by all Access Point staff, is to ensure accurate matches. To do so, CAS Case Managers review households that have been matched to the inappropriate intervention. With input from peers, CAS Case Managers work to match households with the right housing and service interventions based on client preference, assessment process, and professional knowledge, identify the most appropriate housing resource to facilitate a rapid exit from homelessness, and ensure households are quickly offered the best available resource. This highly communicative and youth centered approach allows for the youth voice to be honored.

2022 TAY-VI-SPDAT Assessments



CHILD WELFARE

The Texas Department of Family and Protective Services (DFPS) provides several services to families and children across the state to ensure their well-being and safety. One of those services is managing the state’s foster care system. Research by Chapin Hall in the Voices of Youth count found 44% of youth and young adults experiencing homelessness had previous experience in foster care. According to the U.S. Department of Health and Human Services, Administration for Children and Families, Adoption and Foster Care Analysis and Reporting System (AFCARS) FY2021 report, there were 28,042 children in Foster Care in Texas. 16,887 aged out of the foster care system that year, and approximately 300 of these are in North Texas.

Several Youth Action Board members have aged out of the Foster Care system. Two of those youth attended the Youth Action Board Listening Session and reported that they received little to no support when they left foster care. When asked about this lack of support, the youth reported that

they were told they were too old for Foster Youth to Independence (FYI) vouchers and did not qualify for essential needs like SNAP, housing assistance, and DART discounts, among other needed assistance.

The Voices of Youth National Survey found that between one-quarter and one-third of youth and young adults experiencing homelessness had a history of foster care. They also found that young people's entry into foster care was often part of a larger pattern of family instability and was perceived by some young people as the beginning of their experience with homelessness. The survey found that there are multiple pathways to homelessness from foster care.

EDUCATION DATA AND PARTNERSHIPS

Data from the National Center for Homeless Education (NCHE) for the 2021-2022 school year showed there was a total of 97,279 homeless students enrolled in Texas Public Schools. According to Texas Education Agency (TEA) data for SY 2021-2022, the number of students identifying as homeless increased by 4.5% when compared to previous school year.

A closer examination of the 2021-2022 SY data shows that 77% of the homeless students are living in doubled-up situations or are considered at risk of experiencing homelessness. The data by living situation also reveals a 31% decrease in the overall number of homeless students living in unsheltered situations when compared to the previous SY 2020-2021. However, further analysis of the data indicates a 16% increase of unaccompanied homeless youth when compared to 2020-21SY data.

Within Dallas and Collin counties, there are 64 school districts. The largest, Dallas Independent School District (DISD) reported a 13% decrease of students experiencing homelessness from 4,319 in the 2020-2021 school year to 3749 in the 2021-2022 school year. Further analysis of DISD data reveals:

- 18% increase of unaccompanied homeless youth from 749 in the 2020-2021 school year to 880 in the 2021-2022 school year.
- 27% increase in number of students living in an unsheltered situation from 33 in the 2020-2021 school year to 42 in the 2021-2022 school year.
- 9% decrease in the number of students living in doubled-up situations from 2,738 in the 2020-2021 school year to 2,485 in the 2021-2022 school year.

Further examination data for homeless students across all 64 of Dallas and Collin Counties school districts revealed:

- 16% increase of students experiencing homelessness from 10,777 in the 2020-2021 school year to 12,537 in the 2021-2022 school year.
- 27% increase of unaccompanied homeless youth from 1,640 in the 2020-2021 school year to 2,094 in the 2021-2022 school year.
- 40% increase in number of students living in an unsheltered situation from 119 in the 2020-2021 school year to 167 in the 2021-2022 school year.
- 18% increase in number of students living in a doubled-up situations from 7,676 in the 2020-2021 school year to 9,068 in the 2021-2022 school year.

The National Voices of Youth Survey states that young people experiencing family instability and trauma are at increased risk for unstable living situations and interrupted educational experiences. They also found that youth who leave school before graduation were considerably more likely to experience homelessness and that youth and young adults who experience homelessness were less likely to enroll in college. Additional factors affect a student’s completion of high school, for example the lack of insight to assistance from McKinney-Vento Liaisons and expulsion policies around vaping. Local advocates continue to research how these issues can be addressed on a micro level.

One of the key partnerships within the education sector is with our McKinney-Vento Liaisons. These key partners are tackling diversion and prevention from the homeless response system and keeping families intact. Relationships with care teams at the higher education institutions in our community also create a pathway for young adults who might be experiencing homelessness or at risk of homelessness to receive help in the form of diversion services or any permanent housing option that qualifies to their situation. The coordination with these partners and willingness to come together and problem solve improves the permanent housing connection rates for all youth and young adults.

HOUSING INVENTORY COUNTS

In addition to exploring the data from the homeless response system, the child welfare system, and the educational system and feedback from the youth and young adults experiencing homelessness, it is important to examine our current services and housing inventory to determine the availability of housing. Current available emergency and permanent housing stock is inadequate to meet the demands and needs of our youth and young adults experiencing homelessness. In addition, the transitional housing units that are available are not low-barrier enough to accommodate the needs of youth and, therefore, go underutilized.

The current inventory for youth and young adults includes:

- 50 emergency shelter beds specifically for youth and young adults, as well as emergency shelter beds for youth involved with the foster care, child welfare, trafficking and jail diversion systems.
- 89 transitional housing beds dedicated for youth and young adults
- 6 Rapid Rehousing slots dedicated for youth and young adults
- 25 Permanent Supportive Housing units for youth and young adults

YOUTH ACTION BOARD (YAB) LISTENING SESSIONS

In 2023, the Youth Action Board (YAB) and the All Neighbors Coalition Lead Agency, Housing Forward, staff led a series of listening sessions with youth and young adults with lived experience, and the following needs were identified for all youth and young adults experiencing homelessness.

NEEDS				
Housing	Education	Employment	Transportation	Social / Emotional Well Being

ACCESS	Limited youth specific emergency shelter (Only 1 of each) Existing youth transitional housing has limiting eligibility/entrance criteria Youth chose to be unsheltered instead of going to adult only shelter Expressed negative experiences in adult only shelters	Transportation difficult Do not know who the McKinney Vento liaison is within their schools Most drop out of high school	Most report minimum wage jobs- not a living wage Required to work to maintain shelter was an obstacle because difficult to find jobs Little help finding employment, obtaining job related clothing, & transportation	Bus system doesn't always run on time Feel bus stops are unsafe- potential for trafficking	Many had spent time in mental health hospitals/facilities CPS involvement as youth Experience of Trauma while homeless- One youth was raped while unsheltered Mental health worsened while in emergency shelter Forced drug testing and pregnancy testing in shelters
Type of help needed	Youth only emergency shelter Youth transitional housing programs with lower entrance requirements	More information about what help they can get within school system	Help with job search, placement, transportation, interviewing and resumes Crisis Housing that is not dependent on employment	More assistance with alternative transportation - uber, etc.	More streamlined access to mental health services Need more and quicker access to permanent housing with supports

COMMUNITY PARTNERS

The creation of the Coordinated Community Plan would not have been possible without the participation, persistence, and passion of our partners and stakeholders. Representation from organizations, advocates, those connected to the youth homeless response system, and cross system partners have been involved in every step of the planning process. The chart below describes each partner's involvement in co-designing and co-creating the Coordinated Community Plan.

Partner	Partner's Name	Involvement
Youth Action Board	All Neighbors Youth Action Board (YAB)	Dedicated to creating real change in Dallas and Collin counties for ALL youth and young adults experiencing homelessness, the group has met twice a week since receiving YHDP to ensure they fully understand the

Partner	Partner's Name	Involvement
		work ahead, creating incredible project designs, and mapping out needed services for all youth. The YAB leads the idea formation and decision making for the CCP.
Continuum of Care (CoC)	All Neighbors Coalition	Members worked together over many years to improve our community's youth homeless response system. With YHDP, members of the CoC came together to discuss each step of the process for putting together the CCP.
CoC Lead Agency/HMIS Lead	Housing Forward	Leads the community in multiple rehousing initiatives, also manages HMIS system and coordinated entry (Coordinated Access System CAS). Provided data from HMIS, CAS, Housing Inventory Chart and the Point in Time count. Leads the Youth Workgroup, Subcommittees, and adult facilitator for the YAB.
Public Child Welfare Agency	Texas Department of Family and Protective Services (TDFPS)	Provides several services to families and children across the state to ensure wellbeing and safety. Provided data for the CCP. Signed letter of support for creating CCP and supporting future initiatives.
Early Childhood Development and Childcare Providers	Vogel Alcove	CoC members who provide family support programs, early childhood programming, school-aged services, health services, and mental health programs. Part of the Leadership Subcommittee and representing the Executive Council in the Youth Workgroup.
CoC Program Recipients	Stewpot	Provides services to those experiencing homelessness including meals, Identification assistance, and children and family support. Participates in Youth Workgroup and YHDP Community Meeting with system modeling and project design.
	Transaction Resource Action Center (TRAC)	A one-stop resource for youth and young adults aging out of the foster care system. Participates in the monthly Youth Workgroup meetings and sends representatives to each of the subcommittee meetings.
CoC Members	After8toEducate	Drop-in center for YYA experiencing homelessness. Provides connections to shelters and other resources when needed. Attends the Youth Workgroup and supports the YAB meetings and recruitment.
	Community Network Alliance	Originally located in Lubbock, TX. Expanding to Dallas to provide medical

Partner	Partner's Name	Involvement
	Group, LLC (CNAG)	connections, supportive services, and Transitional Housing programs. Attending the YHDP Community Meeting which engaged in system modeling and project design.
	Elevate North Texas	Provides diversion services and emergency hoteling to help youth and young adults experiencing homelessness get quick shelter or assistance. Active participant in the Youth Workgroup meetings, Youth Subcommittee meetings, CoC Executive Council, and community workshops.
	Samaritan Inn	Overnight shelter for those experiencing homelessness which also comes with supportive services and life skills classes. Dedicated to expanding the youth homeless response system, attended the YHDP Community Meeting which worked through system modeling and project design.
ESG Program Providers	City House	Provides shelter to youth and young adults. Designated YYA outreach and shelter for the Point in Time count.
	CitySquare	Providing services to those living in poverty and experiencing homelessness. Housing programs, supportive services, and a food pantry are some of their programs. Participates in the CoC General Assembly and Youth Workgroup.
Juvenile and Adult Corrections and Probation	Dallas County Letot and Youth Village Programs	Shelter, Intake, and ASAP (Assessment, Stabilization, and Advancement Program) programs work with trafficked youth or YYA engaged in the juvenile justice system.
Non-Profit Youth Organization	Youth180	Provides prevention, intervention, and clinical programs for youth engaging with drug use. Attended the YHDP Community Meeting and participated in system modeling and project design.
Local and State Government	City of Dallas Office of Homeless Solutions (OHS)	Uses innovative, collaborative, and comprehensive solutions to make homelessness in the city of Dallas brief and nonrecurring. Acted as a thought partner for expanding resources for YYA and participated in the YHDP Community Meeting system modeling and project designing.
	City of Mesquite	City of Mesquite Housing and Community Division holds all vouchers from Mesquite. MOUs signed with CoC-funded programs to

Partner	Partner's Name	Involvement
		increase utilization rates among FUP-Y vouchers in the CoC.
	Dallas County Commissioner, District 1	Leads the Dallas County Behavioral Health Leadership Team Housing Work Group, which addresses all housing needs and updates in Dallas County. Representatives attended Youth Workgroup Meetings and the YHDP Community Meeting and participated in system modeling and project design.
Local Advocacy	College Advisory Commission (CAC)	Connecting youth to policymakers to represent the interests of students attending colleges and universities in Dallas County. Attended the YHDP Community Meeting and participated in system modeling and project design.
	Dallas Children's Advocacy Center	Works in partnership with private and public agencies to provide support and investigation services for child abuse victims. Participates in the Youth Workgroup and Leadership Subcommittee.
	Lone Star Justice Alliance	Advocates for an equitable justice system for YYA. Provides programs for YYA and communities to better address system failures and prevent future YYA affected by the justice system. Working with Housing Forward to improve cross system partnerships.
	Texas Appleseed	Advocates on the state and local level for fair and equitable laws. Special focus on youth homelessness and targeting the policies that directly affect youth experiencing homelessness. Attended the YHDP Community Meeting and participated in system modeling and project design.
Health, Mental Health, and Substance Abuse Agencies	Children's Health	Operates robust community programs created to improve the lives and health of children and youth in our CoC. Representative attended the YHDP Community Meeting and participated in system modeling and project design.
Runaway and Homeless Youth Program Providers	City House	Receives RHY funding for Transitional Living programs also has an emergency shelter and street outreach program. Designated YYA outreach and shelter for the Point in Time count.
	Seasons of Change, Inc.	Receives RHY funding for street outreach programs, hosts a maternity group home, and a transitional living program for YYA.

Partner	Partner's Name	Involvement
		Attended the YHDP Community Meeting and participated in system modeling and project design.
Local and State Educational Agencies	Dallas ISD, Wylie ISD, Mesquite ISD, Irving ISD, Frisco ISD,	McKinney-Vento Liaisons participate in Youth Workgroups to help inform coordination and work from ISDs perspective. Provide effective diversion and prevention in the school system. Various representatives participate in the Youth Workgroup, Leadership Subcommittee, and YHDP Community Meeting.
Institutions of Higher Education	Dallas College	Offers robust services for students experiencing homelessness or housing insecurity. Works closely with CoC Lead Agency to ensure coordination of services is provided to all YYA encountered. Participates in Youth Workgroup.
Landlords	Padmission and Landlord Engagement Team	Housing Forward's Landlord Engagement Team utilizes Padmission software to partner with over 250 landlords across the CoC to hold units and ensure availability for housing program recipients, including youth and young adults.

COMMUNITY PLAN

Year-round feedback and data are collected through monthly youth workgroups, the Youth Action Board (YAB), and multiple data sources, including HMIS. In April 2023, Youth providers and members of the YAB were brought together in a structured two-day workshop to review this feedback and data and to set a vision, framework, goals, action steps, and governance that created a roadmap of how the community can come together to end youth homelessness in Dallas and Collin counties. In this workshop, participants reviewed the current issues facing homeless and at-risk youth today and defined more narrowly what the homeless rehousing system can affect, enhance, and ultimately change to impact youth's lives. The YAB and the youth workgroups met regularly throughout the fall of 2023 and the spring of 2024 to build a recruitment strategy, program models, and to define inputs that helped inform system modeling. A workshop in February 2024 with youth providers and YAB members helped inform the scale of each of the program interventions the community has designed. This collaborative and youth-led planning will serve to align funding, policies, and to drive performance as providers, Housing Forward, and the YAB collaborate moving forward.



GOVERNANCE STRUCTURE, SHARED VISION, & VALUES

The TX-600 Continuum of Care (CoC), also known as the All Neighbors Coalition, representing Dallas and Collin counties, is a membership-based collaborative whose mission is to prevent and end homelessness. This is achieved by fostering shared responsibility, collaborative planning and aligning the stakeholders and resources essential to implementing the community approved strategic priorities.

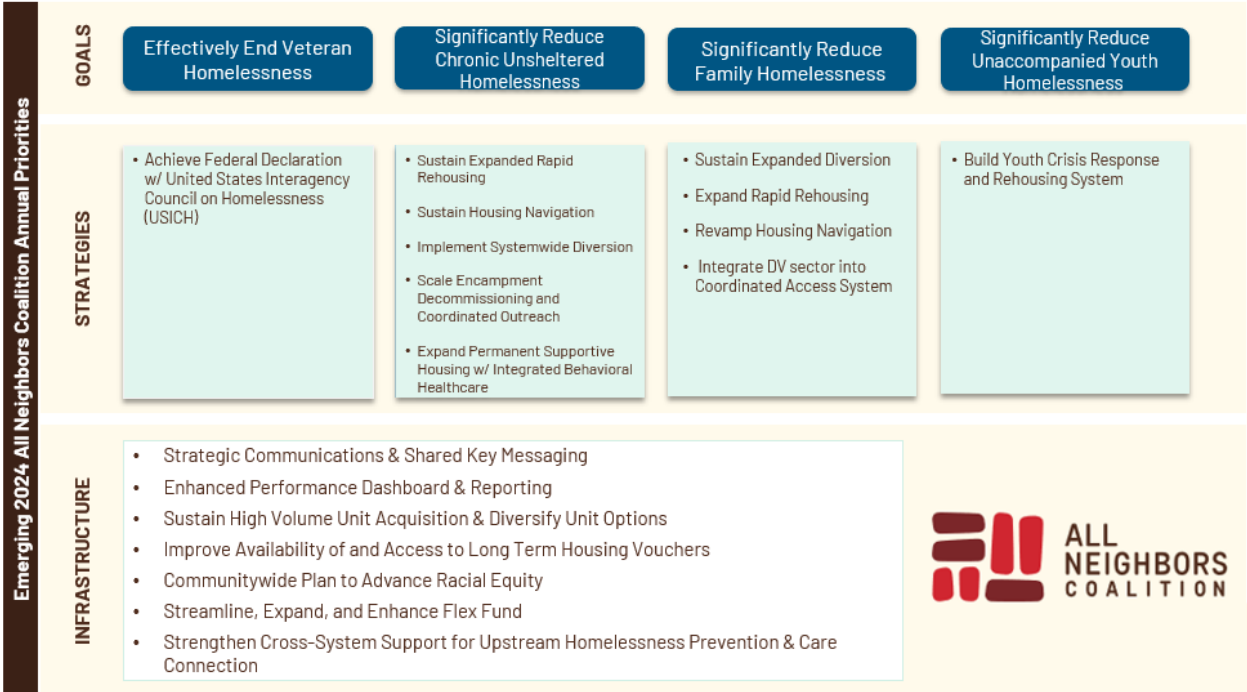
The All Neighbors Coalition carries out its mission through a set of Core Values that guide its governance and activities:

- Every person Experiencing Homelessness Has Access to an Appropriate Exit Pathway
- Exit Pathways are Scaled to Meet Demand and Targeted to Meet the Needs of Specific Populations
- Accountability and Success are Demonstrated Using Data
- Engagement and Transparency are Central Behaviors in All Collective Efforts

The following section will walk through the shared vision our community created together, the mission and vision statement created by the Youth Action Board, and our governance structure for YHDP and all other youth related initiatives. The YAB met often to ensure every part of this Coordinated

Community Plan was youth led. Hosting meetings, finalizing system modeling, and designing projects from their own experiences and what they dream would occur are just some of the ways that the YAB led this work.

The All Neighbors Coalition shared system-wide goals, strategies, and infrastructure for 2024 can be seen in the picture below.



All Neighbors Coalition (CoC) Board

The All Neighbors Coalition Board of Directors serves as the lead decision-making body of the geographic area of the Dallas City and County, Irving Continuum of Care TX-600, which includes all of Dallas and Collin counties by approving all items related to homeless services as well as setting funding priorities. This board is comprised of a 27-member objective and informed group that includes designated seats for persons with lived experience, including the Youth Action Board. This board has three decision-making, standing committees – the Nominating Committee, the Independent Review Committee, and the CoC Assembly Executive Council Committee. In addition to the Board, the governance structure also includes a collection of standing and ad hoc workgroups organized to create policies and support implementation. These workgroups play a large part in creating strategies, large-scale barrier-busting, and tracking housing outcomes. Key workgroups for youth services include the Coordinated Access System (CAS) workgroup, the Homeless Management Information System (HMIS) workgroup, and the Youth workgroup.

Independent Review Committee

The Independent Review Committee (IRC) is responsible for making funding allocation recommendations to the All Neighbors Coalition Board for the various funding opportunities throughout the year, including both private and public funding opportunities. The IRC reviews and ranks each project application following the steps outlined in the board-approved ranking policy,

informed by the strategic priorities of the CoC. This committee includes a minimum of two people with lived experience, incorporating one member of the Youth Action Board (YAB).

Special accommodations to this committee have been made to allow each member of the YAB to participate in the reviewing, scoring, and decision-making for all applications submitted for YHDP funding.

Youth Implementation Workgroup & Subcommittees

To ensure the needs of youth and young adults experiencing homelessness is top of mind, the Youth Workgroup meets monthly to discuss the needs of our community. The Youth Workgroup, formerly run by members of the community, is now staffed by Housing Forward and supported by the Youth Action Board. Community updates, staffing changes, agency availabilities for youth, and barriers for youth and young adults to access services are a few of the topics in these monthly meetings. In April of 2023, the Youth Workgroup agreed to create subcommittees to better focus on specific areas of work.

Youth Leadership Subcommittee

The Youth Leadership Workgroup is a working group comprised of members of the YAB, youth provider agencies, and leadership from other youth systems of care such as child welfare and school districts. It is designed to support the implementation of the community plan. The workgroup will ensure the Goals, Objectives, and Action Steps identified in the plan are carried out and oversee performance.

Prevention and Diversion Youth Subcommittee

The Prevention and Diversion Youth Workgroup is a working group comprised of YAB and front-line youth providers. It is designed to support the implementation objectives of creating a central intake and triage process, prevention services, diversion workflows, family reunification activities, and supporting the Youth Resource Center (YRC) development.

Shelter and Housing Youth Subcommittee

The Shelter and Housing Youth Workgroup is a working group comprised of YAB and front-line youth providers. The workgroup is designed to support the implementation objectives around CAS assessment and match, centralized shelter intake, and permanent housing expansion and stabilization services.

YOUTH ACTION BOARD (YAB)

The Youth Action Board (YAB) was formed over 6 years ago. Its voting membership includes 9 members with lived experience of homelessness, housing instability, or foster care. YAB members are paid above a living wage at \$25 per hour; compensation is reviewed and adjusted annually if needed. The calculation of a living wage comes from the City of Dallas and Dallas College, factoring basic needs (food, childcare costs, insurance, housing, transportation, other necessities, civic engagement, and broadband) with the number in the household. For fiscal year 2024, the living wage for Dallas County is \$18.24 for an individual with no dependents. The funding for YAB compensation, prior to project selection, is pulled from the CoC and YHDP planning grants. The YHDP planning grant will fund post-project selection. The core tenets of the YAB, as outlined in its bylaws, are as follows:

1. Peer-to-peer outreach events to strengthen and connect Dallas' youth experiencing homelessness population and meet social-emotional needs
2. Personal and professional development opportunities for engaged youth to increase quality of life and professional skills
3. Research, discuss, and instigate policy changes throughout the CoC that affect housing opportunities, substance abuse resources, foster care, and mental and physical healthcare

One of the priority areas of the Youth Implementation Workgroups is "For Youth, By Youth: Engaging and centering youth in all planning and decisions affecting not just youth, but our entire homeless response system. This also means supporting the Youth Action Board with recruitment, professional development, compensation, and collaboration".

YAB Vision Statement

We envision a community where ALL youth and young adults are provided safe services and support to gain stable housing and obtain a self-sustaining life.

YAB Mission Statement

We are here to lead the way toward a future free from homelessness. Collaborating with public and private agencies, we work to create change for ALL youth. We strive to provide a safe space and community for youth to feel valued and heard, and to provide resources for youth to move towards a self-sustained life. We are here to take back what's ours and to obtain justice for those whose voice is not heard.

YAB Recruitment Plan

The All Neighbors Coalition Youth Action Board (YAB) has met, reviewed, and agreed to the following recruitment and engagement plan. The goal for the YAB is to have a total number of members between 6-10 individuals actively participating on the YAB. As the numbers drop closer to six members, there will be a large recruitment push. Regular recruitment strategies will occur throughout the year to ensure that the YAB has participation.

Monthly Recruitment: A designated member of the YAB will attend monthly General Assembly Meetings to share recruitment updates with community members. Many agencies and community members attend this meeting who can spread information for the YAB through word-of-mouth. The All Neighbors Coalition and Housing Forward will also feature YAB in their monthly newsletters to support youth recruitment. These newsletters are sent to community members, shared on social media platforms, and sent to agencies for general updates. Including recruitment, these newsletters will also feature Youth Initiative related news as recommended by the YAB.

Quarterly Recruitment: As recruitment continues through the year, quarterly recruitment events will be held at different locations where the YAB will share its goals for the year, explain what it means to be part of the YAB and encourage youth to join. Supporting community centers, youth-serving agencies, and public libraries will be options for hosting various recruitment events. Some of the ideas



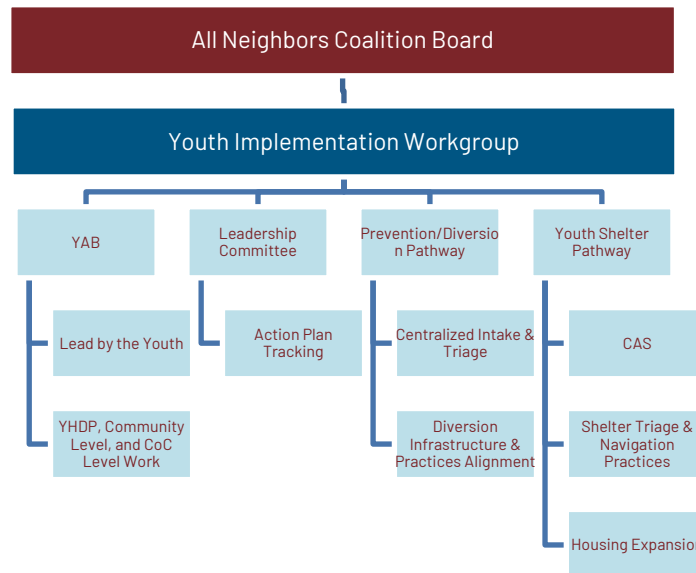
proposed are pizza parties, movie nights, games nights, etc. The YAB members will choose a location, event theme, and invitations to send to different agencies that serve youth in our community, as well as colleges, libraries, and community centers.

Ongoing Recruitment: Word-of-mouth sharing, email blasts to agencies, and social media posts through Housing Forward, the lead agency, will ensure that people are always informed on when the YAB is actively recruiting.

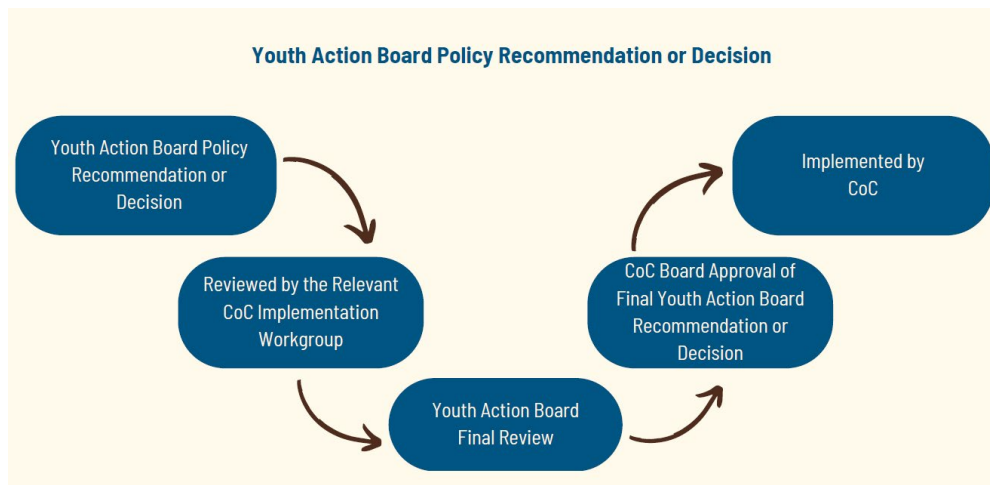
Any youth and young adults interested in joining the YAB will first complete an application. This application is emailed to the Housing Forward Liaison and forwarded to the YAB. The members will then follow up with the applications, ensuring that each person is contacted. If no YAB members are available to call the interested party, they can recommend the Housing Forward YAB Liaison fill that role. After the individual has been interviewed via telephone, the YAB will discuss it at their next meeting, and a vote will occur. The vote must be unanimous before the new member is welcomed into the YAB.

Decision Making Framework

The youth-specific governance structure, including the oversight for implementing action items outlined in the plan, is made up of the YAB, Youth Implementation Workgroup and Subcommittees, and the All Neighbors Coalition Board. The following flow chart demonstrates how information from subcommittees flows through the Youth Implementation Workgroup up to the Board.



The All Neighbors Coalition is committed to lifting the voices of people with lived experience throughout the decision-making process. The image below demonstrates how youth voices are involved in decision-making for the community. All recommendations for the CoC, including but not limited to policy changes, community priorities, and action plans for the youth system, originate from either the Youth Workgroup or YAB and follow the policy recommendation or decision-making flowchart below. Examples of decisions made by the YAB through the YHDP planning are determining project designs and funding priorities for YHDP project budgets.



Coordinated Community Plan – Youth Integration

The Youth Action Board (YAB) has led the process of developing the Coordinated Community Plan. For the first several months of work on the CCP, the YAB met six hours a week. This time was spent diving into the basics of the CoC and the different pathways through the homeless response system. Several meetings focused on learning about the adult homeless response system and current youth services, so they felt fully equipped to take on the task of community planning. The YAB worked tirelessly to develop project designs, reflecting on their own experiences in the homeless response system and the stories from their friends to guide their way.

To make their dream system and project designs a reality, the YAB worked closely with Housing Forward to host a community meeting where they were able to complete system mapping and system modeling with youth service providers. This work informed the coordinated community plan by identifying needs and priorities for the funding and allowed the YAB to decide which projects would be appropriate to apply for. The YAB is also instrumental in the design of youth-specific program models for each of the projects to be applied for.

Project Selection and Implementation – Youth Integration

The YAB has spent several meetings forming the process for selection of projects applying for YHDP funding. This includes the development of questions to be included in the Request for Proposals and how those will be scored. The Independent Review Committee will work alongside the YAB to review and score each of these applications. The YAB members recognized their own biases that could play into the scoring of project applications. As a result, the group recommended removing the names and identifying information from the applications to ensure a more equitable approach to scoring.

Once projects are selected, the YAB will work with organizations to successfully implement the programs in alignment with the intended project design. The YAB has begun providing feedback for the development of training and onboarding that will be provided to funded organizations. The YAB will assist the Housing Forward training team in the development of and facilitation of these trainings.

Additionally, the YAB will work with the Housing Forward Performance Management team to develop a youth-focused performance management plan to evaluate and measure progress over time. Ideas that have been discussed thus far include listening sessions with program participants to ensure the designs of the programs are meeting the needs of youth in our community. YOUTH WORKGROUP

GUIDING PRINCIPLES



FOR YOUTH, BY YOUTH

“Engaging and centering youth in all planning and decisions affecting not just youth, but our entire homeless response system. This also means supporting the Youth Action Board with recruitment, professional development, compensation, and collaboration.” This plan embraces a youth-centered approach that values youths’ expressed needs and their ability to direct the course of their lives. This youth-centered approach emphasizes youth choice in terms of housing youth and service delivery. The extent and nature of support and services they access should be informed by youth at every level of decision-making and program and policy design. It is the responsibility of the homeless response system to ensure alternative options for youth exist when needed.

BUILDING A COLLABORATIVE NETWORK

“Strategic recruitment of other agencies, organizations, and partners who impact youth and young adults, as well as improving communication across system partners, creating clear roles and responsibilities for all, and centering youth in all decisions.”

BUILDING THE TOOLBOX

“Create a youth directory with an updated system map and centralize access for all youth experiencing or at risk of homelessness while also creating tools for the community.”

FIGHTING FOR WHAT’S RIGHT

“Organize supporters, youth, and grassroots advocacy to develop policy positions, reach out to policymakers, etc. to create a system that not only promotes ‘All are Welcome’ but that ‘This Was Made FOR you and WITH you.’”

ALL NEIGHBORS COALITION GUIDING PRINCIPLES

Housing First

The All Neighbors Coalition values the importance of providing housing that is accessible without preconditions as housing ends homelessness. Youth and young adults should be provided with rapid access to low-barrier, safe, secure, and stable housing that meets their needs as quickly as possible, without the condition that they are “ready” for housing. Each project applying for these dollars will be assessed for its flexibility, low barrier eligibility requirements, and the ability to tailor and provide individualized support to youth. Only projects adhering to Housing First will be awarded funding. Housing Forward will assess each project against a Housing First checklist before it is renewed each year and provide technical assistance to projects struggling to honor client choice or who may need assistance in tailoring supports and services. Ongoing technical assistance will be provided to agencies struggling to meet Housing First guidelines.

Transparency

The All Neighbors Coalition strives to co-design programs, processes, policies, and services with both

those receiving and providing the services. Youth providers and youth with lived experience are encouraged to continuously provide feedback and guidance through data, focus groups, engagement in youth workgroups and the youth action board, or other platforms designed by the community.

Stable Housing

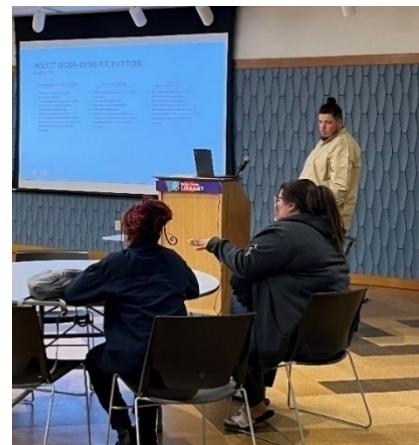
A key guiding principle of this plan is to ensure a clear path towards permanent housing stability for youth and young adults. The community will work intentionally to remove barriers and provide access to a choice of prompt, safe, and low-barrier housing options. Housing planning includes a preliminary triage, prevention, and diversion strategy to evaluate alternative stable housing opportunities that reinforce existing natural support networks. Youth and young adults will lead and collaborate with providers throughout service participation to plan their own individualized strategies to promote housing stability.

Permanent Connections and Supports

Permanent connections include ongoing attachment and connectedness to families, communities, schools, and other positive social networks of young people's choosing. Addressing youth and young adults' physical, mental, emotional, and social needs is a crucial part of this plan. The community will embrace and be intentional with positive youth development, trauma-informed care, resilience building and will encourage the ongoing development of skills, strengths, assets and hobbies among youth and young adults to ensure continued stability and healthy behavior.

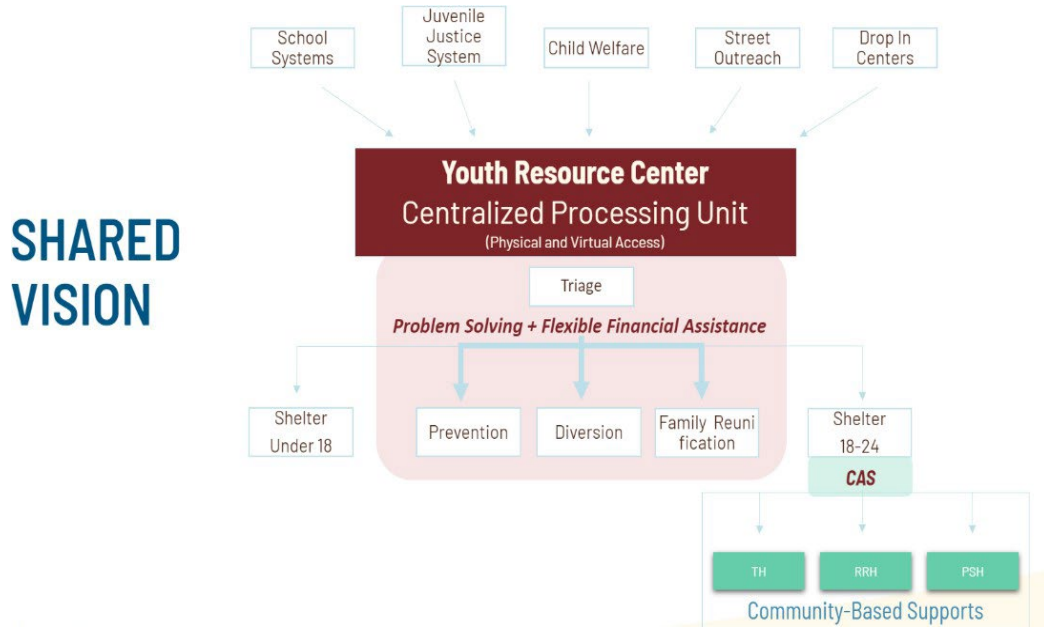
SHARED VISION

The All Neighbors Coalition envisions every youth and young adult identified as homeless or at-risk of homelessness as having access to proactive preventive services, safe shelter when needed, and a choice of prompt, youth-centered, and low-barrier housing options. This vision embraces a "No Wrong Door" approach to identifying youth who may be homeless or at risk of homelessness. As youth are identified through the various systems that serve them, they will be referred to a centralized youth resource center, which is locally referred to as "The Hub". The Hub will work to triage each presenting youth to better understand their needs and provide real-time case management. This referral and triage assessment could take place in a physical location, a virtual call, or over a hotline. If possible, The Hub will work to reunify youth with family, prevent their homelessness, or divert the youth from crisis housing. When needed, a real-time inventory of crisis bed availability will be available for The Hub to assist youth in securing safe temporary shelter while also connecting young adults to CAS for a match to more permanent housing assistance such as transitional housing, rapid rehousing, or permanent supportive housing. An important addition to this shared vision is the focus on case management services and training for every person in our community. Through the planning of this Coordinated Community Plan, the YAB expressed the importance of educating and training our entire community on serving youth and young adults, undoing adultism in our case management services, and protecting the voices and experiences of youth and young adults in our community. The following image was designed during our 2023 Workshop and has been expanded on in our 2024 community planning efforts. Expanded design can be found in the project design section of the plan.



GOALS, OBJECTIVES, & ACTION STEPS

Using the benchmarks for ending youth homelessness as identified by the United States Interagency Council on Homelessness (USICH), the All Neighbors Coalition set local goals and benchmarks to guide the coordinated community plan in setting action items and steps to measure progress over time.

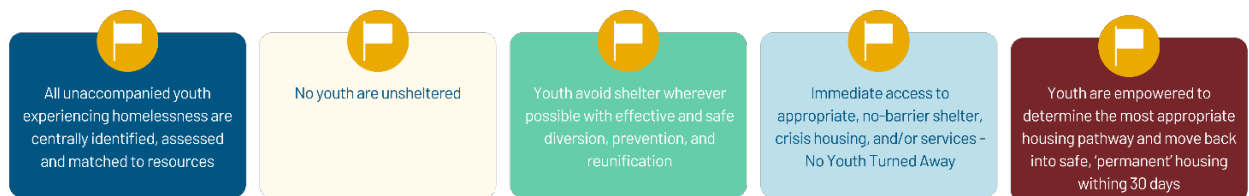


Goal 1: Identify all unaccompanied youth experiencing homelessness or those at risk of homelessness in Dallas and Collin counties	
Objective 1.1	Community uses standardized methods to identify all youth experiencing homelessness and those at-risk.
Action Steps	1.1 Design standardized data sharing processes for identification and referral with other systems such as child welfare, juvenile justice, schools, etc.
	1.2 Develop centralized coordination through the establishment of a youth

FRAMEWORK FOR ENDING YOUTH HOMELESSNESS

Benchmarks for Ending Youth Homelessness in Dallas and Collin Counties

Youth and young adults unaccompanied by parent/guardian, under 25, who meet any definition of homelessness.



	resources center that would serve as a Hub
	1.3 Hire dedicated YYA with lived expertise to work at the Hub
	1.4 Establish a hotline that would be operated by the Hub
	Timeframe for Action: Q4 2024-Q4 2025
	Partners: CoC Lead Agency Housing Forward, ISDs, Youth Prevention and Diversion Subcommittee, Community partners, DFPS, Youth Action Board, CoC partner agencies
	USICH Outcome Alignment: Permanent Connections
	HUD Guiding Principles: Coordinated Entry
Objective 1.2	Increase access to streamlined housing resources through the creation of a single ACTIVE LIST of youth in need of permanent housing resources
Action Steps	2.1 Increase the use of CAS enrollments in HMIS
	2.2 Create an active list for all YYA for case conferencing purposes
	2.3 Establish written procedures for the maintenance of the active list
	Timeframe for Action: Q1 2025
	Partners: CoC Lead Agency Housing Forward, Youth Action Board, Youth Shelter Subcommittee
	USICH Outcome Alignment: Stable Housing, Permanent Connections
	HUD Guiding Principles: Coordinated Entry, Housing First, Youth Choice

Goal 2: No youth experiencing unsheltered homelessness in Dallas and Collin counties

Objective 2.1	Community uses dedicated street outreach to identify and engage all youth experiencing homelessness in coordination with the All Neighbors Coordinated Street Outreach Plan
Action Steps	1.1 Design standardized processes for identification and engagement with all street outreach teams
	1.2 Increase street outreach teams and training specific for YYA
	1.3 Hire and train dedicated YYA with lived expertise to lead Street Outreach teams
	1.4 Develop centralized coordination through the Hub for continuation of services
	1.5 Increase Street outreach CAS enrollments in HMIS
	Timeframe for Action: Q3 2024 - Q3 2025
	Partners: CoC Lead Agency Housing Forward, Coordinated outreach teams, Youth Action Board, Youth Prevention and Diversion Subcommittee
	USICH Outcome Alignment: Permanent Connections
	HUD Guiding Principles: Coordinated Entry
Objective 2.2	Improve and standardize policies and procedures to increase coordination and reduce the number of individuals exiting institutions and other systems into homelessness
Action Steps	2.1 Coordinate with hospitals, jails, and other institutions around discharge planning processes and procedures
	2.2 Develop in-reach opportunities to ensure youth have immediate access to crisis beds or prevention and diversion services

	2.3 Create CoC Policies and Procedures to increase coordination to catch all YYA exiting systems and entering the homeless response system
	Timeframe for Action: Q1 2026 – Q4 2026
	Partners: CoC Lead Agency Housing Forward, Youth Action Board, Youth Leadership Subcommittee, Cross system partners
	USICH Outcome Alignment: Permanent Connections, Stable Housing
	HUD Guiding Principles: Community Integration, Coordinated Entry, Youth Choice

Goal 3: Youth experiencing homelessness or those at risk of homelessness in Dallas and Collin counties have immediate access to effective and safe prevention, diversion, and reunification services

Objective 3.1	Unaccompanied Youth and young adults who are at risk of homelessness will have access to streamlined prevention and diversion services
Action Steps	1.1 Design standardized prevention, diversion, and reunification assessments
	1.2 Ensure on-going professional development/trainings and regular problem-solving training to all staff who work with youth and young adults
	1.3 Increase the Flex Fund to ensure flexible financial assistance is available when needed
	1.4 Hire dedicated and trained staff at the Hub to provide prevention, diversion, and reunification services
	1.5 Work closely with ISDs to ensure education connections and community connections are being made
	1.6 Outreach and hire dedicated YYA with lived expertise to work in the Hub and provide prevention and diversion services
	Timeframe for Action: Q3 2024- Q3 2025
	Partners: CoC Lead Agency Housing Forward, Existing agencies providing prevention/diversion, Youth Prevention and Diversion Subcommittee, Local ISDs and McKinney-Vento Liaisons
	USICH Outcome Alignment: Permanent Connections, Employment/Education
	HUD Guiding Principles: Trauma Informed Care, Youth Choice, Community Integration, Educational Partnerships
Objective 3.2	Develop a Family Engagement model and mediation services to help youth remain or return to their chosen family
Action Steps	2.1 Develop Family Engagement model
	2.2 Meet with those already providing diversion and family reunification to understand existing processes
	2.3 Introduce Family Engagement model to the community through training of all youth services providers and other stakeholders
	2.4 Hire Peer supports at The Hub to aid in Family Reunification and support the YYA through the process
	Timeframe for Action: Q1-Q3 2025
	Partners: CoC Lead Agency Housing Forward, Youth Action Board, Youth Prevention and Diversion Subcommittee, ISDs, All Neighbor’s Coalition Family Workgroup
	USICH Outcome Alignment: Stable Housing, Permanent Connections, Social-Emotional Well-Being
	HUD Guiding Principles: Housing First, Youth Choice, Trauma Informed Care

Goal 4: Youth experiencing homelessness or those at risk of homelessness in Dallas and Collin counties have immediate access to crisis beds and services	
Objective 4.1	Ensure emergency shelter beds are available for all identified unsheltered young adults 18-24 who request shelter
Action Steps	1.1 Increase the number of dedicated shelter beds
	1.2 Create a real-time inventory of bed availability
	1.3 Increase the availability of host homes
	1.4 Increase resources for emergency hoteling as needed
	1.5 Work with local colleges and universities to outreach to YYA experiencing homelessness within the higher education system
	1.6 Collaborate with local colleges and universities to ensure smooth connection to community supports for all students
	Timeframe for Action: Q3 2024 - Q1 2026
	Partners: CoC Lead Agency Housing Forward, Youth Action Board, Existing agencies providing emergency shelter, Youth Shelter Subcommittee, Youth Leadership Subcommittee
	USICH Outcome Alignment: Permanent Connections, Social-Emotional Wellbeing, Education/Employment
	HUD Guiding Principles: Trauma Informed Care, Youth Choice, Community Integration
Objective 4.2	Ensure emergency shelter beds are available for all identified youth 0-17 who need placement
Action Steps	2.1 Increase the number of dedicated shelter beds for 0-17
	2.2 Create a real-time Inventory of bed availability
	2.3 Collaborate with McKinney-Vento Liaisons to increase supportive services for YYA experiencing homelessness
	Timeframe for Action: Q3 2024 -Q1 2026
	Partners: CoC Lead Agency Housing Forward, Youth Action Board, Youth Shelter Subcommittee, ISDs, Texas Department of Family and Protective Services
	USICH Outcome Alignment: Stable Housing, Permanent Connections, Education/Employment
	HUD Guiding Principles: Housing First, Trauma Informed Care

Goal 5: All unaccompanied youth experiencing homelessness in Dallas and Collin counties move into permanent housing with appropriate services and supports within 30 days	
Objective 5.1	Design standardized program models that center youth needs
Action Steps	1.1 Involve youth in the development of all housing and services to make sure they are youth-centered
	1.2 Develop and track performance metrics to ensure continuous quality improvement in design

	1.3 Establish a hotline that would be operated by the Hub
	1.4 Ensure program models include youth-centered and developed wrap-around services
	Timeframe for Action: Q3 2024 – Q2 2025
	Partners: CoC Lead Agency Housing Forward, Youth Action Board, Youth Shelter Subcommittee, Youth Leadership Subcommittee
	USICH Outcome Alignment: Permanent Connections, Social-Emotional Wellbeing, Stable Housing
	HUD Guiding Principles: Trauma Informed Care, Youth Choice, Community Integration, Coordinated Entry
Objective 5.2	Increase the number of housing units and options available to youth
Action Steps	2.1 Have a Real Time Inventory list connected to CAS
	2.2 Increase the use of CAS by youth-specific housing agencies
	2.3 Increase the stock of dedicated youth rapid rehousing and permanent supportive housing units
	2.4 Increase the use of the landlord engagement team in locating units for youth housing needs
	2.5 Work with local colleges/universities to connect young adults to CAS
	Timeframe for Action: Q3 2024 -Q2 2026
	Partners: CoC Lead Agency Housing Forward, Youth Shelter Subcommittee, Housing Forward Landlord Engagement Team, Youth Leadership Committee
	USICH Outcome Alignment: Stable Housing, Permanent Connections
	HUD Guiding Principles: Housing First, Coordinated Entry, Youth Choice
Objective 5.3	Provide access to services that increase stabilization and self-efficiency (i.e., employment, education, medical/behavioral)
Action Steps	3.1 Create universal needs assessments for young adults to understand individual needs
	3.2 Develop non-time limited, cross-organization case management to wrap needed services around youth
	3.3 Identify standardized case management caseloads across all youth housing programs
	3.4 Create cohesive and collaborative case management strategies and training for all serving youth
	Timeframe for Action: Q3 2024 -Q2 2026
	Partners: CoC Lead Agency Housing Forward, Youth Workgroup, Housing Forward Landlord Engagement Team, Youth Leadership Committee, Cross-System Partners
	USICH Outcome Alignment: Stable Housing, Permanent Connections, Education/Employment, Social/Emotional Well-being
	HUD Guiding Principles: Housing First, Coordinated Entry, Youth Choice



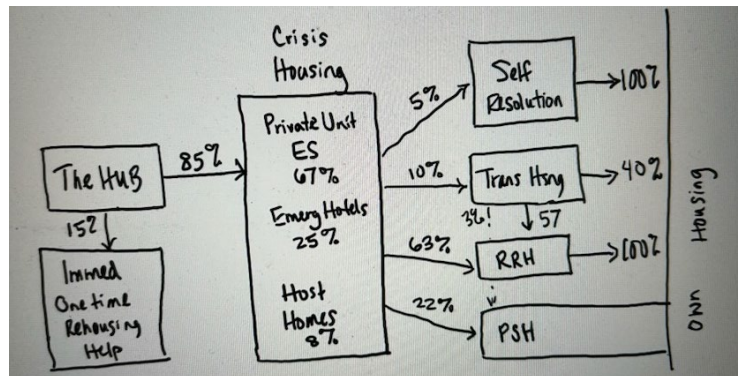
YOUTH HOMELESS RESPONSE SYSTEM DESIGN

SYSTEM MODELING

As part of the planning process, the YAB developed project models that embodied the principles desired from the homeless response system and addressed the needs identified for youth and young adults experiencing homelessness.

The project types developed by the YAB are:

- ❖ The HUB: a centralized drop-in center with co-located supports and same-day referrals to Transitional Shelter
- ❖ Diversion “Immediate One-Time Rehousing Help”
- ❖ Transitional Shelter: Non-congregate apartments
- ❖ Transitional Shelter: Motel Vouchers
- ❖ Transitional Shelter: Host Homes
- ❖ Transitional Housing
- ❖ Rapid Rehousing (RRH)
- ❖ Permanent Supportive Housing (PSH) Project



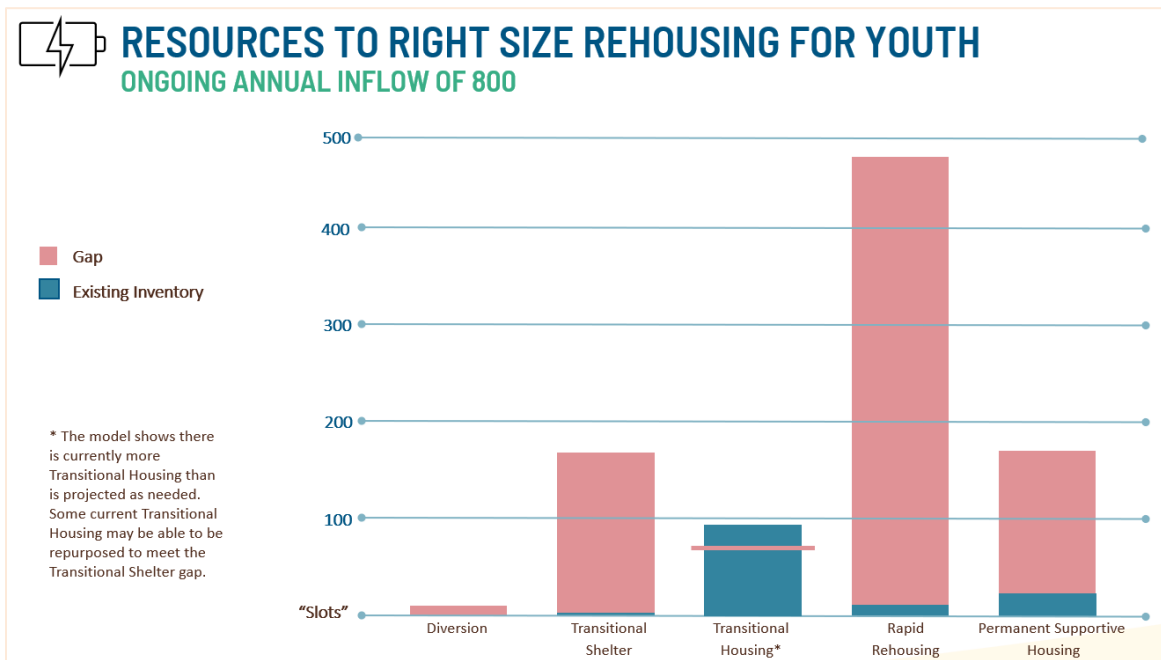
In February 2024, the YAB led a community system modeling workshop to help develop estimates of the size and needs of youth experiencing homelessness and details about the project models and amounts of assistance (housing, shelter, services) that would effectively and equitably meet those needs. The YAB used the inputs from the workshop to finalize a design for the overall flow of the response system: how the various project models would flow together to support youth experiencing homelessness (referred to as “pathways”), the proportions of youth expected to need each pathway, as well as the average length of assistance expected to be provided by each pathway. Then, HUD’s Stella M tool was used to model the amount of each project type needed to support 800 youth households

experiencing literal homelessness annually. The estimated amount of each project model needed is shown in the pathways table below.

Estimated Need

Pathway	% of Youth Expected to Need this Pathway	Diversion	Transitional Shelter	Transitional Housing	Rapid Rehousing	Permanent Supportive Housing
Diversion	15%	One-time				
Transitional Shelter Only, exiting to their own stable housing or returning to	4%		Av. 90 day stay			
Transitional Shelter, exiting to permanent housing with RRH support	54%		Av. 90 day stay		Av 24 mo assistance	
Transitional Shelter, transferring to Permanent Supportive Housing, where they can stay as long as they need support	18%		Av. 90 day stay			Av. 5 year stay expected
Transitional Shelter + Transitional Housing, exiting to their own stable housing	3%		Av. 90 day stay	Av 1 year stay		
Transitional Shelter to Transitional Housing, exiting to permanent housing with RRH support	5%		Av. 90 day stay	Av 1 year stay	Av 24 mo assistance	
Transitional Shelter to Transitional Housing, with subsequent transfer to Permanent Supportive Housing, where they can stay as long as they need support	1%		Av. 90 day stay	Av 1 year stay		Av. 5 year stay expected
Total System Resources Needed, accounting for turnover	100%	10 slots (~120 HHs)	170 units	75 units	475 slots	150 units
Estimated Number of HH to be served annually	800 HHs	120 HHs	680 HHs	75 HHs	475 HHs	150 HHs

The chart below shows the system resources needed and the current inventory of each project type, with the resulting gap in order to meet the rehousing needs of youth and young adults experiencing literal homelessness. Some of the gap could be met with resources dedicated to single adults and families with children, if access can be created to these systems and programs are designed to meet the unique needs of young adult households. Note that some of the current inventory dedicated to youth homelessness may not meet the YAB expectations for the project models, so current inventory may need to be enhanced or replaced.



PROJECT MODEL DESCRIPTIONS

All projects were designed to address principles identified through the Youth Homelessness Demonstration Project (YHDP).

- Positive Youth Development

The All Neighbors Coalition has implemented elements of Positive Youth Development throughout the planning process that will be taken into implementation of any new projects. We have promoted youth engagement and voice by leaning on the expertise brought from the Youth Action Board (YAB) throughout. The co-design of projects was continually aiming for positive outcomes through building competency, connections, and contributions. All design pieces had a goal for all youth and young adults to have long-term success in the community, with a clear focus on building out engagement opportunities within the broader community context. Additionally, Standards of Care for each component type will define the expectation of each project. These standards include the basic principles of Positive Youth Development which include:

- Using a strengths-based approach
- Promoting youth engagement and voice
- Fostering collaborative, long-term community engagement

- Trauma-Informed Care

We suspect that all youth and young adults entering the homeless response system are coming with one or more traumas. All staff working within the youth system will be trained in Trauma Informed Care to build safety and trust, allow for choice and empowerment of the people we serve, and to provide space for healing. Peers and youth with lived experience will be incorporated into decision making and policy development throughout the implementation of each project to ensure transparency and to empower youth voice.

- Family Engagement

Family Reunification, when the youth or young adult desires, is a primary option for housing stability. When appropriate, housing providers work with the youth to reunify with family as an exit pathway from the homeless response system. Reunification services will be strengths-based, trauma informed, and culturally responsive with the goal of assessing family strengths and needs and should bring a team of partners together to support long-term family stability.

- Housing First

Housing First and Housing Focused practices are imbedded into all aspects of the homeless response system, ensuring that youth are offered immediate access to safe, secure, and stable conditions without any preconditions placed. The strategies that are imbedded in the community begin at initial entry to a local access point, where housing is the goal. When appropriate, households are diverted away from the homeless response system, directly into housing. When diversion is not possible, households are connected to available housing programs that work with them to move into housing as quickly as possible. Each project applying for these dollars will be assessed for its flexibility, low barrier eligibility requirements, and the ability to tailor and provide individualized support to youth. Only projects adhering to Housing First will be awarded funding. Housing Forward will assess each project against a Housing First checklist before it is renewed each year and provide technical assistance to those projects that are struggling to honor client choice or who may need assistance in tailoring supports and services.

- Unsheltered Youth

Individuals between the ages of 18-24 unaccompanied by anyone over the age of 25 or under 18 are categorized as unaccompanied youth. Four (4) percent of the total number of individuals counted in the 2023 Point in Time Count are unaccompanied youth. 46% of these individuals were in transitional housing, 26% were in emergency shelter (ES), and the remaining 27% were unsheltered. The CoC has a large goal to reduce Overall unsheltered homelessness by 50% by 2026. As a result, youth ages 18-24 years old are prioritized for housing resources being used in Street to Home initiative. This initiative includes a Coordinated Street Outreach approach that divides the geographic area of the CoC into zones that are covered by teams of outreach providers. These teams have access to specific youth outreach provided by Transition

Resource Action Center (TRAC). Through these dedicated services youth who are identified are assessed for Diversion and, if needed, assisted with the Coordinated Entry Process. Another strategy used to target unsheltered homelessness is an encampment rehousing solution where individuals who are living in targeted encampments are rehoused directly from the street in a 4-6 week process. Youth who are identified in an encampment are connect to specialized youth outreach and assessed for youth specific services provided by youth providers as well. In addition to these strategies, minors who are experiencing unsheltered homelessness can receive services with Jonathan's Place because of its partnership with the National Safe Place initiative.

- Youth Choice

Choice is a core component of each of the project designs co-created by the All Neighbors Coalition and YAB members. Projects will be diversified to create options for youth. A broad array of services and support will be provided but youth will have the opportunity to engage in the way that they choose.

- Individualized and Client Driven Supports

A progressive engagement model will be used to ensure youth and young adults have appropriate access to housing and services based on their individualized needs. Through this model, youth will be matched to the appropriate intervention based on their individualized need. The projects have been intentionally selected to support a wide range of interventions that the homeless response system may offer to meet the individual needs of each client. These interventions may include diversion, family reunification, emergency hoteling, rapid rehousing, permanent supportive housing or any combination of services that the client chooses. The HUB will be utilized to assess each household and provide the necessary services. The assessment will be used to identify the services that will end the household's homelessness as quickly as possible, starting with a housing problem-solving conversation to identify resources and support networks to divert the household away from the homeless response system. Each household will be engaged in a way that allows their housing crisis to end as quickly as possible, while responsibly and effectively utilizing the limited resources in the community. After the initial engagement at the HUB, each intervention will be expected to continuously assess the individual youth's needs and make a specialized plan together with the youth to set short-term, actionable goals and address their needs, This ensures, as needs change and strengths are identified, that services can be tailored to support each person's specific situation, cultural needs, and goals.

- Social and Community Integration

Stability planning will be individualized to each youth and young adult's needs with an emphasis on integration into their community. Each youth entering YHDP services will have a case manager who assesses individualized needs including social supports and community integration assistance gaps. Case managers have a variety of resources available to them to help connect youth to the right community-based service to meet their needs. Examples include local schools' colleges and universities, community centers, libraries, DART transportation services, and apartment community events. Case Managers will work with Mckinney-Vento school counselors to ensure youth involved in the ISDs have the resources

and tools to support their education. The Dallas CoC has a great partnership with Dallas County College who has a Basic Needs and Community Connections department. This department is involved in the youth workgroups of the CoC and works with youth homeless services providers to ensure individual needs are met for those youth attending or wanting to attend college. When youth choose to seek assistance, peers may be used in programs to encourage youth through the substance use treatment process or attend AA or NA meetings with youth. North Texas Behavioral Health Authority is a cornerstone partner for the CoC and is able to provide youth with integrated behavioral healthcare services including intensive case management and community-based treatment options if the youth identify this as a need. All community integration goals will be tailored for each individual through on-going goal setting and assessment with case managers.

All projects will receive referrals through the Coordinated Access System (CAS). Youth and young adults will be immediately assessed for appropriate housing interventions upon entering the system. When resources are available, youth and young adults will be offered housing in a youth-dedicated housing program, but will have access to all available housing within the CAS.

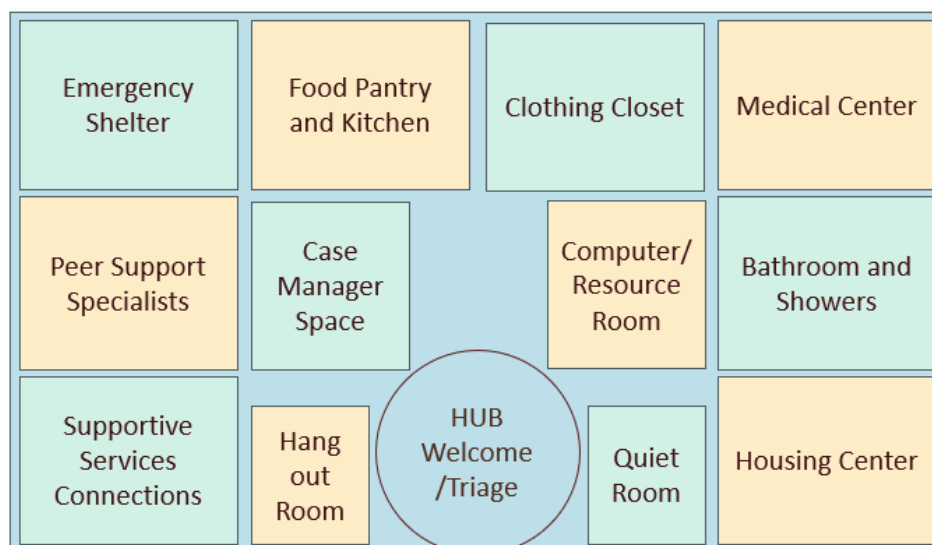
Additionally, all projects will:

- Include Peer Supports in their staffing plans, ensuring that projects reflect the population in which they serve and have shared experiences of homelessness and housing insecurity;

THE HUB DESIGN

The Hub was designed during the 2023 Community Workshop where YAB members, agency providers, and community members came together to agree upon a framework and shared vision for the Youth Initiative. Though the Hub was initially thought of during this workshop, the members of the YAB spent time over the year thinking about all the different services that they would like to see in a full service, no barrier Hub.

PROJECT DESIGN- THE HUB



The main service of the Hub will be to assess and triage youth and young adults experiencing homelessness so that they can quickly have access to resources and can be connected to shelter immediately. The welcome center will host the initial triaging to see how the Hub can most help. During this conversation, the YAB has designed the very first question to be, "Are you okay?" This will help to make sure that the YYA's basic needs are met. If they are hungry, the Hub can help. If they need to shower or rest, the Hub can help. This shows the importance of the Hub being equipped with bathrooms that also have a shower.

The first step of triaging will be to walk the youth through a diversion assessment. The YAB refers to this as One Time Help. If a YYA needs One Time Help, the Hub can help them with this assistance so that their time engaging with the homeless response system is brief. Family reunification is also going to be a huge portion of what the Hub will do for diversion services. In ensuring that YYA are quickly assessed and placed into shelter, the Hub will have a live time account of all available shelter beds for youth in our system. If there are no beds available for YYA, they will be able to utilize the emergency hoteling vouchers or keep the youth in their Emergency Shelter (see image above) for a maximum of 3 days.

The Hub will also have a food pantry and kitchen as well as a clothing closet. The YAB understands that it might be too large a responsibility to ask one agency to run this entire operation, so they want to involve other agencies in our Continuum of Care to participate in this work. Agencies that already have an existing clothing closet or food pantry could rotate their services so that the Hub is always stocked with resources and connections to those partnering non-profits.

A Medical Center is included in this concept so that youth and young adults can see a nurse practitioner or doctor if needed. There are many reasons why YYA would need to see a doctor, a prescription for PrEP, mental health diagnosis, or a simple checkup are a few reasons the YAB has addressed.

Peer support specialists and Housing Case Managers will hold office hours at this location so that the youth and young adults do not have to travel all over the Continuum of Care to receive vital services connected to their housing. The Housing Center could be private offices for Case Managers to meet with clients or it could hold supplies for YYA to access when they do find housing (pots, pans, beds, etc).

Connections to resources is something the YAB members have highlighted several times throughout our time together. Many youth in our community are not aware of how to get connected to food stamps, Foster Youth Initiative vouchers, medical care, or other services. The Supportive Services Connections and Computer/Resource Room are two areas where YYA will be directly informed of community support. Not only will youth be informed of these supports, but food stamp representatives would come to the Hub twice a month to enroll YYA or answer questions.

Lastly, a Hang Out Room and a Quiet Room are specifically designed by the YAB to support the needs of YYA to be able to relax, spend some time recovering from their experiences of being homeless, and also just spending time being youth and young adults, making friends with each other. The Hub has many needs from the community, but this is a concept that is specifically designed by youth, for youth. When reported to the community and agency providers this concept, the YAB was met with resounding support and ideas on other places to tour that are doing similar work.

PROJECT MODELS PROPOSED FOR CONSIDERATION UNDER YHDP

Now that the YAB has completed system modeling and has a sense of the resources needed to serve the needs of youth and young adult households experiencing homelessness, the YAB and CoC will be working together to determine how much of the needed capacity should be developed as youth-specific programming within the homeless system, versus investment that should be led by mainstream systems serving youth or enhanced access to youth-specific services added to homeless resources targeted more broadly to homeless adults and families.

PROPOSED ALLOCATIONS

The following chart highlights the proposed allocations for YHDP funding, understanding that a portion of the costs not listed below will be pulled from CoC grants, private philanthropy, and city/county investments.

HUD Project Type	Community Project Name	# Served Per/Year	YHDP Allocation
Planning	YHDP Planning Grant	0	\$281,786
Planning	YHDP Planning Grant	0	\$657,499
SSO	Supportive Services Only/Diversion	0 (Diversion funded through private philanthropy)	\$495,408
Joint Component TH/RRH	Transitional Shelter	75	\$4,593,569
RRH	Rapid Rehousing	50	\$2,172,796
PSH	Permanent Supportive Housing	20	\$1,191,796

The project models below have been prioritized for investment of YHDP, but the specific number of slot/units that will be funded by YHDP has not been finalized. Therefore, the numbers in the tables below represent the full system capacity needs.

Project Model 1: The HUB, with Diversion “Immediate One-Time Rehousing Help”

CoC Project Type	Supportive Services Only	
Funding Source	YHDP grant, Private philanthropy	
Program Description	The HUB provides a drop-in center where youth can access a wide range of supportive services, basic needs, a place to rest, and access to diversion resources and coordinated entry assessment. Diversion involves housing problem solving support, short-term case management, mediation, and limited financial assistance to divert homeless youth from the shelter system, or rapidly exit them upon entry.	
Essential Program Elements	Short-term Case Management <ul style="list-style-type: none"> ❖ Screening/Assessment ❖ Access to basic needs ❖ Transportation Assistance ❖ Housing Location ❖ Mediation Financial Assistance <ul style="list-style-type: none"> ❖ Utility assistance Housing move in costs (App, Deposits, arrears, etc.) 	<ul style="list-style-type: none"> ❖ Landlord Negotiation ❖ Crisis housing search ❖ Linkage to community resources ❖ After care (post-placement) ❖ Housing move in costs (App, Deposits, arrears, etc.)

Project Model 1: The HUB, with Diversion “Immediate One-Time Rehousing Help”

Participant Timeframe	<ul style="list-style-type: none"> ❖ One-time assistance, but average expected to be 1 month ❖ Up to 12 months of after care available
Target Population	<ul style="list-style-type: none"> ❖ 18-24 year old households ❖ Literally homeless and households at risk of homelessness ❖ Categories 1,2, & 4
Number Served	❖ 120 youth households per year
Number of Housing Units Needed	❖ 10 slots
Number of Staff Estimated	<ul style="list-style-type: none"> ❖ 3.15 FTE ❖ 1:10 caseload, plus coordinated entry assessment responsibilities
Estimated Annual Cost Covered by YHDP	<ul style="list-style-type: none"> ❖ Estimated Total Cost \$247,704 ❖ Estimated Staffing Cost \$223,985 ❖ Operating costs not from YHDP funding. Aiming to leverage co-located services from existing programs, but additional services funding may be needed.
Expected Outcomes	<ul style="list-style-type: none"> ❖ Diverted households will obtain or return to a positive housing destination ❖ 75% of diverted households will not enter the rehousing system after 6 months
All Neighbors Coalition Framework Objectives Supported	GOAL 3: YOUTH EXPERIENCING HOMELESSNESS OR THOSE AT RISK OF HOMELESSNESS IN DALLAS AND COLLIN COUNTIES HAVE IMMEDIATE ACCESS TO EFFECTIVE AND SAFE PREVENTION, DIVERSION, AND REUNIFICATION SERVICES
USICH Outcomes Addressed	The community uses prevention and diversion strategies whenever possible, and otherwise provides immediate access to low-barrier crisis housing and services to any youth who needs and wants it
Special YHDP Activities Requested	3 months of aftercare case management services available post diversion upon request

Project Model 2: Transitional Shelter: Host Homes

CoC Project Type	Supportive Services Only
Funding Source	Non-YHDP project, funding source to be determined
Program Description	<ul style="list-style-type: none"> ❖ The goal of short-term host homes is to provide a safe, temporary, welcoming space for up to four months where young people have time to repair their relationships with self-identified and chosen family and/or make decisions about other housing options with the support of a caring housing case manager.
Essential Program Elements	❖ Food, Shelter, Case Management
Participant Timeframe	❖ Up to 3 months
Target Population	<ul style="list-style-type: none"> ❖ 18-24 year old households ❖ Literally homeless who cannot be diverted
Number Served	❖ 170 youth households per year
Number of Housing Units	❖ 42 slots

Project Model 2: Transitional Shelter: Host Homes

Number of Staff Estimated	<ul style="list-style-type: none"> ❖ 1 FTE ❖ 1:20 case management ratio
Estimated Annual Cost	<ul style="list-style-type: none"> ❖ Estimated Incentive Total: \$7,000 ❖ Estimated Staffing Cost: \$65,000
Expected Outcomes	<ul style="list-style-type: none"> ❖ 85% of households will exit to permanent housing
All Neighbors Coalition Framework Objectives Supported	GOAL 4: YOUTH EXPERIENCING HOMELESSNESS OR THOSE AT RISK OF HOMELESSNESS IN DALLAS AND COLLIN COUNTIES HAVE IMMEDIATE ACCESS TO CRISIS BEDS AND SERVICES
USICH Outcomes Addressed	The community uses prevention and diversion strategies whenever possible, and otherwise provides immediate access to low-barrier crisis housing and services to any youth who needs and wants it.
Special YHDP Activities Requested	Payments of up to \$1000/month for host home care available if needed for recruitment purposes.

Project Model 3: Transitional Shelter: Non-congregate apartments or motel vouchers

CoC Project Type	Funded as part of a Joint Component TH-RRH Project	
Funding Source	YHDP grant, Private philanthropy amount to be determined	
Program Description	A safe, non-congregate place to stay –transitional housing– with financial assistance and wrap around supportive services for up to 6 months as participants are assisted to move to permanent housing as quickly as possible.	
Essential Program Elements	<p>Case Management</p> <ul style="list-style-type: none"> ❖ Screening/Assessment ❖ Access to basic needs ❖ Transportation Assistance ❖ Home visits/ Home Based Case Management ❖ Employment Assistance ❖ Financial, Lease/Tenancy, and Household Management Support ❖ Landlord Mediation ❖ Linkage to mainstream resources <p>Transitional Shelter</p> <ul style="list-style-type: none"> ❖ Non-congregate apartment 	<ul style="list-style-type: none"> ❖ Linkage to Mental Health resources, as appropriate ❖ Linkage to medical services, as needed ❖ RX Management ❖ Linkage to community resources (Community Integration Supports) ❖ Mentoring and Life Coaching Supports ❖ Therapy/Counseling Services

Project Model 3: Transitional Shelter: Non-congregate apartments or motel vouchers

	<p>Temporary Financial Assistance</p> <ul style="list-style-type: none"> ❖ Emergency Hoteling <p>Employment Assistance</p> <ul style="list-style-type: none"> ❖ Rapid/formalize connection to employment 	<ul style="list-style-type: none"> ❖ Housing move in costs (security deposit, utility deposit, furniture, household supplies, etc. Job Coaching
Participant Timeframe	<ul style="list-style-type: none"> ❖ Up to 6 months 	
Target Population	<ul style="list-style-type: none"> ❖ Literally Homeless 18-24 year old households ❖ Categories 1,2, & 4 	
Number Served	<ul style="list-style-type: none"> ❖ 510 youth households per year 	
Number of Housing Units	<ul style="list-style-type: none"> ❖ 128 total units needed ❖ 25 units through YHDP funding 	
Number of Staff Estimated	<ul style="list-style-type: none"> ❖ 1 FTE ❖ 1:25 case management ratio 	
Estimated Annual Cost Covered by YHDP	<ul style="list-style-type: none"> ❖ Estimated Total Cost: \$445,535 ❖ Estimated Staffing Cost: \$70,535 	
Expected Outcomes	<ul style="list-style-type: none"> ❖ 60% of RRH households will increase income. ❖ 80% of RRH households will exit to permanent housing. ❖ 85% of RRH households will remain housed and will not return to shelter within 12 months of exit. 	
All Neighbors Coalition Framework Objectives Supported	<p>GOAL 5: ALL UNACCOMPANED YOUTH EXPERIENCING HOMELESSNESS IN DALLAS AND COLLIN COUNTIES MOVE INTO PERMANENT HOUSING WITH APPROPRIATE SERVICES AND SUPPORTS WITHIN 30 DAYS</p>	
USICH Outcomes Addressed	<p>The community acts with urgency to swiftly assist youth to move in to permanent or non-time-limited housing options with appropriate services and supports.</p>	
Special YHDP Activities Requested	<ul style="list-style-type: none"> • Up to three months of emergency lodging in motels/shelter as the transitional component in Joint TH-RRH project • Case Management available upon program exit for 6 months if requested and necessary 	

Project Model 4: Rapid Rehousing (RRH)

CoC Project Type	Rapid Rehousing Project or as part of Joint Component TH-RRH Project	
Funding Source	YHDP grant, Private philanthropy amount to be determined	
Program Description	Rapid Rehousing (RRH)- temporary housing with supportive services to young adults experiencing homelessness with the goal of interim stability and support to successfully move to and maintain permanent housing.	
Essential Program Elements	<ul style="list-style-type: none"> ❖ Housing costs ❖ Supportive Services 	
Participant Timeframe	<ul style="list-style-type: none"> ❖ Up to 24 months 	
Target Population	<ul style="list-style-type: none"> ❖ 18-24 year old households ❖ Literally homeless who cannot be diverted ❖ Categories 1,2, & 4 	

Project Model 4: Rapid Rehousing (RRH)

Number Served	<ul style="list-style-type: none"> ❖ 475 youth households per year ❖ 125 from YHDP
Number of Housing Units	<ul style="list-style-type: none"> ❖ 475 total units needed ❖ 125 units from YHDP
Number of Staff Estimated	<ul style="list-style-type: none"> ❖ 1:25 case management ratio
Estimated Annual Cost Covered by YHDP	<ul style="list-style-type: none"> ❖ Estimated Total Cost: \$2,652,829 ❖ Estimated Staffing Cost: \$329,788
Expected Outcomes	<ul style="list-style-type: none"> ❖ 60% of RRH households will increase income. ❖ 80% of RRH households will exit to permanent housing. ❖ 85% of RRH households will remain housed and will not return to shelter within 12 months of exit.
All Neighbors Coalition Framework Objectives Supported	GOAL 4: YOUTH EXPERIENCING HOMELESSNESS OR THOSE AT RISK OF HOMELESSNESS IN DALLAS AND COLLIN COUNTIES HAVE IMMEDIATE ACCESS TO CRISIS BEDS AND SERVICES
USICH Outcomes Addressed	The community uses prevention and diversion strategies whenever possible, and otherwise provides immediate access to low-barrier crisis housing and services to any youth who needs and wants it.
Special YHDP Activities Requested	<ul style="list-style-type: none"> • Recipient may provide up to 36 months of Rapid Rehousing rental assistance if assistance beyond 24 months is necessary. • Recipient may continue providing supportive services and case management to participant for up to 24 months after program exit

Project Model 4: Rapid Rehousing (RRH)

Project Model 5: Permanent Supportive Housing (PSH)

This project model includes adult system and mainstream investments.

CoC Project Type	Permanent Supportive Housing
Funding Source	YHDP grant, Private philanthropy amount to be determined
Program Description	Permanent Supportive Housing (PSH) is a housing intervention that consists of low-barrier stable housing and robust supportive services intended to end a homeless experience for a household with a disabling condition.
Essential Program Elements	<p><u>Intensive Case Management</u></p> <ul style="list-style-type: none"> ❖ Tailor frequency of home visits based on clients' needs (minimum of two visits per month, at least one in the home) ❖ Housing Barrier Assessment ❖ Safety & Basic Needs Assessment Minimum basic furniture ❖ Food, toiletries, and basic cleaning supplies ❖ Understanding use of appliances (stoves, etc.) ❖ Transportation ❖ Critical document collection (standard forms/process) ❖ Housing Search, Facility Tours, and Apartment Navigation ❖ Problem solving ❖ Landlord negotiation ❖ Mediation ❖ Linkage to physical healthcare ❖ Linkage to behavioral healthcare ❖ Linkage to employment/increased income/SSI <p><u>PSH Integrated Services Teams</u> (To be added: expectations for coordination and service package)</p> <p><u>Financial Assistance</u></p> <ul style="list-style-type: none"> ❖ Move-in support and move-in kits (standardize) ❖ Rental assistance ❖ Repair and maintenance
Participant Timeframe	<ul style="list-style-type: none"> ❖ Non-time limited (modeling based on an expected stay of 5 years)
Target Population	<ul style="list-style-type: none"> ❖ Literally Homeless 18-24 years old households ❖ Categories 1 & 4
Number Served	<ul style="list-style-type: none"> ❖ 150 youth households per year ❖ 20 through YHDP projects
Number of Housing Units	<ul style="list-style-type: none"> ❖ Total Units Needed = 150 ❖ Total Units from YHDP = 20
Number of Staff Estimated	<ul style="list-style-type: none"> ❖ 1:20 case management ratio with access to Integrated Services Teams (through partnership with Behavioral Health Authorities)
Estimated Annual Cost Covered by YHDP	<ul style="list-style-type: none"> ❖ Estimated Total Cost: \$595,898 ❖ Estimated Staffing Cost: \$82,915
Expected Outcomes	<ul style="list-style-type: none"> ❖ 60% of households will increase income ❖ 75% of households exiting PSH programs will exit to permanent housing destinations. ❖ 87% of households remained housed and did not return to shelter
All Neighbors Coalition Framework Objectives Supported	GOAL 5: ALL UNACCOMPANED YOUTH EXPERIENCING HOMELESSNESS IN DALLAS AND COLLIN COUNTIES MOVE INTO PERMANENT HOUSING WITH APPROPRIATE SERVICES AND SUPPORTS WITHIN 30 DAYS

Project Model 4: Rapid Rehousing (RRH)

USICH Outcomes Addressed	The community acts with urgency to swiftly assist youth to move into permanent or non-time-limited housing options with appropriate services and supports.
Special YHDP Activities Requested	<ul style="list-style-type: none">• Recipient may continue providing supportive services and case management to participant for up to 24 months after program exit• Waive requirement of 2 CFR 200.201(b)(2) to allow use of a fixed amount award to pay for supportive services