Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC’s project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2022 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2022 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It

- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2022 CoC Program Competition on behalf of your CoC.
- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, “You Must Upload an Attachment to the 4B. Attachments Screen.” Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD’s funding determination.
- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).
1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1A-1. CoC Name and Number: TX-600 - Dallas City & County, Irving CoC

1A-2. Collaborative Applicant Name: Metro Dallas Homeless Alliance

1A-3. CoC Designation: CA

1A-4. HMIS Lead: Metro Dallas Homeless Alliance
1B. Coordination and Engagement—Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

<table>
<thead>
<tr>
<th>Organization/Person</th>
<th>Participated in CoC Meetings</th>
<th>Voted, Including Electing CoC Board Members</th>
<th>Participated in CoC’s Coordinated Entry System</th>
</tr>
</thead>
<tbody>
<tr>
<td>Affordable Housing Developer(s)</td>
<td>Yes</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>Agencies serving survivors of human trafficking</td>
<td>Yes</td>
<td>No</td>
<td>Yes</td>
</tr>
<tr>
<td>CDBG/HOME/ESG Entitlement Jurisdiction</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>Disability Advocates</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>Disability Service Organizations</td>
<td>Yes</td>
<td>No</td>
<td>Yes</td>
</tr>
<tr>
<td>EMS/Crisis Response Team(s)</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>Homeless or Formerly Homeless Persons</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>Hospital(s)</td>
<td>Yes</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)</td>
<td>Nonexistent</td>
<td>No</td>
<td>Nonexistent</td>
</tr>
<tr>
<td>Law Enforcement</td>
<td>Yes</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>LGBTQ+ Service Organizations</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>Local Government Staff/Officials</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>Local Jail(s)</td>
<td>Yes</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>Mental Health Service Organizations</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>Mental Illness Advocates</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
</tbody>
</table>

1B.1. Inclusive Structure and Participation—Participation in Coordinated Entry.

NOFO Sections VII.B.1.a.(1), VII.B.1.e., VII.B.1.p., and VII.B.1.r.

In the chart below for the period from May 1, 2021 to April 30, 2022:

1. select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC’s coordinated entry system; or

2. select Nonexistent if the organization does not exist in your CoC’s geographic area.
<table>
<thead>
<tr>
<th></th>
<th>Description</th>
<th>Yes</th>
<th>Yes</th>
<th>Yes</th>
</tr>
</thead>
<tbody>
<tr>
<td>17.</td>
<td>Organizations led by and serving Black, Brown, Indigenous and other People of Color</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>18.</td>
<td>Organizations led by and serving LGBTQ+ persons</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>19.</td>
<td>Organizations led by and serving people with disabilities</td>
<td>Yes</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>20.</td>
<td>Other homeless subpopulation advocates</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>21.</td>
<td>Public Housing Authorities</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>22.</td>
<td>School Administrators/Homeless Liaisons</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>23.</td>
<td>State Domestic Violence Coalition</td>
<td>No</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>24.</td>
<td>State Sexual Assault Coalition</td>
<td>No</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>25.</td>
<td>Street Outreach Team(s)</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>26.</td>
<td>Substance Abuse Advocates</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>27.</td>
<td>Substance Abuse Service Organizations</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>28.</td>
<td>Victim Service Providers</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>29.</td>
<td>Domestic Violence Advocates</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>30.</td>
<td>Other Victim Service Organizations</td>
<td>No</td>
<td>No</td>
<td>Yes</td>
</tr>
<tr>
<td>31.</td>
<td>Youth Advocates</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>32.</td>
<td>Youth Homeless Organizations</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>33.</td>
<td>Youth Service Providers</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td></td>
<td>Other: (limit 50 characters)</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>34.</td>
<td>Workforce Solutions</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>35.</td>
<td>U.S. Department of Veterans Affairs</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
</tbody>
</table>

**1B.2.** Open Invitation for New Members.

NOFO Section VII.B.1.a.(2)

Describe in the field below how your CoC:

1. communicated a transparent invitation process annually (e.g., communicated to the public on the CoC’s website) to solicit new members to join the CoC;

2. ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;

3. invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).

(limit 2,500 characters)
1. CoC membership is sought from all entities vested in our mission to make homelessness rare, brief, and nonrecurring in Dallas and Collin Counties. Each year, new members are invited to join through our public CoC Membership webpage, which outlines information about the process to apply. The primary membership drive occurred from October to February. A call for new members went out through our public newsletter list, which has 7,200 contacts, and the Lead Agency’s social media channels and blog site. Personal email invitations were targeted to organizations and cities that are not currently members, and solicitations were made throughout the year at monthly CoC General Assembly meetings and public events hosted by the Lead Agency and its partners.

2. New members are invited to join the CoC through a variety of methods to increase the accessibility of communications. This includes providing information verbally at public meetings, in writing through online publications, and electronically through the CoC’s ADA-compliant website and Newsletter software.

3. The CoC drew on its Racial Equity Committee and partners that serve culturally specific communities, such as Dallas Truth, Racial Healing, and Transformation (DTRHT), to encourage diverse members to join the CoC. This ensures the CoC is equipped to meet the needs of communities most impacted by the systems we are attempting to transform, including Black, Indigenous, and people of color (BIPOC) experiencing homelessness. As a CoC, we have also outreached to members serving the LGBTQIA+ community and organizations serving people with disabilities to encourage new membership from organizations serving these populations.

---

1B-3. CoC’s Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.

NOFO Section VII.B.1.a.(3)

Describe in the field below how your CoC:

1. solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;

2. communicated information during public meetings or other forums your CoC uses to solicit public information; and

3. took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

(limit 2,500 characters)
1. The CoC encouraged a broad array of organizations and individuals to participate in Implementation Workgroups, which provide a forum to conceive, test, and refine service delivery and recommend policy. Workgroups were held monthly on various critical topics related to preventing and ending homelessness. This includes the Racial Equity Workgroup to address racial disparities through CoC planning with community agencies working directly with underserved communities. Monthly CoC General Assembly meetings offer another opportunity for the full membership to engage and provide insights about system policies and practices. Additionally, the Alliance Homeless Forum was held monthly for people with lived experience of homelessness to inform CoC planning.

2. Information about opportunities to participate in CoC planning was provided on the Lead Agency’s social media platforms, a CoC newsletter, and monthly CoC General Assembly meetings. In addition, the CoC hosted a public State of Homelessness Address and three Hard Conversations to engage in open dialogue on complex topics related to homelessness. These forums, in addition to CoC Workgroups, seek new insights and demonstrate how public participation in CoC planning influences and drives system transformation. Public information is also provided and sought through the City of Dallas’ Housing and Homeless Solutions Committee, which meets quarterly to monitor progress on action plans for addressing homelessness, and the Citizen Homelessness Commission, which ensures alignment of city services with regional efforts to combat homelessness.

3. Feedback, insights, and opinions gathered from key stakeholders shaped the CoC’s Annual Priorities, which included expanding Permanent Supportive Housing and Encampment Rehousing efforts and sustaining recent expansions in Rapid Rehousing. Based on feedback from service providers, our CoC also designed three new standardized Program Models – Community Integration Services (to help clients with complex needs to better connect to community-based supports and social networks), Integrated Services Teams (providing comprehensive care to PSH clients), and Systemwide Diversion. Strategic action planning sessions with CoC Workgroups illuminated capacity-building needs, and thus the Lead Agency developed 20 new collaborative learning and training opportunities and made refinements to the Coordinated Access System this year.

1B-4. Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.

NOFO Section VII.B.1.a.(4)

Describe in the field below how your CoC notified the public:

1. that your CoC will consider project applications from organizations that have not previously received CoC Program funding;

2. about how project applicants must submit their project applications—the process;

3. about how your CoC would determine which project applications it would submit to HUD for funding; and

4. how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.
1. In August 2022, MDHA published an announcement for the local FY 2022 CoC Competition and the Competition Timeline in the CoC Newsletter, on the MDHA social media platforms, and via the public CoC Competition Webpage. The public was also notified through the monthly CoC General Assembly Meeting. The materials explicitly put a call out for New Project applicants from organizations that were or were not CoC Program-funded.

2. Information about how to submit project applications was disseminated through the CoC Website, CoC Newsletter, and through two orientation sessions that described the local competition and submission process. Both orientations were recorded and made publicly available on the CoC Competition Webpage.

3. The FY 2022 Project Ranking Policy, Project Scorecard, and the process for project selection were posted on the CoC Competition webpage, disseminated through the CoC Newsletter, and shared during the orientations for new and renewal project applicants.

4. Information about the competition was shared through a variety of methods to increase the accessibility of communications. This includes providing information verbally at public meetings, in writing through online publications, and electronically on the CoC’s ADA-compliant website and Newsletter dissemination software.
1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1C-1. Coordination with Federal, State, Local, Private, and Other Organizations.

NOFO Section VII.B.1.b.

In the chart below:

1. select yes or no for entities listed that are included in your CoC’s coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or

2. select Nonexistent if the organization does not exist within your CoC’s geographic area.

<table>
<thead>
<tr>
<th>Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects</th>
<th>Coordinates with the Planning or Operations of Projects?</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Funding Collaboratives</td>
<td>Yes</td>
</tr>
<tr>
<td>2. Head Start Program</td>
<td>Yes</td>
</tr>
<tr>
<td>3. Housing and services programs funded through Local Government</td>
<td>Yes</td>
</tr>
<tr>
<td>4. Housing and services programs funded through other Federal Resources (non-CoC)</td>
<td>Yes</td>
</tr>
<tr>
<td>5. Housing and services programs funded through private entities, including Foundations</td>
<td>Yes</td>
</tr>
<tr>
<td>6. Housing and services programs funded through State Government</td>
<td>Yes</td>
</tr>
<tr>
<td>7. Housing and services programs funded through U.S. Department of Health and Human Services (HHS)</td>
<td>Yes</td>
</tr>
<tr>
<td>8. Housing and services programs funded through U.S. Department of Justice (DOJ)</td>
<td>Yes</td>
</tr>
<tr>
<td>9. Housing Opportunities for Persons with AIDS (HOPWA)</td>
<td>Yes</td>
</tr>
<tr>
<td>10. Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)</td>
<td>Nonexistent</td>
</tr>
<tr>
<td>11. Organizations led by and serving Black, Brown, Indigenous and other People of Color</td>
<td>Yes</td>
</tr>
<tr>
<td>12. Organizations led by and serving LGBTQ+ persons</td>
<td>Yes</td>
</tr>
<tr>
<td>13. Organizations led by and serving people with disabilities</td>
<td>Yes</td>
</tr>
<tr>
<td>14. Private Foundations</td>
<td>Yes</td>
</tr>
<tr>
<td>15. Public Housing Authorities</td>
<td>Yes</td>
</tr>
<tr>
<td>16. Runaway and Homeless Youth (RHY)</td>
<td>Yes</td>
</tr>
<tr>
<td>17. Temporary Assistance for Needy Families (TANF)</td>
<td>Yes</td>
</tr>
<tr>
<td>Other:(limit 50 characters)</td>
<td></td>
</tr>
</tbody>
</table>
1C-2. CoC Consultation with ESG Program Recipients.

NOFO Section VII.B.1.b.

Describe in the field below how your CoC:

1. consulted with ESG Program recipients in planning and allocating ESG and ESG-CV funds;
2. participated in evaluating and reporting performance of ESG Program recipients and sub-recipients;
3. provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4. provided information to Consolidated Plan Jurisdictions within your CoC’s geographic area so it could be addressed in Consolidated Plan update.

(limit 2,500 characters)

1. CoC Annual Funding Priorities were established this year based on an assessment of available homeless resources and system modeling to identify the need for targeted interventions. To make progress on ending homelessness, several meetings were held with ESG jurisdictions to consult on the Funding Priorities and develop strategies for optimizing ESG resources through allocation decisions. In the most recent state ESG competition, the CoC Lead Agency also utilized the Funding Priorities to consult with applicants to ensure ESG resources were targeted to the specific needs of the CoC. The state and CoC coordinated to ensure funding was targeted to local priorities.

2. The CoC Lead Agency provides facilitative leadership and performance management for the rehousing system through weekly coordination meetings with ESG and CoC-funded Rapid Rehousing providers. This forum is used to set performance goals with ESG recipients and sub-recipients, monitor and report progress, and design strategies to accelerate housing placements and increase housing stability. In addition, the CoC developed a performance management plan, which sets out a quarterly schedule for evaluating and reporting project-level performance. Projects that do not meet performance targets set by the community work with the Lead Agency to co-design Performance Improvement Plans (PIP), which offer targeted training and technical assistance.

3. CoC Point-in-Time (PIT) and HMIS Workgroups ensure complete and accurate data are available for community-wide planning. The CoC Lead Agency provided PIT count and HIC data to Consolidated Plan jurisdictions within the CoC geographic area to support planning.

4. The CoC created a coordinated investment plan, which was presented to Jurisdictions to inform Consolidated Plans. This information was also used to form a cross-jurisdictional strategy to target resources to substantially reduce homelessness among families and individuals with the most complex needs.
### 1C-3. Ensuring Families are not Separated.

NOFO Section VII.B.1.c.

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member’s self-reported sexual orientation and gender identity:

<table>
<thead>
<tr>
<th></th>
<th>Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated.</th>
<th>Yes</th>
</tr>
</thead>
<tbody>
<tr>
<td>2.</td>
<td>Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.</td>
<td>Yes</td>
</tr>
<tr>
<td>3.</td>
<td>Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.</td>
<td>Yes</td>
</tr>
<tr>
<td>4.</td>
<td>Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC’s geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.</td>
<td>Yes</td>
</tr>
<tr>
<td>5.</td>
<td>Sought assistance from HUD by submitting AAQs or requesting technical assistance to resolve noncompliance of service providers.</td>
<td>Yes</td>
</tr>
<tr>
<td>6.</td>
<td>Other. (limit 150 characters)</td>
<td></td>
</tr>
</tbody>
</table>

### 1C-4. CoC Collaboration Related to Children and Youth–SEAs, LEAs, School Districts.

NOFO Section VII.B.1.d.

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

<table>
<thead>
<tr>
<th></th>
<th>Youth Education Provider</th>
<th>Yes</th>
</tr>
</thead>
<tbody>
<tr>
<td>2.</td>
<td>State Education Agency (SEA)</td>
<td>Yes</td>
</tr>
<tr>
<td>3.</td>
<td>Local Education Agency (LEA)</td>
<td>Yes</td>
</tr>
<tr>
<td>4.</td>
<td>School Districts</td>
<td>Yes</td>
</tr>
</tbody>
</table>

### 1C-4a. Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.

NOFO Section VII.B.1.d.

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

(limit 2,500 characters)
The CoC has a formal partnership through its Youth Committee with school districts, homeless liaisons, local education agencies, providers, youth who have experienced homelessness, and other key stakeholders. The committee’s mission is to ensure youth homelessness is rare, brief, and non-recurring. Over the past 12 months, the committee worked towards three strategic objectives: to develop a youth and young adult “system vision,” to identify and engage all literal homeless and at-risk youth, and to streamline youth access to housing. The planning and implementation of this work was done with homeless liaisons from the Irving, Dallas, and Mesquite Independent School Districts (ISDs), as well as from Region 10 Education Service Center, which connects over 130 ISDs, charter schools, and private schools across Dallas and Collin Counties.

In addition, the Dallas ISD Homeless Education Program Manager serves on the CoC Board of Directors. Both the CoC and MDHA (the CoC Lead Agency) boards include the CEO of Vogel Alcove, an early education provider for homeless children ages 0-12.

1C-4b.  Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services.

NOFO Section VII.B.1.d.

Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services.

(limit 2,500 characters)

The CoC has a policy of ensuring all agencies that serve families with children are linked to local Independent School District (ISD) liaisons through information and key contacts shared by Youth Committee members. Partner agencies are provided the ISD point of contact in their geographic area and encouraged to set up individual training sessions with liaisons to inform staff about eligibility for education services. Agencies then are responsible for filtering this information to individuals and families within their programs. Agencies inform clients through various methods, including informal meetings where the information is provided collectively, flyers and informational brochures detailing how to get connected, and regular case management meetings where connections to educational services are discussed. The community has also created a live resource guide for ISD liaisons to use when working with clients. Dallas ISD student ID badges include the homeless crisis helpline managed by the CoC’s Coordinated Assessment System. Students and their families are encouraged to call the toll-free number when experiencing homelessness to connect to services and community resources.

1C-4c.  Written/Formal Agreements or Partnerships with Early Childhood Services Providers.

NOFO Section VII.B.1.d.

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:
1. Birth to 3 years  
   MOU/ MOA: No  
   Other Formal Agreement: Yes

2. Child Care and Development Fund  
   MOU/ MOA: No  
   Other Formal Agreement: Yes

3. Early Childhood Providers  
   MOU/ MOA: No  
   Other Formal Agreement: Yes

4. Early Head Start  
   MOU/ MOA: No  
   Other Formal Agreement: Yes

5. Federal Home Visiting Program—(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)  
   MOU/ MOA: No  
   Other Formal Agreement: No

6. Head Start  
   MOU/ MOA: No  
   Other Formal Agreement: Yes

7. Healthy Start  
   MOU/ MOA: No  
   Other Formal Agreement: No

8. Public Pre-K  
   MOU/ MOA: No  
   Other Formal Agreement: Yes

9. Tribal Home Visiting Program  
   MOU/ MOA: No  
   Other Formal Agreement: No

Other (limit 150 characters)


   NOFO Section VII.B.1.e.

Describe in the field below how your CoC regularly collaborates with organizations who help provide housing and services to survivors of domestic violence, dating violence, sexual assault, and stalking to:

1. update CoC-wide policies; and

2. ensure all housing and services provided in the CoC are trauma-informed and can meet the needs of survivors.

(limit 2,500 characters)

1. The CoC’s Domestic Violence Workgroup is a forum for regular collaboration with Victim Service Providers (VSPs) and other service agencies who provide housing and services to survivors of domestic violence, dating violence, sexual assault, and stalking. This workgroup focuses on CoC policy and practice development, aiming to safely and securely promote housing stability among survivors of domestic violence. Over the last 12 months, the group’s strategic objectives were to build and enhance service delivery capacity and streamline survivor access to housing. This led to the development of policies and procedures for a new DV Coordinated Access System (CAS) process. The CoC Lead agency employed a DV CAS coordinator responsible for collecting deidentified CAS assessment information and facilitating equitable access to DV-specific and non-DV-specific housing resources. Members of this group, along with CoC staff, also designed policies for VSP data collection and an annual training calendar.

2. The CoC ensures housing and services provided to survivors are trauma-informed and victim-centered. Ongoing training and collaborative learning opportunities on trauma-informed care and safety planning are provided through a Monthly Case Manager Roundtable meeting and Rapid Rehousing coordination meetings.
Describe in the field below how your CoC coordinates to provide training for:

1. project staff that addresses best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and

2. Coordinated Entry staff that addresses best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).

(limit 2,500 characters)

1. Centering safety and best practices, the CoC established an Annual Training Plan for all staff working with survivors. Trainings were held at least quarterly and equipped the sector to use trauma-informed and victim-centered approaches in service delivery. Topics included understanding domestic violence, protecting confidentiality, data best practices, crisis intervention, trauma-informed services, promoting choice, risk assessment, safety planning, housing rights, and laws affecting survivors of violence. This training plan is updated annually with the Domestic Violence Workgroup. Trainings were facilitated through expert in-person opportunities and virtual forums hosted by the National Alliance to End Homelessness, the Texas Council on Family Violence, the National Resource Center on Domestic Violence, and the National Human Trafficking Resource Center. In addition to the training calendar, VSPs cross-trained general homeless service providers in targeted sessions of the monthly Case Manager Roundtable. Meeting educational topics included criteria for local shelter eligibility, safety protocols, client choice, and trauma-informed and victim-centered best practices.

2. Coordinated Assessment System (CAS) staff were one of the target audiences for the trainings held as part of the CoC Annual Training Plan (described above). In addition, CAS assessors were required to participate in training on how to conduct trauma-informed CAS assessments in a way that places priority on restoring survivors’ feelings of safety, choice, and control.

Describe in the field below:

1. the de-identified aggregate data source(s) your CoC uses for data on survivors of domestic violence, dating violence, sexual assault, and stalking; and

2. how your CoC uses the de-identified aggregate data described in element 1 of this question to evaluate how to best meet the specialized needs related to domestic violence and homelessness.

(limit 2,500 characters)
1. Victim Service Providers (VSPs) in our community work with the CoC Lead Agency to provide de-identified aggregate data from each of their comparable databases to assist in assessing needs related to survivors of domestic violence. The CoC Lead Agency also has a DV Coordinator who acts as a liaison to VSPs to collect de-identified assessment data, further assisting in the assessment of housing and service needs among this population.

2. The CoC leveraged data to create Annual Funding Priorities and a coordinated investment plan. This plan strategically leveraged private, local, and federal resources to expand Rapid Rehousing and Diversion for survivors and their families. The CoC also launched a Diversion Pilot, which targets Emergency Rental Assistance Program funds and private dollars to Coordinated Access Points to support eligible households, including survivors and their families, to avoid shelter and safely maintain alternative safe housing options.

1C-5c. Communicating Emergency Transfer Plan to Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.

NOFO Section VII.B.1.e.

Describe in the field below how your CoC communicates to all individuals and families seeking or receiving CoC Program assistance:

1. the emergency transfer plan policies and procedures; and
2. the process for individuals and families to request an emergency transfer.

(limit 2,500 characters)

1. The CoC has an emergency transfer plan policy and procedure. To ensure individuals and families are made aware of the policy, the CoC has included the policy in the centralized client file checklist used by Case Managers, with instructions for educating program participants about the policy as part of the client intake process. Annual training on CoC Policies and Processes, including the Emergency Transfer Plan, are a part of the CoC’s Annual Training Plan and is required of CoC providers and CAS assessors.

2. Case Managers are instructed to communicate to individuals and families about the process for requesting an emergency transfer. A coversheet on the Emergency Transfer Policy in the centralized client file checklist provides guidance about the steps participants must take. Training about the process was held with the CoC Rapid Rehousing, Coordinated Access System, and Permanent Supportive Housing Workgroups.

1C-5d. Access to Housing for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.

NOFO Section VII.B.1.e.

Describe in the field below how your CoC ensures that survivors of domestic violence, dating violence, sexual assault, or stalking have access to all of the housing and services available within the CoC’s geographic area.
In 2021, the CoC Domestic Violence Workgroup committed to complete integration of the DV-specific Coordinated Access System (CAS) into the overall communitywide CAS to increase permanent housing opportunities for survivors in a way that prioritizes safety, protects the confidentiality, and maximizes access to community resources.

The Lead Agency employed a DV Coordinator who is a liaison to Victim Service Providers (VSPs). The DV Coordinator is responsible for collecting CAS assessment data by conducting assessments directly with survivors who choose to participate or by collecting de-identified assessment data from VSPs.

The CoC’s Homeless Crisis Line also refers survivors to either general or DV-specific Access Points. At all CAS Access Points, assessors participate in victim-centered safety planning to empower survivors to make informed decisions about their own safety and housing. CAS Assessors leverage Diversion assessments to problem solve safe housing options. Diversion conversations begin by identifying current, natural, and safe supports that prevent survivors from entering the homeless response system. For those unable to be safely diverted, assessments are conducted to gather information about survivors’ support needs, housing barriers, safety needs, strengths, housing preferences, needs, and eligibility for available housing and service interventions. Participants are then placed on either the general or DV-specific priority list, known as the CAS Queue, based on their needs and preferences.

As vacancies occur, participants are prioritized for housing resources based on their vulnerability. The CoC ensures that VSPs have direct access to housing resources in the community; however, specific program vacancies are managed outside of HMIS. The Lead Agency facilitates weekly case conference meetings for direct care staff to review and ensure the CAS process successfully moves participants through the system, collaborate on resolving barriers to housing with peers, and monitor CAS performance. Referrals for survivors are facilitated during these weekly DV CAS Queue meetings.

| 1C-5e. Including Safety, Planning, and Confidentiality Protocols in Coordinated Entry to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors. |
| NOFO Section VII.B.1.e. |
| Describe in the field below how your CoC’s coordinated entry includes: |
| 1. safety protocols, |
| 2. planning protocols, and |
| 3. confidentiality protocols. |

(limit 2,500 characters)
The CoC has a Domestic Violence Workgroup that informs policy and operational refinements to the Coordinated Access System (CAS). In 2021, this Workgroup decided to integrate survivors of domestic violence into CAS to prioritize safety, ensure confidentiality, and maximize access to community resources.

1. All CAS access point staff are fully trained in safety, trauma-informed care, and person-centered practices. CAS assessors determine appropriate interventions using pre-determined safety screening tools while considering the severity of risk and client choice. The CoC ensures all providers have direct access to the broad inventory of DV-dedicated resources. This allows survivors to continue receiving services through VSP-funded projects as needed to enhance safety and confidentiality, as well as maintain access to non-VSP-funded projects.

2. The CoC has embedded safety planning protocols in CAS through (a) building safety planning conversations into the first phase of CAS assessment utilizing a standardized Diversion triage tool, (b) training all CAS Administrators on the CoC Emergency Transfer Policy and Procedures and consistent communication about the Policy with CAS participants, and (c) capacity building with CAS Assessors on victim-centered and trauma-informed safety planning processes which empower survivors to decide for themselves what is safe and appropriate for them and their children.

3. Annual training on confidentiality related to survivors of domestic violence is required for CAS staff and housing providers. Confidentiality is protected at every step in the CAS process. In addition, the CoC Lead Agency hired a DV Coordinator who works with clients served by VSPs to facilitate access to CAS services. The DV Coordinator adds deidentified information about clients to the priority list, known as the CAS Queue, using a unique tracking number. Client-level information is shared only at the time of referral into a housing program after receiving a release of information from the client.

1C-6. Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+—Anti-Discrimination Policy and Training.

<table>
<thead>
<tr>
<th>NOFO Section VII.B.1.f.</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?</td>
</tr>
<tr>
<td>2. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?</td>
</tr>
<tr>
<td>3. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?</td>
</tr>
</tbody>
</table>


<table>
<thead>
<tr>
<th>NOFO Section VII.B.1.f.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Describe in the field below:</td>
</tr>
</tbody>
</table>
1. CoC-wide policies are reviewed and updated regularly, based on stakeholder feedback provided through CoC Implementation Workgroups. The CoC is undertaking a review and equity audit of all Policies and Procedures, which includes revising its Fair Housing, Equal Opportunity, and Non-Discrimination Policy.

2. Organizations within the CoC are expected to develop project-level anti-discrimination policies consistent with the CoC’s adopted policy on Fair Housing, Equal Opportunity, and Non-Discrimination. The CoC provides annual learning opportunities to ensure a clear understanding of implementing related regulations, such as HUD’s Equal Access Rule and Gender Identity Final Rule. Additionally, organizations are asked to provide copies of their anti-discrimination policies in compliance monitoring visits. Organizations that have not developed these policies are offered training and individualized support to ensure compliance with HUD guidelines.

3. The CoC Lead Agency conducts site visits with CoC members to evaluate compliance and provide technical assistance in successfully implementing CoC Policies. Compliance is also evaluated by regularly assessing the Coordinated Assessment System (CAS) performance. Examining data on referrals allows the CoC to identify whether agencies may not be appropriately implementing the Equal Access Rule.

4. The CoC Lead Agency’s performance management team is charged with evaluating and addressing any non-compliance related to anti-discrimination. When non-compliance is identified, organizations are placed on a Performance Improvement Plan (PIP) until the organization has resolved the findings. Through the PIP, the Lead Agency works closely with the organization to provide individualized training and technical support to ensure the organization resolves non-compliance findings promptly.

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NOFO Section VII.B.1.g.

You must upload the PHA Homeless Preference/PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.

Enter information in the chart below for the two largest PHAs highlighted in gray on the FY 2021 CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with—If there is only one PHA in your CoC’s geographic area, provide information on the one:
### Written Policies on Homeless Admission Preferences with PHAs.

**NOFO Section VII.B.1.g.**

Describe in the field below:

1. The CoC collaborated with the two largest PHAs in the region this year to demonstrate the importance of adopting a limited preference for households referred through the CoC’s Coordinated Access System (CAS). Multiple discussions were held with these partners during CoC Board meetings, PSH Pipeline Strategy sessions, and individual meetings to explore the mutual benefits of centrally coordinating referrals to vouchers from CAS and pairing those subsidies with CoC-funded supportive services. These efforts resulted in commitments from the Dallas Housing Authority and Dallas County to build on their general homeless preference by establishing a limited preference that sets aside a percentage of tenant-based vouchers for households who:

   a. Are referred to the Housing Authority from CAS by the CoC Lead Agency (Metro Dallas Homeless Alliance); and
   b. Meet HUD’s definition of homelessness or are moving on from CoC permanent housing and were homeless prior to entry into the program

   Both Housing Authorities have agreed to execute a Memorandum of Understanding (MOU) with the CoC Lead Agency, which will outline the Agency’s roles and responsibilities – like the MOU established for the EHV program - with respect to:

   • providing a point of contact to communicate about voucher referrals and lease-up;
   • supporting applicants to complete voucher applications and obtain necessary documentation; and
   • ensuring housing search assistance and supportive services/case management for the referred households.

2. N/A
1C-7b. Moving On Strategy with Affordable Housing Providers.

| 1. Multifamily assisted housing owners | Yes |
| 2. PHA | Yes |
| 3. Low Income Housing Tax Credit (LIHTC) developments | Yes |
| 4. Local low-income housing programs | Yes |
| Other (limit 150 characters) | |

1C-7c. Include Units from PHA Administered Programs in Your CoC’s Coordinated Entry.

| 1. Emergency Housing Vouchers (EHV) | Yes |
| 2. Family Unification Program (FUP) | Yes |
| 3. Housing Choice Voucher (HCV) | Yes |
| 4. HUD-Veterans Affairs Supportive Housing (HUD-VASH) | Yes |
| 5. Mainstream Vouchers | Yes |
| 6. Non-Elderly Disabled (NED) Vouchers | No |
| 7. Public Housing | No |
| 8. Other Units from PHAs: | |

1C-7d. Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.

| 1. Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)? | Yes |
| 2. Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement. | HUD-VASH |

FY2022 CoC Application  Page 19  09/26/2022
1C-7e. Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV).

NOFO Section VII.B.1.g.

<table>
<thead>
<tr>
<th>Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?</th>
</tr>
</thead>
<tbody>
<tr>
<td>Yes</td>
</tr>
</tbody>
</table>

1C-7e.1. List of PHAs with Active MOUs to Administer the Emergency Housing Voucher (EHV) Program.

Not Scored–For Information Only

<table>
<thead>
<tr>
<th>Does your CoC have an active Memorandum of Understanding (MOU) with any PHA to administer the EHV Program?</th>
</tr>
</thead>
<tbody>
<tr>
<td>Yes</td>
</tr>
</tbody>
</table>

If you select yes to question 1C-7e.1., you must use the list feature below to enter the name of every PHA your CoC has an active MOU with to administer the Emergency Housing Voucher Program.

<table>
<thead>
<tr>
<th>PHA</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dallas Housing Au...</td>
</tr>
<tr>
<td>Dallas County Hou...</td>
</tr>
<tr>
<td>City of Mesquite ...</td>
</tr>
<tr>
<td>City of Grand Pra...</td>
</tr>
</tbody>
</table>
1C-7e.1. List of PHAs with MOUs

Name of PHA: Dallas Housing Authority

1C-7e.1. List of PHAs with MOUs

Name of PHA: Dallas County Housing Authority

1C-7e.1. List of PHAs with MOUs

Name of PHA: City of Mesquite Housing and Community Development

1C-7e.1. List of PHAs with MOUs

Name of PHA: City of Grand Prairie Housing and Neighborhood Services
1D. Coordination and Engagement Cont’d

1D-1. Discharge Planning Coordination.
NOFO Section VII.B.1.h.

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

<table>
<thead>
<tr>
<th>System</th>
<th>Coordination</th>
</tr>
</thead>
<tbody>
<tr>
<td>Foster Care</td>
<td>Yes</td>
</tr>
<tr>
<td>Health Care</td>
<td>Yes</td>
</tr>
<tr>
<td>Mental Health Care</td>
<td>Yes</td>
</tr>
<tr>
<td>Correctional Facilities</td>
<td>Yes</td>
</tr>
</tbody>
</table>

1D-2. Housing First–Lowering Barriers to Entry.
NOFO Section VII.B.1.i.

1. Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2022 CoC Program Competition.

   25

2. Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2022 CoC Program Competition that have adopted the Housing First approach.

   25

3. This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe-Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2022 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.

   100%

1D-2a. Project Evaluation for Housing First Compliance.
NOFO Section VII.B.1.i.

Describe in the field below:

1. how your CoC evaluates every recipient—that checks Housing First on their Project Application—to determine if they are actually using a Housing First approach;

2. the list of factors and performance indicators your CoC uses during its evaluation; and

3. how your CoC regularly evaluates projects outside of the competition to ensure the projects are using a Housing First approach.

(limit 2,500 characters)
1. Local CoC Competition Scorecards are informed by the standardized Program Models co-designed by CoC Workgroups. Program Models for Rapid Rehousing and Permanent Supportive Housing prescribe a Housing First approach (in alignment with CoC policies and procedures) and outline performance targets. Projects are evaluated on the extent to which they deliver projects in alignment with these communitywide Housing First standards. New CoC project applicants were asked to provide descriptions of the Housing First practices they would employ, with specific details about how the project would ensure there are no preconditions for entry into the program, no barriers to housing, and no terminations of project participants for lack of participation in services or compliance with rules outside of standard lease terms. Applicants must provide examples of their experience utilizing a Housing First approach to ensure the accuracy of their selection on the application.

2. When evaluating Housing First implementation, the following factors are considered:
   a. Performance outcomes (Are performance targets met? Do outcomes such as length of time between enrollment and housing move-in, the number of participants exited without move-in, or successful placement indicate the program is not functioning in a Housing First model?)
   b. Coordinated Assessment System (CAS) Denials (Are participants screened out for lack of income, sobriety, criminal background, rental history, or other unnecessary conditions?)
   c. Policies and Procedures (Do program policies or procedures require prerequisites for program entry? Are programs informed by a harm-reduction philosophy?)

3. Under the CoC Performance Management Plan, the CoC regularly evaluates project-level performance. Projects not meeting performance thresholds (informed by Program Models described above) are placed on a Performance Improvement Plan (PIP), which is co-created with the CoC Lead Agency. A targeted package of training and onsite technical assistance is provided to those agencies to support performance improvements. Performance evaluations also inform the CoC’s Annual Training Plan, which includes topics rooted in Housing First principles. Online Housing First learning modules are available for staff who prefer self-paced learning opportunities.

**1D-3. Street Outreach–Scope.**

NOFO Section VII.B.1.j.

Describe in the field below:

1. your CoC’s street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;
2. whether your CoC’s Street Outreach covers 100 percent of the CoC’s geographic area;
3. how often your CoC conducts street outreach; and
4. how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.

(limit 2,500 characters)
1. The CoC’s Street Outreach Workgroup co-created a Coordinated Outreach Strategy, which brings together staff from different agencies across Dallas and Collin Counties to deliver a standardized, housing-focused, comprehensive outreach response. The strategy identifies team staffing assignments, geographic coverage, and protocols for targeting priority populations and matching them to housing resources. Mobile assessors from the CoC’s Coordinated Access System (CAS) and Housing Navigators are included in every Outreach team to accelerate housing placements directly from unsheltered locations. Several strategies have been employed to ensure all persons experiencing unsheltered homelessness are identified and engaged:
   a. Outreach teams are representative of the culturally and ethnically diverse communities of people living unsheltered;
   b. Many Outreach staff have lived experience of homelessness, which supports meaningful engagement with those who may otherwise have been resistant to accepting assistance;
   c. Teams are assigned to a specific CoC geographical area to optimize coverage/engagement; and
   d. Trained staff help to effectively engage and communicate with people who have limited English proficiency and/or disabilities, including hearing impairments.

Outreach teams also coordinate with multiple police departments, municipalities, Independent School Districts, and drop-in centers across the CoC geographical area to identify people experiencing homelessness but not accessing the homeless response system.

2. Street Outreach covers 100% of the region, and the CoC leverages the annual Point In Time Count to identify new hot spots that Outreach Teams should target within their geographical areas.

3. Street outreach is conducted daily.

4. Apart from strategies outlined in number 1 above, the CoC Lead Agency and the City of Dallas are leading an effort to decommission encampments, which are intentionally structured to house people who are least likely to request assistance and have been living outside for several years. Encampments are prioritized for closure based on residents’ vulnerabilities and public health risks associated with the physical sites. Residents are actively engaged and supported to move into housing as part of a 6-to-8-week closure cycle. CAS policies prioritize people living in encampments to ensure resources are targeted to those with the most complex needs.

<table>
<thead>
<tr>
<th>1D-4. Strategies to Prevent Criminalization of Homelessness.</th>
</tr>
</thead>
<tbody>
<tr>
<td>NOFO Section VII.B.1.k.</td>
</tr>
</tbody>
</table>

Select yes or no in the chart below to indicate strategies your CoC implemented to ensure homelessness is not criminalized and to reverse existing criminalization policies in your CoC’s geographic area.
Ensure Homelessness is not Criminalized  
Reverse Existing Criminalization Policies

| 1. Engaged/educated local policymakers | Yes | Yes |
| 2. Engaged/educated law enforcement | Yes | No |
| 3. Engaged/educated local business leaders | Yes | No |
| 4. Implemented community wide plans | Yes | No |
| 5. Other (limit 500 characters) | |

1D-5. Rapid Rehousing—RRH Beds as Reported In the Housing Inventory Count (HIC).

<table>
<thead>
<tr>
<th>Resource</th>
<th>CoC Provides Annual Training?</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Food Stamps</td>
<td>Yes</td>
</tr>
<tr>
<td>2. SSI—Supplemental Security Income</td>
<td>Yes</td>
</tr>
<tr>
<td>3. TANF—Temporary Assistance for Needy Families</td>
<td>Yes</td>
</tr>
<tr>
<td>4. Substance Abuse Programs</td>
<td>Yes</td>
</tr>
<tr>
<td>5. Employment Assistance Programs</td>
<td>Yes</td>
</tr>
<tr>
<td>6. Other (limit 150 characters)</td>
<td></td>
</tr>
</tbody>
</table>

1D-6a. Information and Training on Mainstream Benefits and Other Assistance.

<table>
<thead>
<tr>
<th>Resource</th>
<th>CoC Provides Annual Training?</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC's geographic area;</td>
<td></td>
</tr>
<tr>
<td>2. works with project staff to collaborate with healthcare organizations, including substance abuse treatment and mental health treatment, to assist program participants with receiving healthcare services; and</td>
<td></td>
</tr>
</tbody>
</table>
3. works with projects to promote SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.

(limit 2,500 characters)

1. The CoC Lead Agency provides information on mainstream resources during Rapid Rehousing Coordination Meetings and the Case Manager Roundtable, monthly CoC General Assembly meetings, and the monthly Alliance Homeless Forum for persons experiencing homelessness. This year, these forums were also utilized to share information about Dallas Rental Assistance Collaborative eviction prevention assistance and public transportation available to persons experiencing homelessness.

2. The CoC Lead Agency has been working with an ad hoc Workgroup of representatives of the local behavioral health authority, Parkland Hospital System’s Healthcare for the Homeless (HCH) provider, homeless service providers, and the county health department to design a comprehensive PSH services model. Drawing on the evidence-based Housing First ACT Team model, a multidisciplinary services team is being created to provide home-based care integrated with PSH case management for participants with acute service needs. The CoC is raising private funding to seed this effort, and the Workgroup is creating a strategy to ensure these teams’ long-term scalability and financial sustainability. This will require progressively increasing the portion of Medicaid-covered costs over three to five years. The CoC also collaborated with the HCH, Homeless Outreach Medical Services (HOMES), to ensure mobile primary healthcare, dental care, substance use prevention and treatment, and mental health services were available to sheltered, unsheltered, and recently housed participants. HOMES staff also joined the CoC Lead Agency staff at encampments to support residents rehoused through the local Encampment Decommissioning effort.

3. The CoC Lead Agency partnered with SAMHSA to bring SOAR information and resources to our monthly Case Manager Roundtable. The Texas project associate presented how case managers can become SOAR certified, steps to completing applications with their clients, and eligibility, and agreed to be a point of contact to those in our CoC who are seeking SOAR certification and need assistance with application completion. This increased application approval rates, as Case Managers provided more accurate and complete applications.
Over the last 12 months, the CoC leveraged multiple strategies for increasing non-congregate shelter beds and funding for this solution. The City of Dallas contracted with each of the largest shelters in the CoC to provide non-congregate shelters as an infection control measure, particularly to prevent the spread of COVID-19 and Monkeypox. Any person experiencing homelessness in the CoC identified as needing isolation or quarantine was referred to these agencies as an access point to a non-congregate shelter. Hotel sites were operated by Catholic Charities, a leading service provider, who coordinated nursing care, meals, and supportive services for those staying at the sites.

These same contracts allowed the system to nimbly meet spikes in shelter demand by providing emergency hotel stays to people seeking shelter during inclement weather (during winter and summer). In addition, the City of Dallas partnered with Family Gateway (the main family provider in the CoC) to purchase and operate a hotel to expand non-congregate shelter space for families. The site was initially used to prevent the spread of COVID-19. It then transitioned to serving as an overflow space to meet the surge in demand for family homelessness solutions over the last six months.

A centralized fund (Flex Fund), operated by the CoC Lead Agency, provided non-congregate shelter to people housed through the City’s Encampment Decommissioning effort. Particular residents with complex support needs were offered hotel rooms for short-term stays while the unit location team finalized the lease-up process with landlords and the housing authority. Offering an alternative to traditional shelters encouraged encampment residents to accept temporary housing and stay engaged with outreach staff during this process.

### ID-8. Partnerships with Public Health Agencies–Collaborating to Respond to and Prevent Spread of Infectious Diseases.

NOFO Section VII.B.1.o.

Describe in the field below how your CoC effectively collaborates with state and local public health agencies to:

1. **Develop CoC-wide policies and procedures to respond to infectious disease outbreaks;** and

2. **Prevent infectious disease outbreaks among people experiencing homelessness.**

(limit 2,500 characters)
1. The CoC coordinated with the City of Dallas, Dallas County Health and Human Services (the county public health department), and Parkland Health (the public hospital under Dallas County’s jurisdiction) to codesign procedures for responding to COVID-19 and Monkeypox outbreaks. This includes collaborating on detailed COVID-19 testing procedures for specific populations, infection control procedures for inclement weather facilities, and isolation and quarantine procedures for county and city-run sheltering facilities. Each of these representatives is also a member of the CoC Board and regularly provides up-to-date information to the Lead Agency about infectious disease prevention measures, particularly when modifications to procedures are necessary.

2. The CoC meets regularly with Dallas County Health and Human Services to determine community risk for infectious disease transmission and to collaborate on response plans with providers. For example, during the most recent Monkeypox outbreak, the CoC Lead Agency coordinated with the city and county to quickly disseminate information to congregate shelter providers about infection control measures. A webinar was hosted with these providers, along with representatives from the CDC and HUD to provide real-time guidance related to disease prevention and response strategies. The CoC Lead Agency coordinated with Dallas County to disseminate guidance about infectious disease prevention strategies through meetings with service providers. The CoC also partnered with Parkland Health to coordinate vaccination events at multiple CoC Housing Fair events to prevent the spread of COVID-19 among people experiencing homelessness. In addition to providing vaccines, the CoC and Parkland Health engaged with clients about how to slow the spread of COVID-19 as well as prevention measures for reducing risks of other infectious diseases.

<table>
<thead>
<tr>
<th>ID-8a</th>
<th>Collaboration With Public Health Agencies on Infectious Diseases.</th>
</tr>
</thead>
<tbody>
<tr>
<td>NOFO Section VII.B.1.o.</td>
<td></td>
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</tbody>
</table>

Describe in the field below how your CoC effectively equipped providers to prevent or limit infectious disease outbreaks among program participants by:

1. sharing information related to public health measures and homelessness, and

2. facilitating communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.

(limit 2,500 characters)
1. The CoC used various methods to communicate information to homeless service providers about public health measures, particularly COVID-19 and Monkeypox. Information about issues such as disease transmission, infection control measures, and response procedures was shared through CoC General Assembly meetings, CoC webinars, and through targeted technical assistance with agencies. The CoC also partnered with Parkland Health to host vaccination clinics during Housing Fair events to educate people experiencing homelessness about disease prevention measures.

2. The CoC Lead Agency met regularly throughout the year with Dallas County Health and Human Services to determine community risk for infectious disease transmission and collaborate on response plans with providers. When it was identified that pertinent information about infection control measures needed to be shared directly with service providers, the CoC facilitated communication between Dallas County and service providers in several ways. The CoC coordinated webinars, as well as virtual and onsite meetings with provider agencies, and Parkland Health provided public health education through its Healthcare for the Homeless, Homeless Outreach Medical Services (HOMES) program, which worked with street outreach and shelter providers to deliver mobile healthcare to people experiencing homelessness.


NOFO Section VII.B.1.p.

Describe in the field below how your CoC’s coordinated entry system:

1. covers 100 percent of your CoC’s geographic area;

2. uses a standardized assessment process; and

3. is updated regularly using feedback received from participating projects and households that participated in coordinated entry.

(limit 2,500 characters)
1. The CoC’s Coordinated Assessment System (CAS) is channeled through a multi-site access model, covering 100% of the CoC’s geographic area. Participants access services in a variety of ways, remotely over the phone, through Street Outreach workers, or in-person at designated shelters. The CoC also operates the Homeless Crisis Helpline, which directs callers experiencing homelessness to CAS Access Points.

2. CAS utilizes a standardized and phased assessment process to collect information necessary to determine the severity of need and eligibility for housing and related services. Each segment of the assessment process builds on the previous step to reduce the trauma of retelling personal stories multiple times. CAS Policies and Procedures establish roles and responsibilities and a standardized timeline related to each assessment phase: Initial Triage, Diversion Screening, the Initial CAS Assessment, and the Comprehensive Assessment.

3. The CoC regularly updates CAS based on feedback from participating projects and households served. The CoC’s CAS Workgroup was established to monitor the efficacy and effectiveness of CAS and to modify CAS Policies to support system improvements. Based on this ongoing assessment process, the Workgroup develops a strategic plan which outlines CAS refinements that the group will prioritize over the coming 12 months. The strategic plan includes a comprehensive CAS evaluation, which is a deep dive into quantitative and qualitative performance data from people served through CAS. The CoC is working with an advisory group of people with lived experience of homelessness to create a Lived Experience Coalition (LEC), which will be formally integrated into CAS evaluations.

<table>
<thead>
<tr>
<th>1D-9a.</th>
<th>Program Participant-Centered Approach to Centralized or Coordinated Entry.</th>
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<td></td>
<td>NOFO Section VII.B.1.p.</td>
</tr>
</tbody>
</table>

Describe in the field below how your CoC’s coordinated entry system:

1. reaches people who are least likely to apply for homeless assistance in the absence of special outreach;

2. prioritizes people most in need of assistance;

3. ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their preferences; and

4. takes steps to reduce burdens on people using coordinated entry.

(limit 2,500 characters)
1. The CoC’s Coordinated Access System (CAS) is designed to reach those who are least likely to seek out assistance by utilizing dedicated CoC Street Outreach agencies as mobile Access Points, a multi-site access model with many locations and methods of access (virtual, mobile, or onsite), coordination with community agencies serving people experiencing homelessness such as hospitals, substance abuse treatment centers, and behavioral health clinics, and targeted outreach, assessment, and rehousing efforts at encampments.

2. CAS is designed to prioritize people most in need. Information from assessment results is used to identify a person’s level of vulnerability based on the risk of death, continued homelessness, and service needs. Assessment results and other factors such as chronic homelessness, unsheltered homelessness at encampments, and veteran status establish priority for vacancies in PSH and RRH.

3. The CoC has made substantial investments to ensure CAS is equipped to shorten the time participants remain homeless. A range of centralized housing supports have been established to accelerate housing placements for people who are matched to housing. This includes housing navigation, landlord engagement, and housing location support, as well as establishing the Flex Fund to pay for any expenses that help to reduce barriers to housing. CAS performance metrics are examined weekly with service providers to identify ways to shorten the time between when participants are identified and move into permanent housing. CAS provides a pathway from unsheltered locations to permanent housing to ensure encampment residents can be housed quickly. This includes providing onsite mobile assessors and prioritizing people living in encampments for housing resources.

4. The CoC is taking steps to reduce the burden on individuals accessing CAS. Through the development of a new software application, the CoC is building the infrastructure to allow for a more data-driven assessment process to cut down on unnecessary questioning and streamline CAS. Currently, CAS is available at designated and mobile Access Points and by phone through our Homeless Crisis Help Line. The CoC is raising additional funding to expand mobile assessment to create even greater access and reduce the need for individuals experiencing homelessness to travel to an in-person access point.

<table>
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<tbody>
<tr>
<td>NOFO Section VII.B.1.q.</td>
<td></td>
</tr>
</tbody>
</table>

| 1. Has your CoC conducted a racial disparities assessment in the last 3 years? | Yes |
| 2. Enter the date your CoC conducted its latest assessment for racial disparities. | 09/03/2022 |
1. There are two main ways the CoC analyzes whether racial disparities are present in the provision of homeless assistance outcomes. The CoC Performance Management Plan guides a year-long process of assessing the system, project type, and program performance outcomes. Performance data on each metric is disaggregated by race, and results are presented as relevant at CoC Workgroup, CoC Executive Council, and Case Manager Coordination meetings. In addition, the CoC has created a Performance Dashboard, which includes several metrics. Each measure is broken down by race and ethnicity, including project enrollments, housing placements, and length of time homeless. (When analyzing this metric, we look at the time between assessment and program enrollment and between program enrollment and housing move-in.) For the disparities analysis, the CoC used several tools, data from the U.S. Census Bureau, the Point in Time Count, and the Coordinated Access System (CAS). This allowed for comparisons between the general population, the homeless population, and the population of people being matched to housing resources in Dallas and Collin Counties.

2. In the data analysis, the CoC discovered that Black households are being enrolled and placed into housing programs at higher rates than other groups. Black households make up 55% of the total homeless population but 69% of those enrolled and 74% of those placed in permanent housing. However, there were still racial disparities in the length of time households searched for housing units. It took, on average, 88 days from the point of referral for Black households to move into housing versus 68 days for white households. Disparities were also shown among American Indian, Alaskan Native, Native Hawaiian, and Pacific Islander households. However, the sample sizes were very small, which made it challenging to draw sound conclusions from the latter data.

1. The CoC’s board and decisionmaking bodies are representative of the population served in the CoC. Yes
2. The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC. Yes
3. The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups. Yes
4. The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups. Yes

5. The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness. Yes

6. The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector. Yes

7. The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness. Yes

8. The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity. Yes

9. The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness. Yes

10. The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system. Yes

11. The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness. No

Other: (limit 500 characters)

12. 1D-10c. Actions Taken to Address Known Disparities.

NOFO Section VII.B.1.q.

Describe in the field below the steps your CoC and homeless providers have taken to address disparities identified in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

The most recent analysis on racial disparities showed that Black and Indigenous households are in housing search longer than other groups. The CoC is taking several steps to address this disparity:

- A centralized Housing Location Team, employed by the CoC Lead Agency, negotiates with landlords and identifies housing options for program participants. This reduces the impact of bias by landlords who may disproportionately screen out Black and Indigenous households;

- Housing Navigation is now provided to program participants who are matched to housing assistance. An analysis of CAS data showed that Black households were more likely to lack critical documents required by landlords and housing authorities. This is a symptom of several social and economic inequities and biases in mainstream systems which create barriers for Black households in securing the necessary documentation. Housing Navigators assist participants with the document collection and lease-up process to close the racial gap in the length of time experiencing homelessness;

- CAS refinements were made to change referral procedures. Historically in the COC, households were not referred to housing programs until all critical documents were secured, which the analysis above shows will have a disparate impact on Black households. Now CAS referrals are made as soon as program vacancies are available, regardless of whether someone has all of their critical documents secured.
1D-10d. Tracking Progress on Preventing or Eliminating Disparities.

NOFO Section VII.B.1.q.

Describe in the field below the measures your CoC has in place to track progress on preventing or eliminating disparities in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

The CoC is taking several measures to track progress on preventing and eliminating disparities in the provision or outcomes of homeless assistance, including:

- Monitoring racial equity outcomes through its Performance Dashboard, which disaggregates data by race and ethnicity;
- A quarterly deep dive into system and project level performance, during which we drill down metrics regarding race and ethnicity in alignment with the CoC’s Performance Management Plan;
- An annual evaluation of the Coordinated Access System (CAS), looking at the extent to which the system is designed and implemented equitably;
- Strategic plans for each CoC Workgroup, which include objectives for identifying, addressing, and tracking racial disparities in outcomes of each core component of the rehousing system;
- Reporting out on progress during CoC Executive Council meetings every other week as a standing agenda item;
- Establishing the Lived Experience Coalition to seek qualitative data on system outcomes and experiences from people served by the homeless assistance system.

1D-11. Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking—CoC’s Outreach Efforts.

NOFO Section VII.B.1.r.

Describe in the field below your CoC’s outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decision making processes.

(limit 2,500 characters)
There are currently a variety of forums where the CoC engages people with lived experience of homelessness in leadership roles and decision-making processes. The following outreach efforts were conducted to recruit people for these roles:

- **Youth Action Board (YAB):** Phase 1 of recruitment took place in an informational session about the group. Flyers with a QR code were disseminated through all youth channels, social media, and agency newsletters. The session covered roles, responsibilities, general time commitment, and compensation for YAB members, and youth who expressed interest in joining the YAB signed up to join a small working group. The working group developed the recruitment strategy for the broader YAB. Phase 2 of recruitment included disseminating another round of flyers with a QR code that included a link to the application for the YAB. The flyers were sent out through all youth channels, as well as through social media and agency newsletters. YAB members were chosen through an application and interview process.

- **CoC Board of Directors:** Recruitment was conducted through providers advertising the opportunity among their consumer advisory board members, which already inform decision-making on the program level, promoting this opportunity to work on policy development at the system level.

- **Alliance Homeless Forum (AHF):** The AHF is a monthly forum for people who have experienced homelessness to participate in CoC planning and provide feedback on CoC services. The opportunity for participation in this group is advertised through social media platforms, the CoC Newsletter, and shared by CoC providers. Flyers are also disseminated at shelters and other service provider locations.

- **Lived Experience Coalition (LEC):** The CoC is creating a LEC to support people with lived experience of homelessness to fully participate in CoC decision-making forums, including CoC Workgroups and the CoC Board. Currently, the CoC is working with an advisory group of people with lived experience to design the recruitment strategy. The plan includes providing outreach through social media, the CoC Newsletter, agency newsletters, and word of mouth in CoC Workgroups and by service providers.

### 1D-11a. Active CoC Participation of Individuals with Lived Experience of Homelessness.

NOFO Section VII.B.1.r.

<table>
<thead>
<tr>
<th>Level of Active Participation</th>
<th>Number of People with Lived Experience Within the Last 7 Years or Current Program Participant</th>
<th>Number of People with Lived Experience Coming from Unsheltered Situations</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Included and provide input that is incorporated in the local planning process.</td>
<td>18</td>
<td>7</td>
</tr>
<tr>
<td>2. Review and recommend revisions to local policies addressing homelessness related to coordinated entry, services, and housing.</td>
<td>12</td>
<td>7</td>
</tr>
</tbody>
</table>

Applicant: Metro Dallas Homeless Alliance

Project: TX-600 CoC Registration FY 2022

COC_REG_2022_192261

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3. Participate on CoC committees, subcommittees, or workgroups. 12 3
4. Included in the decisionmaking processes related to addressing homelessness. 8 3
5. Included in the development or revision of your CoC’s local competition rating factors. 3 1


NOFO Section VII.B.1.r.

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness. (limit 2,500 characters)

There are several ways the CoC and CoC members organizations provide professional development and employment opportunities to individuals with lived experience of homelessness. Those include:

• Employing people with lived experience of homelessness to deliver services: Several of the CoC’s Street Outreach, Rapid Rehousing, Permanent Supportive Housing, and Veteran-specific programs have hired peer support specialists, case management aides, outreach staff, or case managers with lived expertise.

• Partnering with staffing agencies who specialize in working with underserved communities: First Step recently opened an office in Dallas. They provide an alternative staffing model that helps people with barriers to employment reenter the labor market. The CoC is working with First Step to create a referral network for employment opportunities from housing assistance programs.

• Partnering with institutions and corporations interested in providing supported employment and workforce development opportunities: The CoC is beginning to partner with Texas Health Dallas, which has worked with local service providers to provide healthcare-related employment to over a hundred people with experience of homelessness who are reentering the workforce. The CoC will support referrals into the program from Rapid Rehousing and Permanent Supportive Housing programs.

• The CoC Lead Agency is also preparing a Request for Proposals for contractors who will hire people with lived experience of homelessness to provide outreach, engagement, and rehousing support to residents of encampments.

1D-11c. Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.

NOFO Section VII.B.1.r.

Describe in the field below how your CoC:

1. How your CoC routinely gathered feedback from people experiencing homelessness and people who have received assistance through the CoC or ESG program on their experience receiving assistance; and

2. The steps your CoC has taken to address challenges raised by people with lived experience of homelessness
1. The CoC routinely gathered feedback from people experiencing homelessness about assistance received through:
   - Provider leadership reporting information gained through program-level consumer advisory boards during CoC Executive Council meetings every other week;
   - Seeking insights about assistance provided by members of the Alliance Homeless Forum (AHF);
   - Engaging the Youth Action Board (YAB) to better understand the experiences of youth in the adult service system and to assess gaps in youth crisis and housing response resources;
   - Lived Experience Coalition working group members who have informed strategies for reducing unsheltered homelessness;
   - Engagement with people who have been housed through the City of Dallas’s Encampment Decommissioning effort to rehouse people living at established encampments.

2. Based on feedback about challenges raised by people with lived experience of homelessness, the CoC has taken steps to streamline the Coordinated Access System (CAS) assessment process, provide storage for belongings of encampment residents during the housing move-in process, raise funding for a centralized Flex Fund to pay for furniture and other essential household items that help participants transition back into permanent housing, identify leaders at encampments to support engagement with encampment residents throughout the rehousing process, and using walk-in mobile healthcare providers to provide disability verification documentation, instead of forcing encampment residents to use appointment based stationary clinics.

1D-12. Increasing Affordable Housing Supply.

Describe in the field below at least 2 steps your CoC has taken in the past 12 months that engage city, county, or state governments that represent your CoC’s geographic area regarding the following:

1. reforming zoning and land use policies to permit more housing development; and
2. reducing regulatory barriers to housing development.

The CoC Lead agency has met with City of Dallas policymakers and partnered with local affordable housing coalitions to lift up needs related to reducing regulatory barriers to housing development, worked with a broad array of stakeholders to inform the local Mixed-Income Housing Development Bonus, and hosted a series of ‘Hard Conversations’ which aim to promote public dialogue on critical affordable housing policies.
1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions


NOFO Section VII.B.2.a. and 2.g.

You must upload the Local Competition Deadline attachment to the 4B. Attachments Screen.

Enter the date your CoC published the deadline for project applicants to submit their applications to your CoC's local competition.

08/16/2022

1E-2. Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.

NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.

You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen.

Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

<p>| | |</p>
<table>
<thead>
<tr>
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</thead>
<tbody>
<tr>
<td>1. Established total points available for each project application type.</td>
<td>Yes</td>
</tr>
<tr>
<td>2. At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).</td>
<td>Yes</td>
</tr>
<tr>
<td>3. At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).</td>
<td>Yes</td>
</tr>
<tr>
<td>4. Provided points for projects that addressed specific severe barriers to housing and services.</td>
<td>Yes</td>
</tr>
<tr>
<td>5. Used data from comparable databases to score projects submitted by victim service providers.</td>
<td>Yes</td>
</tr>
</tbody>
</table>

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09/26/2022
1E-2a. Scored Project Forms for One Project from Your CoC’s Local Competition. We use the response to this question and Question 1E-2, along with the required attachments from both questions as a factor when determining your CoC’s eligibility for bonus funds and for other NOFO criteria below.

NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.

You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.

Complete the chart below to provide details of your CoC’s local competition:

<table>
<thead>
<tr>
<th>Question</th>
<th>Answer</th>
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<tbody>
<tr>
<td>1. What were the maximum number of points available for the renewal project form(s)?</td>
<td>180</td>
</tr>
<tr>
<td>2. How many renewal projects did your CoC submit?</td>
<td>23</td>
</tr>
<tr>
<td>3. What renewal project type did most applicants use?</td>
<td>PH-PSH</td>
</tr>
</tbody>
</table>


NOFO Section VII.B.2.d.

Describe in the field below:

<table>
<thead>
<tr>
<th>Consideration</th>
<th>Details</th>
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<tbody>
<tr>
<td>1. how your CoC collected and analyzed data regarding each project that has successfully housed program participants in permanent housing;</td>
<td></td>
</tr>
<tr>
<td>2. how your CoC analyzed data regarding how long it takes to house people in permanent housing;</td>
<td></td>
</tr>
<tr>
<td>3. how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and</td>
<td></td>
</tr>
<tr>
<td>4. considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area.</td>
<td></td>
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</tbody>
</table>

(limit 2,500 characters)
1. A Renewal Scorecard was used to collect and analyze data regarding each project that has successfully housed program participants. Data from HMIS populates the Scorecard, which is used by the CoC’s Independent Review Committee (IRC) to review and rank projects. (De-identified, aggregate data was requested from Victim Service Providers (VSPs) utilizing comparable databases.) Annual Performance Reports gave us the percentage of program participants served through the year that exited into permanent housing destinations.

2. Scorecards also allowed for showcasing data related to the length of time from program enrollment to housing move-in. Community averages were used to establish performance thresholds. Projects with lengths of time lower than the community average received full points.

3. The CoC considered the severity of needs of program participants by setting different performance thresholds for each project type. Rapid Rehousing projects were expected to meet a different performance threshold than Permanent Supportive Housing (PSH) projects. In general, the level of acute service needs is greater for participants in PSH, and thus the scoring methodology applies a risk adjustment.

4. Once final Scorecards were populated, project applicants were encouraged to utilize a comment section to provide, in writing, a response to their scores for the IRC. Comments could include any information the applicant believed would help the IRC understand the challenges that resulted in lower performance. Challenges articulated included lack of income, behavioral health challenges, large family size, high rates of criminal history, adverse rental history, and availability of housing units in the area. Per the CoC board-approved reallocation and ranking policies, the IRC was given authority to conditionally rank Renewal Projects that fell below the established performance threshold for the competition. Projects were renewed on the condition that the agency work with the CoC Lead agency to create a year-long Performance Improvement Plan (PIP), supported through targeted training and technical assistance.

---


NOFO Section VII.B.2.e.

Describe in the field below:

1. how your CoC obtained input and included persons of different races, particularly those over-represented in the local homelessness population;

2. how the input from persons of different races, particularly those over-represented in the local homelessness population, affected how your CoC determined the rating factors used to review project applications;

3. how your CoC included persons of different races, particularly those over-represented in the local homelessness population, in the review, selection, and ranking process; and

4. how your CoC rated and ranked projects based on the degree to which their project has identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.

(limit 2,500 characters)
1. Input on strategies, planning, and decision-making is consistently sought from CoC Workgroups, whose membership and leadership reflect the racially diverse population of people experiencing homelessness in the CoC and include representation from Black-led agencies, with one workgroup focusing exclusively on racial equity. The CoC’s Alliance Homeless Forum, comprised of people with lived experience of homelessness, was consulted throughout the year about their experiences in the homeless response system as part of a continuous strategy to identify and address any system bias and inequities. These groups mostly meet monthly.

2. Feedback provided in those settings directly informed this year’s application questions. Both the New and Renewal project applications included scoring objectives related to promoting equity and inclusion.

3. New and Renewal project applications were reviewed, selected, and ranked by an Independent Review Committee (IRC), which is racially representative of the CoC’s geographic area.

4. Promoting racial equity and inclusion is a local priority outlined in the CoC Ranking Policy, which guided this year's scoring and ranking of projects. The importance of equity and inclusion is evidenced by the approximately 33% of possible points available in the scoring related to this objective. Project applicants were asked to:

   • Demonstrate how people with lived experience are included in project decision-making, planning, and implementation;
   • Provide their strategy for delivering culturally appropriate services; and
   • Describe how the agency identifies and addresses racial and ethnic disparities in program outcomes.

The CoC used this as an opportunity to provide additional information to applicants about strategies to address barriers to participation faced by people of different races, including diversifying staff and leadership, hiring people with lived experience of homelessness, conducting equity impact assessments, participating in bias and cultural humility training, assessing accessibility and reach of services, and more.

1E-4. Reallocation—Reviewing Performance of Existing Projects.

<table>
<thead>
<tr>
<th>NOFO Section VII.B.2.f.</th>
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<tbody>
<tr>
<td>Describe in the field below:</td>
</tr>
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</table>

1. your CoC’s reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;

2. whether your CoC identified any projects through this process during your local competition this year;

3. whether your CoC reallocated any low performing or less needed projects during its local competition this year; and

4. why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.
1. The CoC changed its Reallocation Policy this year to better leverage the CoC Competition as a transformative opportunity to build capacity and improve system performance. Changes were based on the premise that preserving and strengthening our base of projects while managing quality expectations is the most effective way to rapidly improve system outcomes. All Renewal Projects were subject to a performance review utilizing the Annual Renewal Scorecard. Performance thresholds were set for each Scorecard measure, drawing from targets set by the community-designed Rapid Rehousing and Permanent Supportive Housing Program Models. Projects scoring over the performance threshold were renewed without conditions. Projects that did not meet the threshold were given the opportunity to be ranked with the condition that they are placed on a year-long Performance Improvement Plan (PIP). The PIP is co-created with the Lead Agency and accompanied by a tailored intensive training package and onsite technical assistance. Projects that fail to meet the expectations outlined in the PIP and/or score under the threshold in the subsequent funding cycle are subject to reallocation.

2. Tier 1 funding did not cover the CoC’s complete Annual Renewal Demand for FY 2022, which meant the CoC could not place all Renewals in Tier 1 in alignment with the new Reallocation Policy described above. The three lowest performing Renewal projects that fell below the CoC’s performance threshold were identified for partial reallocation.

3. Partial funding was reallocated from the three lowest performing Renewal projects that fell below the CoC’s performance threshold in the local CoC Competition.

4. N/A
<table>
<thead>
<tr>
<th>1E-5a.</th>
<th>Projects Accepted—Notification Outside of e-snaps.</th>
</tr>
</thead>
<tbody>
<tr>
<td>NOFO Section VII.B.2.g.</td>
<td>You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.</td>
</tr>
<tr>
<td>Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2022, 06/27/2022, and 06/28/2022, then you must enter 06/28/2022.</td>
<td>09/14/2022</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>1E-5b.</th>
<th>Local Competition Selection Results—Scores for All Projects.</th>
</tr>
</thead>
<tbody>
<tr>
<td>NOFO Section VII.B.2.g.</td>
<td>You must upload the Final Project Scores for All Projects attachment to the 4B. Attachments Screen.</td>
</tr>
<tr>
<td>Does your attachment include:</td>
<td>Yes</td>
</tr>
<tr>
<td>1. Applicant Names;</td>
<td></td>
</tr>
<tr>
<td>2. Project Names;</td>
<td></td>
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<tr>
<td>3. Project Scores;</td>
<td></td>
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<tr>
<td>4. Project Rank—if accepted;</td>
<td></td>
</tr>
<tr>
<td>5. Award amounts; and</td>
<td></td>
</tr>
<tr>
<td>6. Projects accepted or rejected status.</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>1E-5c.</th>
<th>1E-5c. Web Posting of CoC-Approved Consolidated Application.</th>
</tr>
</thead>
<tbody>
<tr>
<td>NOFO Section VII.B.2.g.</td>
<td>You must upload the Web Posting—CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.</td>
</tr>
<tr>
<td>Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC’s website or partner’s website—which included:</td>
<td></td>
</tr>
<tr>
<td>1. the CoC Application; and</td>
<td></td>
</tr>
<tr>
<td>2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings.</td>
<td>09/26/2022</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>1E-5d.</th>
<th>Notification to Community Members and Key Stakeholders that the CoC-Approved Consolidated Application is Posted on Website.</th>
</tr>
</thead>
<tbody>
<tr>
<td>NOFO Section VII.B.2.g.</td>
<td>You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.</td>
</tr>
<tr>
<td>Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application has been posted on the CoC’s website or partner’s website.</td>
<td>09/26/2022</td>
</tr>
</tbody>
</table>
2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

<table>
<thead>
<tr>
<th>2A-1. HMIS Vendor.</th>
<th>Not Scored–For Information Only</th>
</tr>
</thead>
<tbody>
<tr>
<td>Enter the name of the HMIS Vendor your CoC is currently using.</td>
<td>ClientTrack by Eccovia</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>2A-2. HMIS Implementation Coverage Area.</th>
<th>Not Scored–For Information Only</th>
</tr>
</thead>
<tbody>
<tr>
<td>Select from dropdown menu your CoC’s HMIS coverage area.</td>
<td>Single CoC</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>2A-3. HIC Data Submission in HDX.</th>
<th>NOFO Section VII.B.3.a.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Enter the date your CoC submitted its 2022 HIC data into HDX.</td>
<td>05/04/2022</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>2A-4. Comparable Database for DV Providers–CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.</th>
<th>NOFO Section VII.B.3.b.</th>
</tr>
</thead>
<tbody>
<tr>
<td>In the field below:</td>
<td></td>
</tr>
<tr>
<td>1. describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in databases that meet HUD's comparable database requirements; and</td>
<td></td>
</tr>
<tr>
<td>2. state whether your CoC is compliant with the 2022 HMIS Data Standards.</td>
<td>09/26/2022</td>
</tr>
</tbody>
</table>
1. The HMIS Lead agency has worked with victim service providers (VSP) to ensure they have comparable databases that collect HUD-required data elements. This includes:
   • Engaging individual providers to make them aware of HUD policies related to comparable databases and discuss options for vendors and system software and administration;
   • Disseminating information to VSPs about HUD requirements related to the collection of HUD data elements, compliance with HMIS Data Standards, and reporting expectations; and
   • Hosting a briefing with VSPs to discuss requirements for comparable databases, integration of CAS data elements into comparable databases, and strategies for providing de-identified CSV files to the HMIS Lead Agency for HUD reporting and CoC system planning efforts.

2. The HMIS Lead Agency is receiving technical assistance to develop and implement a plan for ensuring VSPs have the capacity to provide de-identified data to support reporting on system performance measures. The plan will include instructions and training opportunities for VSPs regarding the production of CSV files with client-level data and techniques for anonymizing client records.


NOFO Section VII.B.3.c. and VII.B.7.

Enter 2022 HIC and HMIS data in the chart below by project type:

<table>
<thead>
<tr>
<th>Project Type</th>
<th>Total Beds 2022 HIC</th>
<th>Total Beds in HIC Dedicated for DV</th>
<th>Total Beds in HMIS</th>
<th>HMIS Bed Coverage Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Emergency Shelter (ES) beds</td>
<td>2,233</td>
<td>255</td>
<td>1,519</td>
<td>76.79%</td>
</tr>
<tr>
<td>2. Safe Haven (SH) beds</td>
<td>46</td>
<td>0</td>
<td>46</td>
<td>100.00%</td>
</tr>
<tr>
<td>3. Transitional Housing (TH) beds</td>
<td>806</td>
<td>155</td>
<td>241</td>
<td>37.02%</td>
</tr>
<tr>
<td>4. Rapid Re-Housing (RRH) beds</td>
<td>1,092</td>
<td>161</td>
<td>931</td>
<td>100.00%</td>
</tr>
<tr>
<td>5. Permanent Supportive Housing</td>
<td>2,278</td>
<td>0</td>
<td>2,278</td>
<td>100.00%</td>
</tr>
<tr>
<td>6. Other Permanent Housing (OPH)</td>
<td>1,096</td>
<td>0</td>
<td>1,096</td>
<td>100.00%</td>
</tr>
</tbody>
</table>

### 2A-5a. Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.

NOFO Section VII.B.3.c.

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

1. steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2. how your CoC will implement the steps described to increase bed coverage to at least 85 percent.
1. The HMIS Lead Agency will pursue a series of action steps to increase bed coverage in HMIS among both Transitional Housing and Emergency Shelter beds:

   a. Providers not using HMIS will be encouraged to contribute data through a new data warehouse, where data will be integrated with HMIS. The software platform collects, combines, and aggregates data from multiple sources to create a more accurate picture of homelessness in our CoC;

   b. The CoC’s Flex Fund program to address housing barriers is only available to agencies participating in HMIS, and thus, agencies are encouraged to become users;

   c. The CoC continues to promote the new HMIS implementation, which provides a more robust data system and accessible user interface than before and integrates the Coordinated Access System (CAS) workflow. Using HMIS is a substantial value-added benefit for agencies desiring access to CAS resources;

   d. Community-wide dashboards will be launched to visualize progress on system and project-level performance goals. Seeing HMIS data being leveraged in strategic ways that benefit providers in not only improving their services but showcasing said improvement will spur providers to participate in HMIS; and

   e. The CoC Lead Agency will continue to partner with private funders to ensure HMIS is offered free of charge and that the knowledge that this service is free is well disseminated.

2. The CoC HMIS Workgroup informs needed policy and practice developments to support the successful implementation of the strategy to increase bed coverage. The HMIS Lead Agency provides backbone support to execute the above steps and has a dedicated team responsible for ensuring the data available for ending homelessness is complete and accurate. The Director of Data Management and Reporting, who supervises two HMIS Administrators and a Senior Data Analyst, will develop a project plan and monitor the execution of the steps identified.

<table>
<thead>
<tr>
<th></th>
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<tbody>
<tr>
<td>NOFO Section VII.B.3.d.</td>
<td></td>
</tr>
</tbody>
</table>

Did your CoC submit LSA data to HUD in HDX 2.0 by February 15, 2022, 8 p.m. EST? Yes
2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

<table>
<thead>
<tr>
<th>2B-1. PIT Count Date.</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>NOFO Section VII.B.4.b</td>
<td></td>
</tr>
</tbody>
</table>

Enter the date your CoC conducted its 2022 PIT count. 02/24/2022

<table>
<thead>
<tr>
<th>2B-2. PIT Count Data–HDX Submission Date.</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>NOFO Section VII.B.4.b</td>
<td></td>
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</tbody>
</table>

Enter the date your CoC submitted its 2022 PIT count data in HDX. 05/04/2022

<table>
<thead>
<tr>
<th>2B-3. PIT Count–Effectively Counting Youth.</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>NOFO Section VII.B.4.b</td>
<td></td>
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</tbody>
</table>

Describe in the field below how during the planning process for the 2022 PIT count your CoC:

1. engaged stakeholders that serve homeless youth;
2. involved homeless youth in the actual count; and
3. worked with stakeholders to select locations where homeless youth are most likely to be identified.

(limit 2,500 characters)
1. The CoC has created a Point-in-Time (PIT) Count Workgroup that is charged with developing and implementing a comprehensive PIT count. The group met weekly during months between October to February to effectively plan the effort. The group was comprised of key stakeholders, including members of the CoC that work directly with special populations in the geographical area, with a special focus on youth-serving agencies.

2. To improve the accuracy of the data, the CoC engaged youth to participate in the count. A subsection of youth were recruited through the CoC Youth Workgroup from local colleges in the area. Others were recruited through a call for volunteers circulated via social media, online Newsletters, and local radio advertisements.

3. The PIT Count Workgroup relied on youth-serving providers to assist in identifying locations where homeless youth would most likely be present. The CoC Youth Workgroup conducted a separate Youth-specific PIT Count on October 7, 2021. The data obtained through this Youth Count identified locations where youth experiencing homelessness would likely be located. These locations included drop-in centers and youth-specific service agencies, targeted for outreach in the annual PIT count.

<table>
<thead>
<tr>
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<tbody>
<tr>
<td></td>
<td>NOFO Section VII.B.5.a and VII.B.7.c.</td>
</tr>
</tbody>
</table>

In the field below:

1. describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2021 and 2022, if applicable;

2. describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2021 and 2022, if applicable; and

3. describe how the changes affected your CoC’s PIT count results; or

4. state “Not Applicable” if there were no changes or if you did not conduct an unsheltered PIT count in 2022.

(limit 2,500 characters)

Not Applicable
2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2C-1. Reduction in the Number of First Time Homeless–Risk Factors Your CoC Uses.

NOFO Section VII.B.5.b.

In the field below:

1. describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;

2. describe your CoC’s strategies to address individuals and families at risk of becoming homeless; and

3. provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the number of individuals and families experiencing homelessness for the first time

(limit 2,500 characters)

1. Data gathered through the CoC’s Coordinated Access System (CAS) provided updated information about risk factors associated with first-time homelessness. This data allowed for the tracking of trends among this population. Data was collected through CAS assessments related to housing barriers, service needs, and levels of vulnerability. Common characteristics of households becoming homeless for the first time include having extremely low or no income, fleeing domestic violence, and having young children in the household.

2. The CoC recently launched a Diversion pilot to standardize and refine a Program Model that can be scaled across the system. The pilot was designed with two leading Diversion programs in the CoC. The intervention leverages problem-solving techniques to quickly and efficiently assist participants in identifying immediate housing solutions and connect with flexible financial assistance to help obtain housing when necessary. This pilot aims to further understand and monitor the impact of Diversion as a strategy to curb inflow into the homeless response system.

3. The CoC Diversion Workgroup, facilitated by the CoC Lead Agency (Metro Dallas Homeless Alliance), is responsible for overseeing the CoC’s strategy to reduce the number of individuals and families experiencing homelessness for the first time. Relevant CoC Policies are approved and overseen by the CoC Board.
2C-2. Length of Time Homeless—CoC’s Strategy to Reduce.

In the field below:

1. describe your CoC’s strategy to reduce the length of time individuals and persons in families
   remain homeless;

2. describe how your CoC identifies and houses individuals and persons in families with the longest
   lengths of time homeless; and

3. provide the name of the organization or position title that is responsible for overseeing your CoC’s
   strategy to reduce the length of time individuals and families remain homeless.

(limit 2,500 characters)

1. Through a large-scale system transformation effort, our CoC has redesigned
   a homeless response system with streamlined pathways to housing.
   Coordinated investments from federal, state, local, and private partners have
   allowed us to centralize housing supports that aim to accelerate housing
   placements. Strategies and tactics in use include:
   a. The Flex Fund, which pays for minor but impactful expenditures that prevent
      an individual or family from ending their homelessness, such as move-in fees,
      furniture, move-in kits, and landlord incentives;
   b. Systemwide Housing Navigation which helps individuals collect critical
      documentation and navigate the lease-up process;
   c. A Central Housing Location Team, which provides systemwide unit
      acquisition support, including negotiating with landlords to secure individual and
      large blocks of vacancies, allowing the system to scale housing placements;
      and
   d. Rapid Rehousing Coordination meetings aid in case conferencing and
      “barrier-busting” to “clear the runway” for housing placements.

2. Coordinated Street Outreach teams are trained as mobile assessors for our
   CAS system and target people who have been experiencing homelessness the
   longest. CAS policies prioritize people based on the length of time they have
   been homeless to ensure those with the most complex needs are matched to
   housing solutions. In addition, the CoC Lead Agency (Metro Dallas Homeless
   Alliance) and the City of Dallas are partnering to provide housing solutions for
   people experiencing long-term unsheltered homelessness who currently live in
   encampments. Sites are prioritized for closure based on resident vulnerability
   and public health risk factors. All residents are supported to move into
   permanent housing before encampment closures and are prioritized for
   assistance through CAS.

3. The CoC Lead Agency (Metro Dallas Homeless Alliance) oversees the CoC’s
   strategy to reduce the length of time individuals, and families experience
   homelessness. Relevant CoC Policies are approved and overseen by the CoC
   Board.

2C-3. Exits to Permanent Housing Destinations/Retention of Permanent Housing—CoC’s Strategy

NOFO Section VII.B.5.d.
1. The CoC tripled its Rapid Rehousing capacity over the last three years. This year, the strategy for increasing exits focused on three major strategies, aligning funding to sustain this new infrastructure, building the capacity of a very new Rapid Rehousing workforce, and strengthening the Housing Location Team’s efforts to scale a portfolio of available housing units. The CoC has engaged Case Managers in shared learning and technical assistance focused on strategies to help clients find and move into permanent housing as quickly as possible. Other strategies include effectuating a 5-year plan to scale Permanent Supportive Housing (PSH) to ensure successful exits among people experiencing chronic homelessness and enhancing systemwide Housing Navigation to ensure people matched to housing resources are assisted in navigating the lease-up process.

2. There are several strategies that the CoC has employed to promote long-term housing stability among program participants. These include:

   a. Implementing a Community Integration Services program that targets PSH tenants who have complex service needs for integration into the larger community through a variety of social and community support networks;

   b. Designing a training calendar for RRH and PSH case managers which covers a range of topics related to housing-focused case management, tenant rights and responsibilities, landlord mediation, crisis intervention, progressive engagement, and connections to mainstream and community-based resources;

   c. Building a system-wide Housing Location team responsible for maintaining positive relationships with landlords, responding to tenancy issues, and mitigating escalating situations to prevent evictions at all costs;

   d. Facilitating weekly meetings with housing case managers to problem solve potential evictions and promote housing stability; and

   e. Building stronger relationships with employment and workforce development programs to ensure tenants are empowered through increased income opportunities.

3. In partnership with the RRH, PSH, and Street Outreach Leadership Workgroups, the CoC Lead Agency (Metro Dallas Homeless Alliance) oversees the strategy to improve permanent housing exits and retention. Relevant CoC Policies are approved and overseen by the CoC Board.
### 2C-4. Returns to Homelessness—CoC’s Strategy to Reduce Rate.

NOFO Section VII.B.5.e.

In the field below:

1. describe your CoC’s strategy to identify individuals and families who return to homelessness;
2. describe your CoC’s strategy to reduce the rate of additional returns to homelessness; and
3. provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the rate individuals and persons in families return to homelessness.

(limit 2,500 characters)

1. The Coordinated Access System (CAS) process identifies households returning to homelessness. Our CoC has increased HMIS participation among homeless service providers, giving us a clearer picture of who has experienced homelessness and what services they were offered previously. In alignment with the CoC’s System Performance Management Plan, the CoC Executive Council will examine system performance data quarterly. The Council will work with the CoC Lead Agency to examine returns that occur 6-12 months following permanent housing exits, which may indicate a need for enhanced after-care support. Exploring where participants are returning from, and the last program they worked with will inform improvement strategies.

2. The CoC will embark on reducing the rates of returns to homelessness this year through the following strategies:
   a. Enhancing the capacity of RRH and PSH to promote housing stability through training and technical assistance on eviction prevention strategies, harm reduction, housing-focused case management, and housing stability planning to ensure long-term housing goals are identified and discussed throughout the period of assistance;
   b. Developing Housing First ACT Teams, which will be integrated with PSH case management to ensure projects are equipped to support people with the highest acuity service needs;
   c. Strengthening partnerships with anti-poverty programs and community-based supports that provide critical assistance to participants after they are housed;
   d. Scaling a Community Integration Services program that targets PSH tenants with complex service needs for integration into the larger community through various social and community support networks.

3. The CoC Lead Agency (Metro Dallas Homeless Alliance) oversees the strategy to reduce returns to homelessness in partnership with the RRH and PSH Leadership Workgroups. Relevant CoC Policies are approved and overseen by the CoC Board.

### 2C-5. Increasing Employment Cash Income—CoC’s Strategy.

NOFO Section VII.B.5.f.

In the field below:
1. The CoC finalized the development of the Rapid Rehousing (RRH) Program Model that defined expectations for increasing income. Case managers are trained to effectively connect tenants to workforce development and employment opportunities. The CoC is evaluating whether to raise funding to contract with employment navigators to enhance and streamline connections to potential jobs for Rapid Rehousing clients. Additionally, the CoC formed two new workforce development partnerships. The First Step staffing agency specializes in work placements for underserved communities and has supported hundreds of people experiencing homelessness to find employment. Texas Health Dallas works with homeless service providers to employ people with lived experience of homelessness who are reentering the workforce and wish to work in the hospital system.

2. The CoC works with mainstream employment organizations through agency partnerships and through the Education and Employment Workgroup, which is comprised of community members with expertise in workforce and education. The Workgroup includes partners from Dallas College, the University of Texas at Dallas, and the Texas Workforce Commission, among others dedicated to assisting households in increasing their income and skills. Members focus on supporting households entering the workforce, identifying training programs that lead to full-time jobs, and making connections to second chance employment agencies working with persons with experience in the justice system. Additionally, current member organizations offer meaningful education and training that often lead to internships or full-time employment for program participants.

3. The CoC Lead Agency (Metro Dallas Homeless Alliance) oversees strategies to increase employment income in partnership with the RRH Leadership Workgroup. Relevant CoC Policies are approved and overseen by the CoC Board.
1. The CoC partners with TANF and SOAR advocates, as well as other mainstream systems, to ensure people accessing the Coordinated Access System (CAS) are referred to insurance and cash benefits. The CoC Lead Agency has worked with SOAR advocates to ensure that case managers understand and are equipped to help their clients apply for SSI and SSDI benefits. The CoC also works to increase access to mainstream resources through disseminating information about strategies for successfully obtaining benefits during weekly coordination and case conferencing meetings. Monthly Case Manager Roundtable meetings provide a forum for case managers to problem solve with each other about how to effectively facilitate access and referrals to these types of resources. Experts from mainstream systems visit these meetings and provide guidance to case managers to help them better connect their clients to non-employment cash sources.

2. The CoC Lead Agency (Metro Dallas Homeless Alliance) oversees strategies to increase non-employment income. Relevant CoC Policies are approved and overseen by the CoC Board.
3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

### 3A-1. New PH-PSH/PY-RRH Project–Leveraging Housing Resources.

NOFO Section VII.B.6.a.

You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.

Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness? **Yes**


NOFO Section VII.B.6.b.

You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.

Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness? **Yes**

### 3A-3. Leveraging Housing/Healthcare Resources–List of Projects.

NOFO Sections VII.B.6.a. and VII.B.6.b.

If you selected yes to questions 3A-1 or 3A-2, use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Project Type</th>
<th>Rank Number</th>
<th>Leverage Type</th>
</tr>
</thead>
<tbody>
<tr>
<td>Permanent Support...</td>
<td>PH-PSH</td>
<td>23</td>
<td>Housing</td>
</tr>
<tr>
<td>Destination Home ...</td>
<td>PH-PSH</td>
<td>21</td>
<td>Healthcare</td>
</tr>
<tr>
<td>2023 Under 1 Roof...</td>
<td>PH-PSH</td>
<td>22</td>
<td>Healthcare</td>
</tr>
<tr>
<td>Shared Housing Ce...</td>
<td>PH-RRH</td>
<td>28</td>
<td>Healthcare</td>
</tr>
</tbody>
</table>

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1. What is the name of the new project? Permanent Supportive Housing Supportive Services

2. Enter the Unique Entity Identifier (UEI): JFPEJR7JWHC1

3. Select the new project type: PH-PSH

4. Enter the rank number of the project on your CoC’s Priority Listing: 23

5. Select the type of leverage: Housing


1. What is the name of the new project? Destination Home Expansion

2. Enter the Unique Entity Identifier (UEI): K12NRJXXNLU5

3. Select the new project type: PH-PSH

4. Enter the rank number of the project on your CoC’s Priority Listing: 21

5. Select the type of leverage: Healthcare


1. What is the name of the new project? 2023 Under 1 Roof Permanent Supportive Housing
2. Enter the Unique Entity Identifier (UEI): NLMFDKMLJ4D8

3. Select the new project type: PH-PSH

4. Enter the rank number of the project on your CoC’s Priority Listing: 22

5. Select the type of leverage: Healthcare


1. What is the name of the new project? Shared Housing Center DV 2022 RRH

2. Enter the Unique Entity Identifier (UEI): X9PFB1MRBXU4

3. Select the new project type: PH-RRH

4. Enter the rank number of the project on your CoC’s Priority Listing: 28

5. Select the type of leverage: Healthcare
3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
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- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions


NOFO Section VII.B.1.a.

Is your CoC requesting funding for any new project application requesting $200,000 or more in funding for housing rehabilitation or new construction?

No


NOFO Section VII.B.1.a.

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

1. Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and

2. HUD’s implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

(limit 2,500 characters)

Not Applicable.
3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
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- PHA Crosswalk; and
- Frequently Asked Questions

### 3C-1. Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.

**NOFO Section VII.C.**

| Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes? | No |

### 3C-2. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.

**NOFO Section VII.C.**

You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.

If you answered yes to question 3C-1, describe in the field below:

1. how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and

2. how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,500 characters)

Not applicable.
4A. DV Bonus Project Applicants

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

<table>
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<tbody>
<tr>
<td>NOFO Section II.B.11.e.</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Did your CoC submit one or more new project applications for DV Bonus Funding?</th>
<th>Yes</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>4A-1a. DV Bonus Project Types.</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>NOFO Section II.B.11.e.</td>
<td></td>
</tr>
</tbody>
</table>

Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2022 Priority Listing.

<table>
<thead>
<tr>
<th>Project Type</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1. SSO Coordinated Entry</td>
<td>Yes</td>
</tr>
<tr>
<td>2. PH-RRH or Joint TH and PH-RRH Component</td>
<td>Yes</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>4A-2. Information About the Project Applicant for the New Support Services Only Coordinated Entry (SSO-CE) DV Bonus Project.</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>NOFO Section II.B.11.(e)(2)</td>
<td></td>
</tr>
</tbody>
</table>

Enter in the chart below information about the project applicant applying for the new SSO-CE DV Bonus project:

<table>
<thead>
<tr>
<th>1. Applicant Name</th>
<th>Metro Dallas Homeless Alliance</th>
</tr>
</thead>
<tbody>
<tr>
<td>2. Project Name</td>
<td>FY2022 DV CAS Bonus</td>
</tr>
<tr>
<td>3. Project Ranking on Priority Listing</td>
<td>26</td>
</tr>
<tr>
<td>4. Unique Entity Identifier (UEI)</td>
<td>FL8AGHNJK4T3</td>
</tr>
<tr>
<td>5. Amount Requested</td>
<td>$352,550</td>
</tr>
</tbody>
</table>

Applicant: Metro Dallas Homeless Alliance
Project: TX-600 CoC Registration FY 2022
TX-600 CoC
COC_REG_2022_192261

FY2022 CoC Application Page 60 09/26/2022
4A-2a. Addressing Coordinated Entry Inadequacies through the New SSO-CE DV Bonus Project.

NOFO Section II.B.11.(e)(2)(c)

Describe in the field below:

1. the inadequacies of your CoC’s current Coordinated Entry that limits its ability to better meet the needs of survivors of domestic violence, dating violence, sexual assault, or stalking; and

2. how the proposed project addresses inadequacies identified in element 1 of this question.

(limit 2,500 characters)

1. While DV and non-DV providers have committed to providing survivors with equitable access to all housing resources in the community, the CoC does not have adequate resources to comprehensively staff an integrated DV Coordinated Access System (CAS). Currently the CoC Lead Agency has one DV Coordinator who is a liaison to victim service providers (VSPs) and supports them at every step of the re-housing process. CAS is one of many responsibilities of this role, as the DV Coordinator must also support VSPs with housing navigation and housing lease up activities to ensure survivors have access to the same centralized housing supports as other program participants in our system. In the CAS part of her role, the DV Coordinator is responsible for collecting CAS assessment data by conducting assessments directly with survivors who chose to participate, or by collecting deidentified assessment data information from VSPs. Eligible participants are placed on either the general or DV-specific priority list, known as the CAS Queue, for housing. As vacancies occur, the DV Coordinator facilitates matches and referrals to DV or non-DV dedicated resources. Each of these responsibilities is extremely time intensive, which means the DV CAS process is moving slower than the communitywide CAS process, and there are bottlenecks in getting survivors successfully referred to resources. The CoC needs a dedicated DV CAS Assessor to focus solely on CAS assessment with survivors seeking assistance.

2. This project will fund a DV CAS Assessor, who will be dedicated to administering the integrated DV CAS process. This will allow the completion of more assessments with survivors and improve efforts to manage CAS matches and referrals to both DV and non-DV specific housing resources. The result will be a more streamlined, effective, and efficient DV CAS process that accelerates the housing process while also ensuring full and equitable access to all housing resources (both DV-specific and non DV specific).


NOFO Section II.B.11.(e)(2)(d)

Describe in the field below how the new project will involve survivors with a range of lived expertise in policy and program development throughout the project’s operation.

(limit 2,500 characters)
There are two main ways the CoC Lead Agency will involve survivors with lived expertise in policy and program development. Our agency believes that effective solutions to homelessness are created with communities directly impacted by the systems we are attempting to transform. Efforts will be made to employ a DV CAS Assessor who is a survivor and/or has experienced homelessness. Additionally, the CoC is working with an advisory workgroup (made up of people who have experienced homelessness) to develop a Lived Experience Coalition (LEC). Recruitment for the LEC will ensure representation from individuals who have a range of lived expertise, including survivors of domestic violence. LEC members will be supported to participate in a variety of CoC planning and decision-making forums, including the CoC’s Domestic Violence (DV) Workgroup. The DV Workgroup is tasked with informing policy and program development for the integrated DV CAS process.

<table>
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<tbody>
<tr>
<td></td>
<td>NOFO Section II.B.11.(e)(1)(c)</td>
</tr>
</tbody>
</table>

1. Enter the number of survivors that need housing or services: 391
2. Enter the number of survivors your CoC is currently serving: 130
3. Unmet Need: 261

<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>NOFO Section II.B.11.e.(1)(c)</td>
</tr>
</tbody>
</table>

Describe in the field below:

1. how your CoC calculated the number of DV survivors needing housing or services in question 4A-3 element 1 and element 2; and
2. the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects); or
3. if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to meeting those needs.

(limit 2,500 characters)
1. The CoC estimated that there are approximately 261 households experiencing homelessness caused by domestic violence currently in need of Rapid Rehousing. The calculation for element 1 was made by summing the number of survivors who are currently in a shelter at victim service provider (VSP) agencies, the number of survivors currently on the community’s Coordinated Access System (CAS) priority list, and the number of survivors who are enrolled in housing programs. The calculation for element 2 includes the number of survivors who are currently enrolled in housing programs.

2. Data was collected through a survey sent to VSPs. VSPs provided data to the CoC Lead Agency through HMIS-comparable databases. The Lead Agency’s DV Coordinator worked with VSPs to deduplicate clients counted on the CAS priority list.

3. The CoC has struggled to meet the needs of all survivors entering the homeless system due to limited Rapid Rehousing capacity for survivors. The current Rapid Rehousing infrastructure was built with one time federal ARPA and ESG CV funding. Sustaining the level of housing resources needed to meet local needs will require additional, dedicated housing resources for survivors.

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### 4A-3b. Information About Unique Project Applicants and Their Experience in Housing Placement and Housing Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.

**NOFO Section II.B.11.e.(1)(d)**

Use the list feature icon to enter information on each unique project applicant applying for New PH-RRH and Joint TH and PH-RRH Component DV Bonus projects—only enter project applicant information once, regardless of how many DV Bonus projects that applicant is applying for.

<table>
<thead>
<tr>
<th>Applicant Name</th>
</tr>
</thead>
<tbody>
<tr>
<td>Metro Dallas Home...</td>
</tr>
<tr>
<td>Shared Housing Ce...</td>
</tr>
</tbody>
</table>
## Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

**4A-3b.** Information About Unique Project Applicants and Their Experience in Housing Placement and Housing Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.

**NOFO Section II.B.11.e.(1)(d)**

Enter information in the chart below on the project applicant applying for one or more New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects included on your CoC’s FY 2022 Priority Listing:

<table>
<thead>
<tr>
<th>1. Applicant Name</th>
<th>Metro Dallas Homeless Alliance</th>
</tr>
</thead>
<tbody>
<tr>
<td>2. Project Name</td>
<td>FY2022 DV RRH Bonus</td>
</tr>
<tr>
<td>3. Project Rank on the Priority Listing</td>
<td>27</td>
</tr>
<tr>
<td>4. Unique Entity Identifier (UEI)</td>
<td>FL8AGHNJ4T3</td>
</tr>
<tr>
<td>5. Amount Requested</td>
<td>$1,484,879</td>
</tr>
<tr>
<td>6. Rate of Housing Placement of DV Survivors–Percentage</td>
<td>58%</td>
</tr>
<tr>
<td>7. Rate of Housing Retention of DV Survivors–Percentage</td>
<td>99%</td>
</tr>
</tbody>
</table>

**4A-3b.1.** Applicant Experience in Housing Placement and Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.

**NOFO Section II.B.11.e.(1)(c)**

For the rate of housing placement and rate of housing retention of DV survivors reported in question 4B-3b., describe in the field below:

1. how the project applicant calculated both rates;
2. whether the rates accounts for exits to safe housing destinations; and
3. the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects).

(limit 1,500 characters)
1. Housing placement and housing retention rates were calculated for the large-scale Rapid Rehousing program currently being administered by the CoC Lead Agency (Metro Dallas Homeless Alliance). The housing placement rate was calculated by dividing the number of survivors placed in housing by the total number of survivors enrolled in the program. The retention rate was calculated by dividing the total number of survivors that remain in permanent housing at the time of the report by the total number of survivors who have a program move-in date and/or positive exit destination. The totals do not include current households enrolled in the program who remain in housing search, expected to be successfully housed in the coming weeks.

2. All rates reflected in the application account for exits to safe housing destinations. Safety is a number one priority, which is reflected in the victim-centered safety and housing stability planning that is conducted in partnership with program participants.

3. Data sources included comparable databases (for data collected by Victim Service Providers (VSPs) and HMIS (for data collected from general homeless service providers).

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<tbody>
<tr>
<td></td>
<td>NOFO Section II.B.11.e.(1)(d)</td>
</tr>
</tbody>
</table>

Describe in the field below how the project applicant:

1. ensured DV survivors experiencing homelessness were quickly moved into safe affordable housing;

2. prioritized survivors—you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC’s emergency transfer plan, etc.;

3. determined which supportive services survivors needed;

4. connected survivors to supportive services; and

5. moved clients from assisted housing to housing they could sustain—address housing stability after the housing subsidy ends.

(limit 2,500 characters)
1. The CoC Lead Agency currently administers a large-scale Rapid Rehousing program that is housing survivors through contracts with leading family and Victim Service Provider (VSP) agencies. The program is delivered in alignment with the CoC’s Rapid Rehousing Program Model, and utilizes a DV Housing First (DVHF) approach. Survivors are supported to secure permanent housing as quickly as possible, while also prioritizing safety, self-determination, and healing from trauma. Intensive housing navigation and housing location assistance were provided. This included help finding available units, accompanying participants to housing appointments, and acting as a liaison with landlords to negotiate leases.

2. A DV Coordinator was hired to facilitate the DV CAS process. This includes conducting assessments, as well as prioritizing and matching survivors to both DV-specific and non-DV-specific housing resources. This role manages the real-time inventory of DV-specific permanent housing resources, facilitates case conferencing, and coordinates emergency transfers in alignment with the CoC’s Transfer Policy.

3. Service needs were assessed utilizing a Trauma-Informed and Victim-Centered approach. With case management support, participants led the development of housing stability and safety plans, set their own goals, defined what was safe for themselves and their children, and determined what services were needed to achieve these goals. Case managers respected participants’ decisions, offered options, and helped to promote survivors’ individual, cultural, and community strengths that catalyze safety and stability.

4. Focused on increasing retention of stable housing, Case Managers supported participants to achieve personal housing stability and safety goals. This included helping survivors and their families navigate mainstream agencies and attend appointments so they could connect to community-based services that provided financial assistance and support beyond what Rapid Rehousing offers (e.g., childcare, transportation, school resources, etc.).

5. Case Managers focused on participants’ housing and safety needs and walked alongside them to identify appropriate long-term housing options as part of a formal transition planning process. Many households worked on increasing their employment and non-employment income in order to pay for housing costs. Others were supported to safely move in with other family members and friends to share costs.

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<tbody>
<tr>
<td>NOFO Section II.B.11.e.(1)(d)</td>
<td>Describe in the field below examples of how the project applicant ensured the safety and confidentiality of DV survivors experiencing homelessness by:</td>
</tr>
<tr>
<td>1.</td>
<td>taking steps to ensure privacy/confidentiality during the intake and interview process to minimize potential coercion of survivors;</td>
</tr>
<tr>
<td>2.</td>
<td>making determinations and placements into safe housing;</td>
</tr>
<tr>
<td>3.</td>
<td>keeping information and locations confidential;</td>
</tr>
<tr>
<td>4.</td>
<td>training staff on safety and confidentiality policies and practices; and</td>
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</table>

Applicant: Metro Dallas Homeless Alliance
Project: TX-600 CoC Registration FY 2022
TX-600 CoC
COC_REG_2022_192261
FY2022 CoC Application Page 66 09/26/2022
5. Taking security measures for units (congregate or scattered site), that support survivors’ physical safety and location confidentiality.

(limit 2,500 characters)

The CoC Lead Agency contracted with family and Victim Service Providers (VSP) to administer a large-scale Rapid Rehousing program. Safety and confidentiality of survivors experiencing homelessness were a top priority:

1. Steps were taken during the intake and interview process to ensure there was no identifying information included in shared written or electronic files. Information regarding participants choosing to work with VSPs was collected in a comparable database. Staff at general housing agencies were trained to seek informed consent from survivors about how they wanted their information to be used.

2. Participants were engaged in victim-centered housing and safety planning, which meant they were empowered to determine what was safe for themselves and their children.

3. All information about the location of survivors’ permanent housing units was kept confidential. Participants can use the address of the homeless assistance provider as needed for establishing healthcare or employment, or for use in other contexts.

4. Each agency contracted with the CoC Lead Agency must have safety and confidentiality policies in place that align with communitywide policies. Annual training is held with agencies on these topics.

5. The CoC Lead Agency’s centralized Housing Location Team educates landlords about the rights of survivors, including VAWA protections that are included in the lease. In addition, landlords can support safety planning. Many landlords already automatically change or re-key door locks, when preparing a unit for a new tenant. Case managers and Housing Location Team staff ask landlords if this is part of their regular practice and remind them of their responsibility to provide basic security. This means locks must be able to reasonably secure the unit, and the landlord must pay for any associated cost. If the lock is broken, or a previous tenant may still have a key, the Housing Location Team will work with a landlord to fix or rekey the lock, if this is not already part of their standard practice.
The CoC Lead Agency met regularly with contracted family and Victim Service Provider (VSP) agencies to evaluate program outcomes, including the safety of survivors and their families. Safety was evaluated through both quantitative and qualitative data. Providers gathered information directly from participants about the extent to which they felt they were able to adhere to their safety and housing stability plans. Case managers helped clear any barriers and facilitated connections to additional resources as needed. Research shows that housing is key to safety for survivors; it provides protection against continued abuse and is linked to a host of positive health outcomes in survivors and children. Therefore, the CoC also looked at quantitative data on the following outcomes:

- Average length of time between DV Coordinated Access System (CAS) system enrollment and housing move-in;
- Rate of exits to permanent housing; and
- Rate of returns to homelessness and DV-specific shelters.

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<tbody>
<tr>
<td>NOFO Section II.B.11.e.(1)(d)</td>
<td>Describe in the field below examples of the project applicant's experience using trauma-informed, victim-centered approaches to meet needs of DV survivors by:</td>
</tr>
</tbody>
</table>

1. prioritizing placement and stabilization in permanent housing consistent with the program participants' wishes and stated needs;
2. establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3. providing program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;
4. emphasizing program participants' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans worked towards survivor-defined goals and aspirations;
5. centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
6. providing a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7. offering support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)
The CoC Lead Agency is currently administering a large-scale Rapid Rehousing program that is housing survivors through contracts with leading family and Victim Service Provider (VSP) agencies. The program is delivered in alignment with the CoC’s Rapid Rehousing Program Model and utilizes a DV Housing First (DVHF) approach. Providers are required to use a trauma-informed, victim-centered approach by:

1. Prioritizing placement and stabilization in permanent housing, through a participant-led assessment, housing stability, and safety planning process. Participants choose their own goals and define what is safe for them. Case Managers help participants regain greater control over their environment by deciding which housing options best meet their needs.

2. Establishing and maintaining an environment of mutual trust through respecting participants’ decisions about their own safety and housing. Case managers listened actively to participants’ needs, offered options, and empowered survivors through promoting their individual, cultural, and community strengths that can catalyze safety and stability.

3. Providers drew on the support of the CoC Lead Agency to access information about the impacts of trauma. Providers used this information to educate participants through regular home visits and group sessions related to the impacts of trauma and coping strategies.

4. Case Managers emphasized program participants’ strengths through participant-led housing stability and safety planning process. The plan is structured to draw on program participants’ individual, cultural, and community strengths that can help them achieve self-determined goals.

5. The CoC Lead Agency centered on cultural responsiveness and inclusivity through providing training on trauma-informed care, as well as promoting the development of language access plans and ensuring staff teams are diverse and include people with lived expertise.

6. Providers offered a variety of opportunities for community building and support among program participants, including conducting support group sessions and offering peer social activities, to help minimize feelings of isolation and build a support network.

7. Case managers connected survivors to agency-sponsored parenting classes and counseling services to support a trauma-informed parenting approach.

| NOFO Section II.B.11.e.(1)(d) |
| Describe in the field below examples of supportive services the project provided to domestic violence survivors while quickly moving them into permanent housing and addressing their safety needs. |

(limit 5,000 characters)
The CoC Lead Agency is contracted with leading family and Victim Service Provider (VSP) agencies to deliver Rapid Rehousing assistance to survivors. These agencies provided the following supportive services:

- **Child Custody**: Providers assisted survivors to pursue child custody by making legal services available through in-house legal services, providing transportation, and providing a support group to network with others experiencing similar challenges.

- **Housing Search**: Providers tapped into the CoC’s centralized Housing Navigation and Housing Location support teams. Support was provided to help survivors identify preferred housing units, negotiate with landlords, secure critical documentation, complete the housing authority voucher lease-up process, and move into housing.

- **Crisis DV Services**: Family Place, a VSP contracted with the CoC Lead Agency, staffed a 24/7 DV crisis helpline and provided trauma-informed support, including safety planning, emergency shelter, and assistance in navigating restraining order processes.

- **Education and Employment Services**: Providers have in-house education and employment programs that survivors are offered throughout their time being served in the program. Additional partnerships have been made with Attitudes and Attire which provides services and interview/work clothing for participants, Texas Workforce to connect to training and employment, as well as Dallas College which provides workforce training and development.

- **Long-term Housing Stability and Safety Planning**: Providers worked with program participants to develop long-term housing safety plans in preparation for the program participant exiting the project. Survivors were supported to fill out a form with information on how to stay safe during an incident which includes options for self-advocacy, systems advocacy, legal support, representative support, and community accompaniment.

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<tbody>
<tr>
<td>NOFO Section II.B.11.e.(1)(e)</td>
<td>Provide examples in the field below of how the new project will:</td>
</tr>
<tr>
<td>1.</td>
<td>prioritize placement and stabilization in permanent housing consistent with the program participants' wishes and stated needs;</td>
</tr>
<tr>
<td>2.</td>
<td>establish and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;</td>
</tr>
<tr>
<td>3.</td>
<td>provide program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;</td>
</tr>
<tr>
<td>4.</td>
<td>emphasize program participants’ strengths—for example, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans works towards survivor-defined goals and aspirations;</td>
</tr>
<tr>
<td>5.</td>
<td>center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;</td>
</tr>
<tr>
<td>6.</td>
<td>provide a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and</td>
</tr>
</tbody>
</table>

Applicant: Metro Dallas Homeless Alliance

Project: TX-600 CoC Registration FY 2022

FY2022 CoC Application  Page 70  09/26/2022
7. Offer support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

The CoC Lead Agency will administer contracts with leading family and Victim Service Provider (VSP) agencies to deliver the project. The project will be delivered in alignment with the CoC’s Rapid Rehousing Program Model and utilize a DV Housing First (DVHF) approach. Providers will be required to use a trauma-informed, victim-centered approach by:

1. Prioritizing placement and stabilization in permanent housing through a participant-led assessment, housing stability, and safety planning process. Participants will choose their own goals, and define what is safe for them. Case Managers will help participants regain greater control over their environment by choosing where they want to live.

2. Establishing and maintaining an environment of mutual trust through respecting participants’ decisions about their own safety and housing. Case managers will listen actively to participants’ needs, offer options, and empower survivors through promoting their individual, cultural, and community strengths that can help to catalyze safety and stability.

3. The CoC Lead Agency will provide training and shared learning opportunities on DV-related topics. This includes knowledge sharing on the impacts of trauma and effective coping strategies.

4. Case Managers will empower participants by emphasizing their strengths and facilitating a participant-led housing stability and safety planning process. The plan will draw on program participants’ individual, cultural, and community strengths that can help to achieve self-determined goals.

5. The CoC Lead Agency will center on cultural responsiveness and inclusivity by providing training on trauma-informed care. Additionally, the CoC will continue to promote the development of language access plans and the need to ensure staff teams are diverse and include people with lived expertise of homelessness and or domestic violence.

6. Providers will offer a variety of opportunities for community building and peer support among program participants. Providers will continue to conduct support groups and peer-to-peer social activities to help minimize feelings of isolation and build support networks.

7. Providers will offer a variety of opportunities for community building and peer support among program participants.
There are two main ways the CoC Lead Agency will involve survivors with lived expertise in policy and program development. Our agency believes that effective solutions to homelessness are created with communities directly impacted by the systems we are attempting to transform. Therefore, efforts will be made to employ Rapid Rehousing Case Managers who are survivors of domestic violence and/or have experienced homelessness. Additionally, the CoC is working with an advisory workgroup (made up of people who have been homeless) to develop a Lived Experience Coalition (LEC). Recruitment for the LEC will ensure representation from survivors who have a range of lived expertise. LEC members will be supported to participate in a variety of CoC planning and decision-making forums, including the CoC’s Domestic Violence (DV) Workgroup. The DV Workgroup will be tasked with informing policy and program development for the DV Rapid Rehousing program.

Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

<table>
<thead>
<tr>
<th>1. Applicant Name</th>
<th>Shared Housing Center</th>
</tr>
</thead>
<tbody>
<tr>
<td>2. Project Name</td>
<td>Shared Housing Center DV 2022 RRH</td>
</tr>
<tr>
<td>3. Project Rank on the Priority Listing</td>
<td>28</td>
</tr>
<tr>
<td>4. Unique Entity Identifier (UEI)</td>
<td>X9PFB1MRBXU4</td>
</tr>
<tr>
<td>5. Amount Requested</td>
<td>$442,734</td>
</tr>
<tr>
<td>6. Rate of Housing Placement of DV Survivors–Percentage</td>
<td>35%</td>
</tr>
<tr>
<td>7. Rate of Housing Retention of DV Survivors–Percentage</td>
<td>26%</td>
</tr>
</tbody>
</table>

Applicant Experience in Housing Placement and Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.

For the rate of housing placement and rate of housing retention of DV survivors reported in question 4A-3b., describe in the field below:

1. how the project applicant calculated both rates;
2. whether the rates accounts for exits to safe housing destinations; and
3. the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects).

(limit 1,500 characters)

1. This data is from two Rapid Rehousing contracts in the latest completed funding cycle, including City of Dallas Rapid Rehousing (2020-2021) and Texas Department of Housing and Community Affairs (TDHCA) Rapid Rehousing CARES 1 (2020-2021). The housing placement rate was calculated by dividing the total number of survivors placed in housing by the total number of survivors enrolled in services. Retention rates were calculated by dividing the number of survivors placed in housing by those remaining in housing at the time of the report.

2. Rates of housing stability reflect exits to safe destinations located in the suburbs of Dallas County.

3. Data was collected through HMIS, in alignment with program policies and procedures. We have maintained communication with our clients to ensure continuous data collection and stability planning with households.


NOFO Section II.B.11.e.(1)(d)

Describe in the field below how the project applicant:

| 1. | ensured DV survivors experiencing homelessness were quickly moved into safe affordable housing; |
| 2. | prioritized survivors—you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC's emergency transfer plan, etc.; |
| 3. | determined which supportive services survivors needed; |
| 4. | connected survivors to supportive services; and |
| 5. | moved clients from assisted housing to housing they could sustain—address housing stability after the housing subsidy ends. |

(limit 2,500 characters)
1. Shared Housing partners with the CoC’s centralized Housing Location team to identify available units in the community and negotiate with landlords. They walk along survivors to search for and view apartments that meet the needs and preferences of program participants.

2. Referrals to housing assistance come from the CoC’s General and DV-Specific Coordinated Access System (CAS).

3. During initial visits, Case Managers work with participants to develop safety plans. Housing stability is stressed along with exploring needs regarding employment, financial matters (debt, credit repair, income), children’s enrollment with school, after-school care and daycare (if needed), and any other supports the household may need.

4. Focused on increasing retention of stable housing, Case Managers support participants to achieve personal housing stability and safety goals. This included helping survivors and their families navigate mainstream agencies and attend appointments so they could connect to community-based services that provided financial assistance and support beyond what Rapid Rehousing offers (e.g., childcare, transportation, school resources, etc.).

5. The goal is for survivors to stay in the apartment community for at least three years. Through partnerships with tax-credit properties, they help survivors find units that will remain affordable after rental assistance seizes. Shared Housing works with the landlord and property management to ensure they understand the dynamics of domestic violence to promote family safety. The case management team visits survivors regularly after they move into their housing to support them in implementing their housing stability and safety plans.

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**4A-3d. Applicant Experience in Ensuring DV Survivor Safety for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.**

NOFO Section II.B.11.e.(1)(d)

Describe in the field below examples of how the project applicant ensured the safety and confidentiality of DV survivors experiencing homelessness by:

1. taking steps to ensure privacy/confidentiality during the intake and interview process to minimize potential coercion of survivors;

2. making determinations and placements into safe housing;

3. keeping information and locations confidential;

4. training staff on safety and confidentiality policies and practices; and

5. taking security measures for units (congregate or scattered site), that support survivors’ physical safety and location confidentiality.

(limit 2,500 characters)
Shared Housing ensures the safety and confidentiality of survivors experiencing homelessness is a top priority:
1. Offices are designed for private conversations. Participants also have the option to meet virtually or at a neutral ground (coffee shop, etc.) if they are concerned for their safety. When interventions with couples and/or roommates have been conducted, interviews and visits are completed separately to gather more truthful information in a non-threatening setting.

2. Participants were engaged in victim-centered housing and safety planning, which meant they were empowered to determine what was safe for themselves and their children. Housing choice and selection are always up to the participant. Lists of apartments the agency works with are provided to participants. Oftentimes participants will start off seeking their own choices and learn quickly of the discrimination they face as DV survivors. Staff educates the landlord/property management about DV survivors and the need for a second chance without the abuser.

3. All information about the location of survivors’ permanent housing units is kept confidential.

4. Staff are regularly trained on the agency’s safety and confidentiality policies and practices.

5. Without jeopardizing privacy issues, landlord/property management are notified about the survivors’ circumstances as a precaution for the safety of participants and tenants. The Green Haus is a gated community. While there are no plans to use the housing for this grant, it is a viable solution in case of an emergency (the perpetrator finds the survivor and we need to make a quick move). One unit is maintained for such an episode. Extended stay hotels are also a backup solution if the unit at Green Haus is occupied.


NOFO Section II.B.11.e.(1)(d)

Describe in the field below how the project has evaluated its ability to ensure the safety of DV survivors the project served in the project, including any areas identified for improvement during the course of the proposed project. (limit 2,500 characters)
Shared Housing has been working with survivors since 1989 and has been delivering Rapid Rehousing since 2009. Safety is a top priority. A key to the safety of the family is to offer victim-centric case management that includes comprehensive safety planning. The plan should include the location of a safe housing resource and contact information if relocation is necessary. Shared Housing evaluated its ability to ensure the safety of survivors of the project by monitoring the extent to which safety plans were followed. This happened through weekly communications with case management and with partners - employment coaches, counseling interns, or volunteers. Through his process, Shared Housing learned that support networks and strong case management communications were key to promoting safety, and stability, and keeping families focused on goals. In addition, ongoing communications with the partners and case managers help to address issues to prevent a crisis from occurring.


NOFO Section II.B.11.e.(1)(d)

Describe in the field below examples of the project applicant’s experience using trauma-informed, victim-centered approaches to meet needs of DV survivors by:

1. prioritizing placement and stabilization in permanent housing consistent with the program participants' wishes and stated needs;
2. establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3. providing program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;
4. emphasizing program participants' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans worked towards survivor-defined goals and aspirations;
5. centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
6. providing a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer; spiritual needs; and
7. offering support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)
1. Program participants are given the opportunity to identify and select the housing location of their choice. Case Managers assist with any barriers the landlord/property management may identify due to the background history of the DV survivor. The goal is to reduce the stress, panic, anxiety, and trauma during the lease-up process so that the family can obtain housing quickly regardless of the traditional barriers in areas of finances, background checks, etc.

2. Shared Housing recognizes the importance of case management and supportive services as part of the housing solution. Survivors have often experienced significant trauma and may be reluctant to engage in services that could ultimately bring self-sufficiency. Experience shows that some of the best ways to get participants to participate and engage in supportive services include offering incentives with virtual classes, dropping off toiletries at the time of paying rent, and distributing gift cards. Except for court-ordered services, all resources, structured classes and webinars are voluntary. Acceptance of services is not required.

3. Shared Housing provides participants access to information on trauma through opportunities for counseling, trauma support, anger management, and mental health services. Connections are also made through partnerships with professional services including social workers, counselors, and community-based nurses. Shared Housing also collaborates with school districts to support children with trauma-related issues at school. Ongoing staff development and training are provided to continue building capacity for dealing with issues related to violence prevention, safety, homelessness, gender, immigration, and race equity. Training is also provided on working with veterans and youth.

4. Shared Housing emphasized program participants' strengths by continuously adapting existing services to best benefit participants. Service delivery is driven by participants' evaluations of what they need and how to improve available support.

5. As a housing provider, Shared Housing has gained experience in areas of cultural competency, inclusivity, equal access, and non-discrimination. Program staff includes women of color, with similar profiles to participants, which improves engagement. This includes staff with lived experience of being teen moms, single parent divorcees, and domestic violence survivors. Former participants work with the program and conduct workshops to provide needed inspiration and motivation to peers.

6. Shared Housing provides a variety of opportunities for connections among program participants. This includes hosting an annual event to share stories and provide inspiration, peer-to-peer learning workshops, welcoming groups for new participants, mentorships, and hands-on volunteer activities. Some of the events were spiritual in nature, others were general in areas of self-care, developing goals, career consideration, etc.

7. Case managers connected survivors to a variety of parenting, life skills, and self-care classes. Career day presentations were also available to support participants with employment opportunities.

NOFO Section II.B.11.e.(1)(d)

Describe in the field below examples of supportive services the project provided to domestic violence survivors while quickly moving them into permanent housing and addressing their safety needs.

(limit 5,000 characters)

Shared Housing is committed to providing supportive services to survivors to promote stable, permanent housing. In addition to case management, the following services were offered in 2021:

- Housing Search: Case Managers assisted survivors to identify housing units and completing housing applications.

- Move In Kits and Basic Needs: After moving into housing, survivors were provided welcome baskets (with bed linens, hygiene items, cleaning products, and books for the children); bus passes or gas; food and groceries; clothes; and basic apartment furnishings (e.g. small appliances, lamps, etc.)

- Healthcare: The local Healthcare for the Homeless (HCH) mobile clinic provided participants with monthly medical services, COVID vaccines, and dental services. Mental health services were offered through partnerships with Chamberlain University nursing student interns.

- Employment: ATIC Services provided employment counseling, as well as job search, interview, and resume services. Bank of America provided weekly financial classes on money management, credit repair, etc. Inspiring Tomorrow’s Leaders provided job training and certification classes.


NOFO Section II.B.11.e.(1)(e)

Provide examples in the field below of how the new project will:

1. prioritize placement and stabilization in permanent housing consistent with the program participants' wishes and stated needs;

2. establish and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;

3. provide program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;

4. emphasize program participants' strengths—for example, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans work towards survivor-defined goals and aspirations;

5. center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;

6. provide a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and

7. offer support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.
Shared Housing acknowledges that exposure to abuse, neglect, discrimination, violence, and other adverse experiences increases the potential for serious health problems and engaging in health-risk behaviors. Staff will use a trauma-informed, victim-centered approach to deliver effective care and client engagement, which begins with understanding each participant’s life experiences.

1. Participants will meet with their case manager to discuss housing needs and preferences. Assistance will be provided to search for locate housing in the designated areas as requested. Information will be provided to support survivors to make informed decisions.

2. Case Managers will establish a level of understanding, encouragement, respect, and confidence with program participants. The goal will be to validate decisions and not minimize or disrespect participants’ choices.

3. Survivors are not always aware of the external and internal trauma they may be experiencing. Several outside resources will be available so that participants can discuss issues of trauma as needed. This includes providing opportunities to meet with student nurses, partner agencies, volunteers, etc. These classes are optional and provided in a safe environment.

4. Case Managers will establish trust, promote empowerment, and support participants to choose housing and supportive services that meet their needs. This will promote stronger engagement and support participants to achieve their goals.

5. Shared Housing is committed to hiring staff that represents who they serve. This strengthens communication and engagement with participants. Staff members are sensitive and responsive to participants’ needs, cultures, and life experiences. Staff can relate to participants’ trauma regarding experiences of domestic violence, interracial relationships, poverty, race and ethnic discrimination, mental health issues, gender inclusivity, teen pregnancy, the foster care system, and homelessness.

6. Shared Housing will offer a variety of opportunities for community building and peer support among program participants. This includes having former participants lead peer-to-peer learning workshops, classes, and activities. Participants are also represented on the agency Board.

7. Shared Housing will offer a variety of opportunities for participants to connect with community-based support that promotes stability and safety. This includes supporting parents with issues such as changing children's schools, finding daycare, and engaging with the legal system for issues such as separation, divorce, child custody, and child support.
Describe in the field below how the new project(s) will involve survivors with a range of lived expertise in policy and program development throughout the project’s operation.

(limit 2,500 characters)

Many former participants continue to work with Shared Housing to shape agency policies and practices. People with lived experience sit on the agency’s Board and its committees. In addition, former and current participants are invited to participate in a Client Club where they will be engaged to assess programming and suggest refinements. This relationship helps shape supportive services for all participants. Former clients with lived experience of DV services will also lead workshops and instructional classes for current participants.
4B. Attachments Screen For All Application Questions

We have provided the following guidance to help you successfully upload attachments and get maximum points:

1. You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.

2. You must upload an attachment for each document listed where ‘Required?’ is ‘Yes’.

3. We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images. Many systems allow you to create PDF files as a Print option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube.

4. Attachments must match the questions they are associated with.

5. Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.

6. If you cannot read the attachment, it is likely we cannot read it either.

   We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

   We must be able to read everything you want us to consider in any attachment.

7. After you upload each attachment, use the Download feature to access and check the attachment to ensure it matches the required Document Type and to ensure it contains all pages you intend to include.

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Attachment Details

Document Description: PHA Homeless Preference

Attachment Details

Document Description: PHA Moving On Preference

Attachment Details

Document Description: Local Competition Deadline

Attachment Details

Document Description: Local Competition Scoring Tool

Attachment Details

Document Description: Scored Forms for One Project
Document Description: Notification of Projects Rejected-Reduced

Attachment Details

Document Description: Notification of Projects Accepted

Attachment Details

Document Description: Final Project Scores for All Projects

Attachment Details

Document Description:

Attachment Details

Document Description: Housing Leveraging Commitments
Attachment Details

Document Description: Healthcare Formal Agreements

Attachment Details

Document Description:
Submission Summary

Ensure that the Project Priority List is complete prior to submitting.
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PHA Homeless Preference

FY 2022 CoC Program NOFO
TX-600
September 23, 2023

Re: PHA Homeless Preference/PHA Moving on Preference

To Whom It May Concern:

Metro Dallas Homeless Alliance, on behalf of the TX-600 Continuum of Care (CoC), has collaborated with Dallas County Health and Human Services (DCHHS) and Dallas Housing Authority (DHA) to adopt a limited preference for households referred through the CoC’s Coordinated Access System (CAS). These efforts resulted in commitments to build on their general homeless preference by establishing a limited preference that sets aside a percentage of tenant-based vouchers for households who:

A. Are referred to the Housing Authority from CAS by the CoC Lead Agency; and
B. Meet HUD’s definition of homelessness OR are moving on from CoC permanent housing and were homeless prior to entry into the program.

Please see attached letter of commitment from DCHHS and DHA, section 1 relating to the Limited Homeless Preference and administrative plan language included in Attachment 1 of the letter.

Yours sincerely,

Sarah Kahn
Sarah Kahn
Chief Programs Officer
Metro Dallas Homeless Alliance
To: Dallas and Collin Counties Continuum of Care  
From: Dallas County Housing Authority  
Date: September 23, 2023  
Re: Coordination of Housing and CoC Resources

Letter of Commitment from Dallas County Health and Human Services

The U.S. Department of Housing and Urban Development (HUD) recently announced three funding opportunities that align with Dallas County’s communitywide goals for ending homelessness — the FY 2022 CoC Annual Competition, CoC NOFO to Address Unsheltered and Rural Homelessness, and the Stability Voucher program. Through these opportunities, HUD will fund efforts to reduce unsheltered homelessness and improve housing stability for highly vulnerable individuals and families. HUD expects CoCs to partner with health and housing agencies to maximize homeless assistance availability by leveraging mainstream housing and healthcare resources.

Dallas County is currently partnering with the Continuum of Care (CoC) to administer the Mainstream Voucher and Emergency Housing Voucher programs to ensure participants have access to wrap around supportive services to promote long term housing stability. Dallas County affirms its commitment to building from the success of these programs and expanding permanent housing solutions for people experiencing homelessness through the following agreements.

1. **Limited Homeless Preference**: Dallas County (the County) will establish a limited homeless preference as outlined in Attachment 1. Each year, the County will give preference to households who are homeless by setting aside 100 vouchers (depending on availability of funding and excluding VASH and FUP program vouchers) for households who are referred by the CoC Lead Agency through the CoC’s Coordinated Access System (CAS) and meet the criteria in the County’s local homeless preference (See Attachment 1). As required by HUD, the CoC’s CAS provides centralized access to a coordinated assessment and referral process for anyone experiencing homelessness in the community. As such, HUD has strongly encouraged PHAs to participate in CAS to establish a means for referrals.¹ Dallas County will execute a Memorandum of Understanding (MOU) with the CoC Lead Agency, who is the administer of CAS, which will outline the Agency’s roles and responsibilities — similar to the MOU established for the EHV program — with respect to:
   a. providing a point of contact to communicate about voucher referrals and lease up;
   b. supporting applicants to complete voucher applications and obtain necessary documentation; and
   c. ensuring housing search assistance and supportive services/case management for the referred households.

2. **Utilizing Homeless Preference Vouchers in CoC-Funded PSH**: In FY 2022, the CoC will apply the homeless preference vouchers to a new Permanent Supportive Housing (PSH). The County will commit 100 tenant-based vouchers to be paired with CoC-funded supportive services in a PSH projects being applied for under the Special NOFO to Address Unsheltered Homelessness. The vouchers will be available in alignment with the ramp up for the project, beginning October 2023.

3. **Stability Voucher Prioritization Plan**: Dallas County will work with the CoC and other stakeholders to develop a prioritization plan for a potential allocation of Stability Vouchers, which HUD is asking PHAs to pair with supportive services and administer in partnership with the CoC.²

Through these funding opportunities HUD is presenting a first-of-its-kind package of resources to help communities implement a coordinated approach to ending homelessness. Dallas County and the CoC are committed to partnering to provide quality housing and supportive services to our unhoused neighbors in our community.

Sincerely,

Philip Huang, MD, MPH  
Director/Health Authority  
Dallas County Health and Human Services  
2377 N. Stemmons Freeway  
Dallas, TX 75207  
Philip.Huang@Dallascounty.org  
214-819-2014

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² The Sustainability Voucher Priority Plan will be consistent with the HUD Notice, available here:  
ATTACHMENT 1
Sample Admin Language for Dallas County’s Homeless Preference

Each year, Dallas County will give preference to households who are homeless by setting aside 100 vouchers (depending on availability of funding and excluding VASH and FUP voucher programs) for households who meet the following criteria:

1. Applicants meet the federal definition of homelessness, and
2. Are referred to Dallas County through the Continuum of Care’s (CoC) Coordinated Access System (CAS), by the CoC Lead Agency (who operates CAS), with whom the County has an executed a Memorandum of Understanding (MOU). The MOU will outline the CoC Lead Agency’s responsibilities with respect to providing a primary point of contact for communicating about referrals to the County, as well as ensuring the provision of housing search assistance and supportive services/case management for the referred household.

This preference shall be limited to applicants who have been certified as meeting the criteria for this preference by the CoC Lead Agency.

Persons transitioning out of (or ‘moving up’) from a Continuum of Care permanent housing program (such as Permanent Supportive Housing or Rapid Rehousing), will also be included as a priority group as part of this preference. These are persons that were previously homeless prior to entry into the housing program but who no longer require that level of supportive services. This strategy frees up existing program units for those who need wrap around support.
To: Dallas and Collin Counties Continuum of Care  
From: Dallas Housing Authority  
Date: September 26, 2022  
Re: Coordination of Housing and CoC Resources

HUD recently announced three funding opportunities that align with our communitywide goals for ending homelessness -- the FY 2022 CoC Annual Competition, CoC NOFO to Address Unsheltered and Rural Homelessness, and the Stability Voucher program. Through these opportunities, HUD will fund efforts to reduce unsheltered homelessness and improve housing stability for highly vulnerable individuals and families. HUD expects CoCs to partner with health and housing agencies to maximize homeless assistance available by leveraging mainstream housing and healthcare resources.

Dallas Housing Authority (DHA) is currently partnering with the Continuum of Care to administer the Emergency Housing Vouchers (EHVs) and Dallas Real Time Rapid Rehousing (DRTRR) rental assistance programs to ensure housing resources are paired with supportive services to promote housing stability. DHA has committed 490 EHV units and has a goal of administering rental assistance to an additional 2,700 homeless citizens through the DRTRR initiative. DHA affirms its commitment to building from the success of these programs and expanding permanent housing solutions for people experiencing homelessness through the following agreements.

1. **Limited Homeless Preference**: DHA will establish a limited homeless preference as outlined in Attachment 1. Each year, DHA may give preference to households who are homeless through setting aside a percentage of its tenant-based vouchers issued, (depending on availability of funding and excluding VASH and FUP program vouchers) for households who are referred by the CoC Lead Agency through the CoC’s Coordinated Access System (CAS) and meet the criteria in DHA’s local homeless preference (See Attachment 1). As required by HUD, the CoC’s CAS provides centralized access to a coordinated assessment and referral process for anyone experiencing homelessness. As such, HUD has strongly encouraged PHAs to participate in CAS to establish a means for referrals (NOTICE PIH 2013-15 (HA)). DHA will execute a Memorandum of Understanding (MOU) with the CoC Lead Agency, who is the administrator of CAS, which will outline the CoC’s roles and responsibilities -- similar to the MOU established for the EHV program -- with respect to:
   a. providing a point of contact to communicate about voucher referrals and lease up;
   b. supporting applicants to complete voucher applications and obtain necessary documentation; and
   c. ensuring housing search assistance and supportive services/case management for the referred households.

2. **Utilizing Tenant Based Vouchers in CoC-Funded PSH**: In 2023, the CoC will apply the homeless preference vouchers to new Permanent Supportive Housing (PSH). DHA will commit, through the EHV and Stability Voucher (SV) and or other special population vouchers, 200-tenant based vouchers to be paired with CoC-funded supportive services in PSH projects being applied for under the Special
NOFO to Address Unsheltered Homelessness. The vouchers will be available in alignment with the ramp up of projects, beginning October 2023.

3. **Stability Voucher Prioritization Plan**: DHA will work with the CoC and other stakeholders to develop a prioritization plan for a potential allocation of Stability Vouchers, which will be paired with supportive services and administered in partnership with the CoC.

Through these funding opportunities HUD is presenting a first-of-its-kind package of resources to help communities implement a coordinated approach to ending homelessness. To that end, DHA and the CoC are committed to providing quality housing and supportive services to our unhoused neighbors in our community.

Sincerely,

Troy Broussard  
President/CEO

**ATTACHMENT 1**

**Sample Admin Language for DHA’s Homeless Preference**

Each year, DHA may give preference to households who are homeless through setting aside a percentage of its tenant-based vouchers issued (depending on availability of funding and excluding VASH and FUP voucher programs) for households who meet the following criteria.

1. Applicants meet the federal definition of homelessness, and
2. Are referred to DHA through the Continuum of Care’s (CoC) Coordinated Access System (CAS), by the CoC Lead Agency (who operates CAS), with whom DHA has an executed a Memorandum of Understanding (MOU). The MOU will outline the CoC Lead Agency’s responsibilities with respect to providing a primary point of contact for communicating about referrals to DHA, as well as ensuring the provision of housing search assistance and supportive services/case management for the referred household.

This preference shall be limited to applicants who have been certified as meeting the criteria for this preference by the CoC Lead Agency.

Persons transitioning out of (or ‘moving up’) from a Continuum of Care permanent housing program (such as Permanent Supportive Housing or Rapid Rehousing), will also be included as a priority group as part of this preference. These are persons that were previously homeless prior to entry into the housing program but who no longer require that level of supportive services. This strategy frees up existing program units for those who need wrap around support.
PHA Moving On Preference

FY 2022 CoC Program NOFO
TX-600
September 23, 2023

Re: PHA Homeless Preference/PHA Moving on Preference

To Whom It May Concern:

Metro Dallas Homeless Alliance, on behalf of the TX-600 Continuum of Care (CoC), has collaborated with Dallas County Health and Human Services (DCHHS) and Dallas Housing Authority (DHA) to adopt a limited preference for households referred through the CoC’s Coordinated Access System (CAS). These efforts resulted in commitments to build on their general homeless preference by establishing a limited preference that sets aside a percentage of tenant-based vouchers for households who:

A. Are referred to the Housing Authority from CAS by the CoC Lead Agency; and
B. Meet HUD’s definition of homelessness OR are moving on from CoC permanent housing and were homeless prior to entry into the program.

Please see attached letter of commitment from DCHHS and DHA, section 1 relating to the Limited Homeless Preference and administrative plan language included in Attachment 1 of the letter.

Yours sincerely,

Sarah Kahn
Sarah Kahn
Chief Programs Officer
Metro Dallas Homeless Alliance
To: Dallas and Collin Counties Continuum of Care  
From: Dallas County Housing Authority  
Date: September 23, 2023  
Re: Coordination of Housing and CoC Resources

**Letter of Commitment from Dallas County Health and Human Services**

The U.S. Department of Housing and Urban Development (HUD) recently announced three funding opportunities that align with Dallas County’s communitywide goals for ending homelessness — the FY 2022 CoC Annual Competition, CoC NOFO to Address Unsheltered and Rural Homelessness, and the Stability Voucher program. Through these opportunities, HUD will fund efforts to reduce unsheltered homelessness and improve housing stability for highly vulnerable individuals and families. HUD expects CoCs to partner with health and housing agencies to maximize homeless assistance availability by leveraging mainstream housing and healthcare resources.

Dallas County is currently partnering with the Continuum of Care (CoC) to administer the Mainstream Voucher and Emergency Housing Voucher programs to ensure participants have access to wrap around supportive services to promote long term housing stability. Dallas County affirms its commitment to building from the success of these programs and expanding permanent housing solutions for people experiencing homelessness through the following agreements.

1. **Limited Homeless Preference**: Dallas County (the County) will establish a limited homeless preference as outlined in Attachment 1. Each year, the County will give preference to households who are homeless by setting aside 100 vouchers (depending on availability of funding and excluding VASH and FUP program vouchers) for households who are referred by the CoC Lead Agency through the CoC’s Coordinated Access System (CAS) and meet the criteria in the County’s local homeless preference (See Attachment 1). As required by HUD, the CoC’s CAS provides centralized access to a coordinated assessment and referral process for anyone experiencing homelessness in the community. As such, HUD has strongly encouraged PHAs to participate in CAS to establish a means for referrals.¹ Dallas County will execute a Memorandum of Understanding (MOU) with the CoC Lead Agency, who is the administrator of CAS, which will outline the Agency’s roles and responsibilities — similar to the MOU established for the EHV program — with respect to:
   a. providing a point of contact to communicate about voucher referrals and lease up;
   b. supporting applicants to complete voucher applications and obtain necessary documentation; and
   c. ensuring housing search assistance and supportive services/case management for the referred households.

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2. **Utilizing Homeless Preference Vouchers in CoC-Funded PSH**: In FY 2022, the CoC will apply the homeless preference vouchers to a new Permanent Supportive Housing (PSH). The County will commit 100 tenant-based vouchers to be paired with CoC-funded supportive services in a PSH projects being applied for under the Special NOFO to Address Unsheltered Homelessness. The vouchers will be available in alignment with the ramp up for the project, beginning October 2023.

3. **Stability Voucher Prioritization Plan**: Dallas County will work with the CoC and other stakeholders to develop a prioritization plan for a potential allocation of Stability Vouchers, which HUD is asking PHAs to pair with supportive services and administer in partnership with the CoC.²

Through these funding opportunities HUD is presenting a first-of-its-kind package of resources to help communities implement a coordinated approach to ending homelessness. Dallas County and the CoC are committed to partnering to provide quality housing and supportive services to our unhoused neighbors in our community.

Sincerely,

Philip Huang, MD, MPH
Director/Health Authority
Dallas County Health and Human Services
2377 N. Stemmons Freeway
Dallas, TX 75207
Philip.Huang@Dallascounty.org
214-819-2014

² The Sustainability Voucher Priority Plan will be consistent with the HUD Notice, available here: https://www.hud.gov/sites/dfiles/OCHCO/documents/2022-24pihn.pdf
ATTACHMENT 1
Sample Admin Language for Dallas County’s Homeless Preference

Each year, Dallas County will give preference to households who are homeless by setting aside 100 vouchers (depending on availability of funding and excluding VASH and FUP voucher programs) for households who meet the following criteria:

1. Applicants meet the federal definition of homelessness, and
2. Are referred to Dallas County through the Continuum of Care’s (CoC) Coordinated Access System (CAS), by the CoC Lead Agency (who operates CAS), with whom the County has an executed a Memorandum of Understanding (MOU). The MOU will outline the CoC Lead Agency’s responsibilities with respect to providing a primary point of contact for communicating about referrals to the County, as well as ensuring the provision of housing search assistance and supportive services/case management for the referred household.

This preference shall be limited to applicants who have been certified as meeting the criteria for this preference by the CoC Lead Agency.

Persons transitioning out of (or ‘moving up’) from a Continuum of Care permanent housing program (such as Permanent Supportive Housing or Rapid Rehousing), will also be included as a priority group as part of this preference. These are persons that were previously homeless prior to entry into the housing program but who no longer require that level of supportive services. This strategy frees up existing program units for those who need wrap around support.
HUD recently announced three funding opportunities that align with our communitywide goals for ending homelessness -- the FY 2022 CoC Annual Competition, CoC NOFO to Address Unsheltered and Rural Homelessness, and the Stability Voucher program. Through these opportunities, HUD will fund efforts to reduce unsheltered homelessness and improve housing stability for highly vulnerable individuals and families. HUD expects CoCs to partner with health and housing agencies to maximize homeless assistance available by leveraging mainstream housing and healthcare resources.

Dallas Housing Authority (DHA) is currently partnering with the Continuum of Care to administer the Emergency Housing Vouchers (EHVs) and Dallas Real Time Rapid Rehousing (DRTRR) rental assistance programs to ensure housing resources are paired with supportive services to promote housing stability. DHA has committed 490 EHV units and has a goal of administering rental assistance to an additional 2,700 homeless citizens through the DRTRR initiative. DHA affirms its commitment to building from the success of these programs and expanding permanent housing solutions for people experiencing homelessness through the following agreements.

1. **Limited Homeless Preference:** DHA will establish a limited homeless preference as outlined in Attachment 1. Each year, DHA may give preference to households who are homeless through setting aside a percentage of its tenant-based vouchers issued, (depending on availability of funding and excluding VASH and FUP program vouchers) for households who are referred by the CoC Lead Agency through the CoC's Coordinated Access System (CAS) and meet the criteria in DHA's local homeless preference (See Attachment 1). As required by HUD, the CoC’s CAS provides centralized access to a coordinated assessment and referral process for anyone experiencing homelessness. As such, HUD has strongly encouraged PHAs to participate in CAS to establish a means for referrals (NOTICE PIH 2013-15 (HA)). DHA will execute a Memorandum of Understanding (MOU) with the CoC Lead Agency, who is the administrator of CAS, which will outline the CoC’s roles and responsibilities – similar to the MOU established for the EHV program -- with respect to:
   a. providing a point of contact to communicate about voucher referrals and lease up;
   b. supporting applicants to complete voucher applications and obtain necessary documentation; and
   c. ensuring housing search assistance and supportive services/case management for the referred households.

2. **Utilizing Tenant Based Vouchers in CoC-Funded PSH:** In 2023, the CoC will apply the homeless preference vouchers to new Permanent Supportive Housing (PSH). DHA will commit, through the EHV and Stability Voucher (SV) and or other special population vouchers, 200-tenant based vouchers to be paired with CoC-funded supportive services in PSH projects being applied for under the Special
NOFO to Address Unsheltered Homelessness. The vouchers will be available in alignment with the ramp up of projects, beginning October 2023.

3. **Stability Voucher Prioritization Plan:** DHA will work with the CoC and other stakeholders to develop a prioritization plan for a potential allocation of Stability Vouchers, which will be paired with supportive services and administered in partnership with the CoC.

Through these funding opportunities HUD is presenting a first-of-its-kind package of resources to help communities implement a coordinated approach to ending homelessness. To that end, DHA and the CoC are committed to providing quality housing and supportive services to our unhoused neighbors in our community.

Sincerely,

Troy Broussard  
President/CEO

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**ATTACHMENT 1**

**Sample Admin Language for DHA’s Homeless Preference**

Each year, DHA may give preference to households who are homeless through setting aside a percentage of its tenant-based vouchers issued (depending on availability of funding and excluding VASH and FUP voucher programs) for households who meet the following criteria.

1. Applicants meet the federal definition of homelessness, and  
2. Are referred to DHA through the Continuum of Care’s (CoC) Coordinated Access System (CAS), by the CoC Lead Agency (who operates CAS), with whom DHA has an executed a Memorandum of Understanding (MOU). The MOU will outline the CoC Lead Agency’s responsibilities with respect to providing a primary point of contact for communicating about referrals to DHA, as well as ensuring the provision of housing search assistance and supportive services/case management for the referred household.

This preference shall be limited to applicants who have been certified as meeting the criteria for this preference by the CoC Lead Agency.

Persons transitioning out of (or ‘moving up’) from a Continuum of Care permanent housing program (such as Permanent Supportive Housing or Rapid Rehousing), will also be included as a priority group as part of this preference. These are persons that were previously homeless prior to entry into the housing program but who no longer require that level of supportive services. This strategy frees up existing program units for those who need wrap around support.
Local Competition
Deadline

FY 2022 CoC Program NOFO
TX-600
2022 NOFO CoC Program Grant Competition

August 16, 2022

FY2022-Timeline-Continuum-of-Care-Program-Competition-Timeline-Revised-8.16.2022

New Application Details_FY2022 COC

FY 2022 CoC Ranking Policy APPROVED_8.15.2022

FY-2022-New-Project-Scorecard

August 19, 2022

HUD has announced two Continuum of Care (CoC) Notice of Funding Opportunity (NOFOs) for FY2022 – HUD’s annual CoC NOFO and HUD’s Special NOFO to Address Unsheltered Homelessness. As required by HUD, the CoC will compete for funding and host a local funding competition. New project applications for both NOFOs will be submitted, reviewed, ranked, and prioritized by an independent review committee to be included in the community’s consolidated application which must be submitted by the CoC’s Lead Agency, MDHA, by September 30, 2022. To prepare for submission of new project applications under the CoC Competition, please register and join us for the CoC NOFO New Project Orientation.

CoC NOFO New Project Orientation – Tuesday, August 16th @ 4 PM
<table>
<thead>
<tr>
<th>DATE</th>
<th>TASK</th>
<th>LOCATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tuesday, April 5, 2022</td>
<td>MDHA presents Reallocation Policy</td>
<td>CoC Board Meeting</td>
</tr>
<tr>
<td>Wednesday, May 25, 2022</td>
<td>MDHA issues CoC NOFA FY 2022 Renewal Timeline</td>
<td>Sent to Key Contacts of Current Projects, &amp; Social Channels</td>
</tr>
<tr>
<td></td>
<td>MDHA releases Intent to Renew Application</td>
<td></td>
</tr>
<tr>
<td>Wednesday, June 1, 2022</td>
<td>Renewal Project Orientation</td>
<td>Virtual Meeting</td>
</tr>
<tr>
<td>9am – 10:30am</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Wednesday, June 8, 2022</td>
<td>HMIS Office Hours</td>
<td>Virtual Meeting</td>
</tr>
<tr>
<td>12pm – 3pm</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Friday, June 10, 2022</td>
<td>Renewal Application and Final Data Due</td>
<td>Submitted through Amplifund</td>
</tr>
<tr>
<td></td>
<td>*DV Providers to provide APR CSV for the reporting period of 5/1/2021 – 4/30/2022</td>
<td></td>
</tr>
<tr>
<td>Thursday, June 16, 2022</td>
<td>Final Scorecard Provided to Agencies</td>
<td>Emailed directly to key contacts</td>
</tr>
<tr>
<td>Thursday, June 16</td>
<td>Scorecard Comment Period Closes on June 22, 2022 at 5pm.</td>
<td>Emailed directly to Trudy Hernandez at <a href="mailto:Trudy.Hernandez@MDHADallas.org">Trudy.Hernandez@MDHADallas.org</a></td>
</tr>
<tr>
<td>Wednesday, June 22, 2022</td>
<td>Independent Review Committee Orientation for Renewal Projects</td>
<td>Closed Meeting</td>
</tr>
<tr>
<td>Wednesday, June 22, 2022</td>
<td>HUD Releases CoC Supplemental to Address Unsheltered and Rural Homelessness</td>
<td>N/A</td>
</tr>
<tr>
<td>Thursday, June 30, 2022</td>
<td>IRC Renewal Project Review</td>
<td>Closed meeting</td>
</tr>
<tr>
<td>Monday, August 1, 2022</td>
<td>HUD Releases NOFO for FY2022 CoC Competition and Noncompetitive Award of YDHP</td>
<td>N/A</td>
</tr>
<tr>
<td>Monday, August 15, 2022</td>
<td>CoC Board Approves CoC NOFO Ranking Policy</td>
<td>CoC Board Meeting</td>
</tr>
</tbody>
</table>

MDHA will update this calendar throughout the CoC competition process.
<table>
<thead>
<tr>
<th>Date</th>
<th>Event</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tuesday, August 16, 2022</td>
<td>FY2022 Project Orientation</td>
<td>Virtual Meeting</td>
</tr>
<tr>
<td>Tuesday, August 30, 2022</td>
<td>New Project Applications (CoC Annual AND Unsheltered NOFO) and eSNAPS applications Due Renewal eSNAPS applications Due</td>
<td>Via Amplifund and eSnaps</td>
</tr>
<tr>
<td>Friday, September 2, 2022</td>
<td>IRC Handoff Meeting</td>
<td>Closed Meeting</td>
</tr>
<tr>
<td>Friday, September 9, 2022</td>
<td>IRC Ranking Meeting</td>
<td>Closed Meeting</td>
</tr>
<tr>
<td>Tuesday, September 13, 2022</td>
<td>Board Approval of CoC Annual Consolidated Application</td>
<td>CoC Board Meeting</td>
</tr>
<tr>
<td>Wednesday, September 14, 2022</td>
<td>IRC Decisions Delivered</td>
<td>Emailed directly to key contacts</td>
</tr>
<tr>
<td>TBD</td>
<td>MDHA to meet with Agencies to discuss Performance Improvement Planning</td>
<td>Scheduled with key contacts</td>
</tr>
<tr>
<td>Monday, September 26, 2022</td>
<td>Submit Annual Consolidated Application to HUD</td>
<td>MDHA</td>
</tr>
<tr>
<td>Wednesday, October 12, 2022</td>
<td>Board Approval of Unsheltered NOFO Consolidated Application</td>
<td>CoC Board Meeting</td>
</tr>
<tr>
<td>Wednesday, October 17, 2022</td>
<td>Submit Unsheltered NOFO Consolidated Application to HUD</td>
<td>MDHA</td>
</tr>
</tbody>
</table>
Local Competition Scoring Tool

FY 2022 CoC Program NOFO
TX-600
The results of the FY 2022 New Project Scorecard will be used by the Independent Review Committee (IRC) as a baseline evaluation and ranking tool for CoC Program allocation decisions. The resulting score will be used in conjunction with FY 2022 Ranking Policy to prioritize projects included in the final CoC Consolidated Application and Priority Listing to HUD.

Scoring Matrix
The Scorecard aligns with the questions outlined under each of the scoring objectives:

- Effective Program Design
- Financial Management Capacity
- System Performance Improvement
- Timeliness
- Promoting Equity and Inclusion
- Coordination
- Domestic Violence (DV) Bonus

Scoring Procedure
There are a total of 100 points available for projects applying for new funding through the CoC Bonus of the annual NOFO and new funding through the Unsheltered NOFO. A total of 125 points are available for new projects applying for funding through the DV Bonus. Each question includes a score distribution, where projects can earn up to the possible score. For example, in Q1. projects can earn 0 to 3 points for demonstrating minimal experience, or 3 to 5 points for demonstrating significant experience.

<table>
<thead>
<tr>
<th>Effective Program Design</th>
<th>Distribution</th>
<th>Possible Score</th>
<th>Project Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>Q1. Provide a description that addresses the entire scope of the proposed project</td>
<td>(Up to 5 pts) Applicant provides full detailed scope of proposed project</td>
<td>5</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(Up to 3 pts) Applicant provided minimal detailed scope of proposed project</td>
<td>3</td>
<td></td>
</tr>
<tr>
<td></td>
<td>No details provided</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>Q2. Summarize how the type of housing and services proposed (with COC and other funding sources) will help program participants quickly obtain and retain permanent housing.</td>
<td>(Up to 5 pts) Applicant clearly demonstrates plan for meeting the needs of program participants.</td>
<td>5</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(Up to 3 pts) Applicant demonstrates limited plan for meeting the needs of program participant.</td>
<td>3</td>
<td></td>
</tr>
<tr>
<td></td>
<td>No clear plan.</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>Q3. Describe how eligible program participants will be assisted to obtain benefits of mainstream health, social, and employment programs.</td>
<td>(Up to 5 pts) Applicant clearly demonstrates plan for meeting the needs of the target population.</td>
<td>5</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(Up to 3 pts) Applicant demonstrates limited plan for meeting the needs of the target population.</td>
<td>3</td>
<td></td>
</tr>
<tr>
<td></td>
<td>No clear plan.</td>
<td>0</td>
<td></td>
</tr>
</tbody>
</table>
### Q4. Explain how the project will utilize a Housing First Approach.

<table>
<thead>
<tr>
<th>Distribution</th>
<th>Possible Score</th>
<th>Project Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>(Up to 5 pts) Applicant clearly demonstrates comprehensive plan for utilizing a Housing First approach</td>
<td>5</td>
<td></td>
</tr>
<tr>
<td>(Up to 3 pts) Applicant demonstrates limited plan for utilizing a Housing First approach</td>
<td>3</td>
<td></td>
</tr>
<tr>
<td>No clear plan.</td>
<td>0</td>
<td></td>
</tr>
</tbody>
</table>

### Financial Management Capacity

**Q5. Describe the organization’s experience in effectively administering federal funds or other public or private funding.

<table>
<thead>
<tr>
<th>Distribution</th>
<th>Possible Score</th>
<th>Project Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>(Up to 5 pts) Agency clearly demonstrates significant experience.</td>
<td>5</td>
<td></td>
</tr>
<tr>
<td>(Up to 3 pts) Agency demonstrates minimal experience.</td>
<td>3</td>
<td></td>
</tr>
<tr>
<td>No experience.</td>
<td>0</td>
<td></td>
</tr>
</tbody>
</table>

**Q6. Does the most recent agency audit demonstrate there were no unresolved material findings? (Agency audit, management letter, and response to management letter are attached)

Yes | 5 |  
No | 0 |  

### System Performance Improvement

**Q7. Describe how the project will measure effectiveness and contribute to improvements in the CoC’s overall system performance.

<table>
<thead>
<tr>
<th>Distribution</th>
<th>Possible Score</th>
<th>Project Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>(Up to 5 pts) Applicant clearly demonstrates process for evaluating effectiveness and significant contributions to system performance.</td>
<td>5</td>
<td></td>
</tr>
<tr>
<td>(Up to 3 pts) Applicant demonstrates limited process for evaluating effectiveness and minimal contributions to system performance.</td>
<td>3</td>
<td></td>
</tr>
<tr>
<td>No clear evaluation process or contributions to system performance.</td>
<td>0</td>
<td></td>
</tr>
</tbody>
</table>

**Q8. Provide justification for project costs and cost effectiveness.

<table>
<thead>
<tr>
<th>Distribution</th>
<th>Possible Score</th>
<th>Project Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>(Up to 5 pts) Applicant clearly demonstrates justification for project costs.</td>
<td>5</td>
<td></td>
</tr>
<tr>
<td>(Up to 3 pts) Applicant provides limited justification for project costs.</td>
<td>3</td>
<td></td>
</tr>
<tr>
<td>Project costs are not justified.</td>
<td>0</td>
<td></td>
</tr>
</tbody>
</table>

**Q9. Describe the experience of the applicant in assisting households to become stably housed and effectively carrying out the activities proposed.

<table>
<thead>
<tr>
<th>Distribution</th>
<th>Possible Score</th>
<th>Project Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>(Up to 5 pts) Applicant clearly demonstrates how they assist households to become stably housed and effectively carrying out the activities proposed.</td>
<td>5</td>
<td></td>
</tr>
<tr>
<td>(Up to 3 pts) Applicant provides limited justification assisting households to become stably housed and effectively carrying out the activities proposed.</td>
<td>3</td>
<td></td>
</tr>
<tr>
<td>No clear justification</td>
<td>0</td>
<td></td>
</tr>
</tbody>
</table>

### Timeliness

**Q10. Describe plan for prompt implementation of the project.

<table>
<thead>
<tr>
<th>Distribution</th>
<th>Possible Score</th>
<th>Project Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>(Up to 5 pts) Applicant clearly demonstrates comprehensive plan to ensure prompt implementation.</td>
<td>5</td>
<td></td>
</tr>
<tr>
<td>(Up to 3 pts) Applicant demonstrates limited plan for prompt implementation.</td>
<td>3</td>
<td></td>
</tr>
<tr>
<td>No clear plan.</td>
<td>0</td>
<td></td>
</tr>
</tbody>
</table>

### Promoting Racial Equity and Inclusion

**Q11. Detail the applicant’s strategy to identify and address racial disparities in program outcomes.

<table>
<thead>
<tr>
<th>Distribution</th>
<th>Possible Score</th>
<th>Project Score</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
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</tbody>
</table>

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Note: The table above captures the key questions and criteria for measuring project plans, financial management, system performance improvements, and other critical areas in a structured format. Each criterion includes specific scoring levels indicating the level of demonstration expected from the applicants.
Q12. Detail the applicant’s strategy to provide culturally appropriate services.

<table>
<thead>
<tr>
<th>Distribution</th>
<th>Possible Score</th>
<th>Project Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>(Up to 10 pts) Applicant clearly demonstrates significant strategy to provide culturally appropriate services.</td>
<td>10</td>
<td></td>
</tr>
<tr>
<td>(Up to 5 pts) Applicant demonstrates minimal strategy to provide culturally appropriate services.</td>
<td>5</td>
<td></td>
</tr>
<tr>
<td>No clear strategy</td>
<td>0</td>
<td></td>
</tr>
</tbody>
</table>

Q13. Specify what anti-discrimination policies the organization will implement related to serving LGBTQ+ individuals

<table>
<thead>
<tr>
<th>Distribution</th>
<th>Possible Score</th>
<th>Project Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>(Up to 5 pts) Applicant clearly specifies implementation or plan for implementation of anti-discrimination policies of LGBTQ+ individuals</td>
<td>5</td>
<td></td>
</tr>
<tr>
<td>(Up to 3 pts) Applicant provided minimal specification on implementing anti-discrimination policies of LGBTQ+ individuals</td>
<td>3</td>
<td></td>
</tr>
<tr>
<td>No clear implementation</td>
<td>0</td>
<td></td>
</tr>
</tbody>
</table>

Q14. Describe how the applicant will integrate people with lived experience of homelessness into the design and delivery of services.

<table>
<thead>
<tr>
<th>Distribution</th>
<th>Possible Score</th>
<th>Project Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>(Up to 10 pts) Applicant clearly describes how persons with lived experiences of homelessness is integrated or will be integrated into the design and delivery of services</td>
<td>10</td>
<td></td>
</tr>
<tr>
<td>(Up to 5 pts) Applicant partially describes how persons with lived experiences of homelessness is integrated into the design and delivery of services</td>
<td>5</td>
<td></td>
</tr>
<tr>
<td>No clear description</td>
<td>0</td>
<td></td>
</tr>
</tbody>
</table>

Q15. Detail the applicant’s existing partnerships that will be used to integrate program participants into housing

<table>
<thead>
<tr>
<th>Distribution</th>
<th>Possible Score</th>
<th>Project Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>(Up to 5 pts) Applicant fully details existing partnerships that will be used to integrate program participants into housing</td>
<td>5</td>
<td></td>
</tr>
<tr>
<td>(Up to 3 pts) Applicant partially details existing partnerships that will be used to integrate program participants into housing</td>
<td>3</td>
<td></td>
</tr>
<tr>
<td>No clear details</td>
<td>0</td>
<td></td>
</tr>
</tbody>
</table>

Q16. Describe how the project will utilize housing subsidies or subsidized housing units not funded through the CoC or ESG Programs.

<table>
<thead>
<tr>
<th>Distribution</th>
<th>Possible Score</th>
<th>Project Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>(Up to 5 pts) Full description of how the project will utilize housing subsidies or subsidized housing units not funded through the CoC or ESG Programs with letter of commitment, contracts, or other formal written documents that clearly demonstrate that the number of subsidies or units being provided to support the project attached</td>
<td>5</td>
<td></td>
</tr>
<tr>
<td>(Up to 3 pts) Partial description of how the project will utilize housing subsidies or subsidized housing units not funded through the CoC or ESG Programs.</td>
<td>3</td>
<td></td>
</tr>
<tr>
<td>No clear details</td>
<td>0</td>
<td></td>
</tr>
</tbody>
</table>

Q17. Describe how the project will utilize health care resources not funded through the CoC or ESG programs to support program participants.
<table>
<thead>
<tr>
<th>Question</th>
<th>Description</th>
<th>Possible Score</th>
<th>Project Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>Q18.</td>
<td>Detail the applicant’s experience in providing housing to DV Survivors.</td>
<td>Distribution Possible Score</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(Up to 5 pts) Applicant clearly details experience providing housing to DV Survivors.</td>
<td>5</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(Up to 3 pts) Applicant partially details experience providing housing to DV Survivors.</td>
<td>3</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Unclear details</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>Q19.</td>
<td>Detail the applicant’s experience in ensuring DV survivor safety.</td>
<td>Distribution Possible Score</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(Up to 5 pts) Applicant details clearly experience ensuring DV survivor safety.</td>
<td>5</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(Up to 3 pts) Applicant partially clearly experience ensuring DV survivor safety</td>
<td>3</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Details unclear</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>Q20.</td>
<td>How does the applicant evaluate their ability to ensure DV survivor safety?</td>
<td>Distribution Possible Score</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(Up to 5 pts) Applicant clearly explains how their ability to ensure DV survivor safety is evaluated</td>
<td>5</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(Up to 5 pts) Applicant partially explains how their ability to ensure DV survivor safety is evaluated</td>
<td>3</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Details unclear</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>Q21.</td>
<td>Detail the applicant’s experience in trauma-informed, victim-centered approaches for DV survivors.</td>
<td>Distribution Possible Score</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(Up to 5 pts) Applicant fully details experience in trauma-informed, victim-centered approaches for DV survivors.</td>
<td>5</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(Up to 3 pts) Applicant partially details experience in trauma-informed, victim-centered approaches for DV survivors.</td>
<td>3</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Details unclear</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>Q22.</td>
<td>Detail the supportive services offered for DV survivors during funding year 2021.</td>
<td>Distribution Possible Score</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(Up to 5 pts) Applicant fully details the supportive services offered for DV survivors during funding year 2021.</td>
<td>5</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(Up to 3 pts) Applicant partially details the supportive services offered for DV survivors during funding year 2021.</td>
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<td></td>
</tr>
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<td></td>
<td>Details unclear</td>
<td>0</td>
<td></td>
</tr>
</tbody>
</table>
### 2022 Scorecard Continuum of Care (CoC) Renewal Projects

The results of this CoC Renewal Project Scorecard will be used as a baseline evaluation tool for renewal projects. Projects who score over threshold in each section will be renewed without conditions. Renewal projects that do not meet the community threshold will be given the opportunity to be renewed with the condition that they be placed on a year-long quality improvement plan that will be supported through training and technical assistance.

#### Program Performance

<table>
<thead>
<tr>
<th>Renewal Evaluation Criteria</th>
<th>Reporting Method</th>
<th>Calculation</th>
<th>Above Threshold</th>
<th>Threshold</th>
<th>Below Threshold</th>
<th>Actual</th>
<th>Points</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Quarterly Occupancy: Number of Households Served</td>
<td>APR Q8b Average of 4 the quarters</td>
<td>Average Point in Time Count of HHlds On Last Wednesday/Units on Application</td>
<td>&gt; 95%</td>
<td>89-94%</td>
<td>&lt; 89%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2. Length of Time between Enrollment and Move-In</td>
<td>APR Q22c</td>
<td>Length of Time between Program Enrollment and Housing Move-In Date</td>
<td>&lt; 40 Days</td>
<td>41 - 59 Days</td>
<td>&gt; 60 Days</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3. Number of Households served through lease up</td>
<td>APR Q22c</td>
<td>Number of persons moved into housing/Total Persons</td>
<td>&gt; 80%</td>
<td>66 - 79%</td>
<td>&lt; 65%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>4. Number of Households Increasing ANY income</td>
<td>PSH = APR Q19A1 Row 5 RRH = APR Q19a2 Row 5</td>
<td>Percent of Persons who accomplished this measure (%)</td>
<td>&gt; 60 %</td>
<td>35 - 59%</td>
<td>&lt; 35%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5. Number of Households exiting to Permanent Housing Destinations</td>
<td>APR Q23c</td>
<td>Percentage (Total Number of Stayers + Total Number of Persons Exiting to Permanent Housing Destination)/ (Total Number of Persons Served - Persons Excluded*)</td>
<td>&gt; 70 %</td>
<td>46-69%</td>
<td>&lt; 45%</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

#### Financials

<table>
<thead>
<tr>
<th>Renewal Evaluation Criteria</th>
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<tr>
<td>6. Audit Review</td>
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<td></td>
<td></td>
</tr>
</tbody>
</table>
### 7. Grant Spending

<table>
<thead>
<tr>
<th>Most Recent APR Submitted to HUD</th>
<th>APR Total Expenditures for Last Complete Year / Total Award for Grant Year</th>
<th>&gt; 94%</th>
<th>90 - 94%</th>
<th>&lt; 90%</th>
</tr>
</thead>
</table>

### Renewal Evaluation Criteria

<table>
<thead>
<tr>
<th>Source of Criteria</th>
<th>Calculation</th>
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</tr>
</thead>
<tbody>
<tr>
<td>9. DQ: Personally Identifiable Information</td>
<td>APR Q6a</td>
<td>Error rate overall score</td>
<td>0%</td>
<td>1-5%</td>
<td>&gt; 5%</td>
<td></td>
</tr>
<tr>
<td>10a. DQ: Income and Housing: Destination</td>
<td>APR Q6c</td>
<td>Percent Error Column</td>
<td>0%</td>
<td>1-5%</td>
<td>&gt; 5%</td>
<td></td>
</tr>
<tr>
<td>10b. DQ: Income and Housing: Income at Start</td>
<td>APR Q6c</td>
<td>Percent Error Column</td>
<td>0%</td>
<td>1-5%</td>
<td>&gt; 5%</td>
<td></td>
</tr>
<tr>
<td>10c. DQ: Income and Housing: Income at Exit</td>
<td>APR Q6c</td>
<td>Percent Error Column</td>
<td>0%</td>
<td>1-5%</td>
<td>&gt; 5%</td>
<td></td>
</tr>
<tr>
<td>11. Timeliness - 3 Days or Less</td>
<td>APR Q6e</td>
<td>Percentage of data entered in 3 days or less</td>
<td>100%</td>
<td>&lt; 100%</td>
<td></td>
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</tbody>
</table>

### Data Quality

### Racial Equity and Consumer Feedback

<table>
<thead>
<tr>
<th>Source of Criteria</th>
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<th>Threshold</th>
<th>Below Threshold</th>
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<th>Points</th>
</tr>
</thead>
<tbody>
<tr>
<td>12a. Board Composition: Percent of non-white members</td>
<td>Intent to Renew Application Responses</td>
<td>Number of non-white board members / Total number of board members</td>
<td>&gt; 20%</td>
<td>20%</td>
<td>&lt; 20%</td>
<td></td>
</tr>
<tr>
<td>12b. Board Composition: Number of Persons with Lived Experience</td>
<td>Intent to Renew Application Responses</td>
<td>Total number of board members with lived experience</td>
<td>&gt; 1</td>
<td>1</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>13a. Staffing: Number of Staff with Lived Experience</td>
<td>Intent to Renew Application Responses</td>
<td>Total number of staff with lived experience</td>
<td>&gt; 1</td>
<td>1</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>14. Language Access Plan in Place</td>
<td>Intent to Renew Application Responses</td>
<td>Language Access Plan in Place</td>
<td>Yes</td>
<td>No</td>
<td></td>
<td></td>
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<tr>
<td>15. Number of trainings offered to all staff promoting anti-racism practices and policies in the past 12 months</td>
<td>Intent to Renew Application Responses</td>
<td>Total number of trainings reported promoting anti-racism practices and policies in the past 12 months</td>
<td>&gt; 1</td>
<td>1</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>16. Number of opportunities for program participants to share program feedback in the last 12 months</td>
<td>Intent to Renew Application Responses</td>
<td>Total number of opportunities reported for client feedback</td>
<td>&gt; 1</td>
<td>1</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>Coordinated Access</td>
<td>Renewal Evaluation Criteria</td>
<td>Source of Criteria</td>
<td>Calculation</td>
<td>Actual</td>
<td></td>
<td></td>
</tr>
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<td></td>
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</tr>
<tr>
<td></td>
<td>8. Percent of Households enrolled from CAS</td>
<td>Custom CAS Report</td>
<td>Number of Enrollments through CAS / Total Number of Enrollments</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Scored Forms for One Project

FY 2022 CoC Program NOFO
TX-600
Recipient Name: Family Gateway

Subrecipient Name: PSH 18

Program Performance

<table>
<thead>
<tr>
<th>Renewal Evaluation Criteria</th>
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<td>10</td>
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Financials

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<td>5</td>
<td>5</td>
</tr>
</tbody>
</table>

The results of this CoC Renewal Project Scorecard will be used as a baseline evaluation tool for renewal projects. Projects who score over threshold in each section will be renewed without conditions. Renewal projects that do not meet the community threshold will be given the opportunity to be renewed with the condition that they be placed on a year-long quality improvement plan that will be supported through training and technical assistance.
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<tr>
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</tr>
</thead>
<tbody>
<tr>
<td>Most Recent APR Submitted to HUD</td>
<td>APR Total Expenditures for Last Complete Year / Total Award for Grant Year</td>
<td>&gt; 94 %</td>
<td>90 - 94%</td>
<td>&lt; 90%</td>
<td>100</td>
<td>10</td>
</tr>
</tbody>
</table>

### Renewal Evaluation Criteria

<table>
<thead>
<tr>
<th>Renewal Evaluation Criteria</th>
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<td>9. DQ: Personally Identifiable Information</td>
<td>APR Q6a</td>
<td>Error rate overall score</td>
<td>0%</td>
<td>1-5%</td>
<td>&gt; 5%</td>
<td>2</td>
<td>5</td>
</tr>
<tr>
<td>10a. DQ: Income and Housing: Destination</td>
<td>APR Q6c</td>
<td>Percent Error Column</td>
<td>0%</td>
<td>1-5%</td>
<td>&gt; 5%</td>
<td>0</td>
<td>10</td>
</tr>
<tr>
<td>10b. DQ: Income and Housing: Income at Start</td>
<td>APR Q6c</td>
<td>Percent Error Column</td>
<td>0%</td>
<td>1-5%</td>
<td>&gt; 5%</td>
<td>0</td>
<td>10</td>
</tr>
<tr>
<td>10c. DQ: Income and Housing: Income at Exit</td>
<td>APR Q6c</td>
<td>Percent Error Column</td>
<td>0%</td>
<td>1-5%</td>
<td>&gt; 5%</td>
<td>0</td>
<td>10</td>
</tr>
<tr>
<td>11. Timeliness - 3 Days or Less</td>
<td>APR Q6e</td>
<td>Percentage of data entered in 3 days or less</td>
<td>100%</td>
<td>&lt; 100%</td>
<td></td>
<td>27</td>
<td>0</td>
</tr>
</tbody>
</table>

### Data Quality

- **DQ: Personally Identifiable Information**
  - APR Q6a
  - Error rate overall score
  - Above Threshold: 0%
  - Threshold: 1-5%
  - Below Threshold: > 5%
  - Actual: 2
  - Points: 5

- **DQ: Income and Housing: Destination**
  - APR Q6c
  - Percent Error Column
  - Above Threshold: 0%
  - Threshold: 1-5%
  - Below Threshold: > 5%
  - Actual: 0
  - Points: 10

- **DQ: Income and Housing: Income at Start**
  - APR Q6c
  - Percent Error Column
  - Above Threshold: 0%
  - Threshold: 1-5%
  - Below Threshold: > 5%
  - Actual: 0
  - Points: 10

- **DQ: Income and Housing: Income at Exit**
  - APR Q6c
  - Percent Error Column
  - Above Threshold: 0%
  - Threshold: 1-5%
  - Below Threshold: > 5%
  - Actual: 0
  - Points: 10

### Racial Equity and Consumer Feedback

<table>
<thead>
<tr>
<th>Renewal Evaluation Criteria</th>
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<th>Threshold</th>
<th>Below Threshold</th>
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</tr>
</thead>
<tbody>
<tr>
<td>12a. Board Composition: Percent of non-white members</td>
<td>Intent to Renew Application Responses</td>
<td>Number of non-white board members / Total number of board members</td>
<td>&gt; 20 %</td>
<td>20%</td>
<td>&lt; 20%</td>
<td>52</td>
<td>10</td>
</tr>
<tr>
<td>12b. Board Composition: Number of Persons with Lived Experience</td>
<td>Intent to Renew Application Responses</td>
<td>Total number of board members with lived experience</td>
<td>&gt; 1</td>
<td>1</td>
<td>0</td>
<td>3</td>
<td>10</td>
</tr>
<tr>
<td>13a. Staffing: Number of Staff with Lived Experience</td>
<td>Intent to Renew Application Responses</td>
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<td>14. Language Access Plan in Place</td>
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<td>16. Number of opportunities for program participants to share program feedback in the last 12 months</td>
<td>Intent to Renew Application Responses</td>
<td>Total number of opportunities reported for client feedback</td>
<td>&gt; 1</td>
<td>1</td>
<td>0</td>
<td>7</td>
<td>10</td>
</tr>
<tr>
<td></td>
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<td>Total Points</td>
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<td></td>
<td></td>
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<td></td>
</tr>
</tbody>
</table>

Comments:
Notification of Projects Rejected - Reduced

FY 2022 CoC Program NOFO
TX-600
Good Morning AGIF,

Thank you so much for submitting your application to the FY2022 CoC Competition. We recognize your commitment to ending homelessness in our community and are thankful to have partners like you at the table.

The Independent Review Committee (IRC) has completed their reviews of all new and renewal projects submitted in this year’s competition. The IRC utilized the FY2022 TX-600 CoC Project Ranking Policy, approved by the CoC Board, to determine rank order and priorities. Please see the attached funding notification letter for your submitted project applications which includes next steps and upcoming deadlines.

If amendments are needed on your project application, your project has been released back to you in eSNAPS, and must be completed by Tuesday, September 20, 2022, at 11:59pm. If a quality improvement plan is required, the performance management team at MDHA will be in contact with you early next month to begin scheduling.

If you have additional questions, please direct those to me or Sarah Kahn.

Trudy Hernandez (she, her, hers)
Director of Performance Management | Metro Dallas Homeless Alliance
214.790.2805
Trudy.Hernandez@MDHADallas.org
To Whom it May Concern:

On behalf of The Homeless Collaborative of Dallas and Collin Counties Independent Review Committee (IRC), thank you for your project application and your commitment to make homelessness rare, brief, and non-recurring in our community. The IRC has completed its reviews of all new and renewal projects submitted in the local FY2022 CoC Program Competition. After careful consideration, and in adherence with CoC and HUD policy requirements for project reviews, the IRC is providing this notification for your project.

This letter serves as your official notification of project acceptance or rejection, ranking, and tier placement in the Project Priority Listing to be submitted to HUD with the CoC Consolidated Application. Additionally, this letter provides notification of your project’s final approved funding level and/or funding adjustments, and any contingencies/corrections that must be resolved before ranking is formalized in the e-snaps application system.

**Applicant Name:** AGIF National Veterans Outreach Program, Inc.

**Project Name:** AGIF National Veterans Outreach Program PSH TX600  
**Associated Grant:** N/A

**Decision:** Rejected  
**Score:** 80.7%  
**Tier:** N/A  
**Rank:** N/A

**Reason for Rejection:** The Independent Review Committee made the difficult decision to reject this project application. Though it was not an easy decision, the committee ultimately agreed that the limited amount of CoC Bonus Funds would have the biggest impact by diversifying the Tier 2 pool of applicants based on current community data. Veterans may be served through the CoC Program with existing projects and have access to funding and services through several other initiatives including veteran specific, VASH Vouchers.

**Contingencies and Required Corrections in E-SNAPS:** None.

The final approved listing of ranked projects will be posted on the CoC website on or before September 28, 2022.

Applications with contingencies or required corrections will be released in e-snaps for final corrections on September 14, 2022. All changes described above must be made and the project must be resubmitted in e-snaps by Tuesday, September 20, 2022, at 11:59pm.

Applications without contingencies or required corrections will NOT be released in e-snaps. These applications are considered complete and ready for submission to HUD with the CoC’s consolidated application.

If you have any questions, please reach out to Trudy Hernandez.

Thanks again for your application and ongoing work!

*Carol Lucky*

Carol Lucky  
Chair, TX-600 Independent Review Committee
Good Morning City of McKinney,

Thank you so much for submitting your application to the FY2022 CoC Competition. We recognize your commitment to ending homelessness in our community and are thankful to have partners like you at the table.

The Independent Review Committee (IRC) has completed their reviews of all new and renewal projects submitted in this year’s competition. The IRC utilized the FY2022 TX-600 CoC Project Ranking Policy, approved by the CoC Board, to determine rank order and priorities. Please see the attached funding notification letter for your submitted project applications which includes next steps and upcoming deadlines.

If amendments are needed on your project application, your project has been released back to you in eSNAPS, and must be completed by Tuesday, September 20, 2022, at 11:59pm. If a quality improvement plan is required, the performance management team at MDHA will be in contact with you early next month to begin scheduling.

If you have additional questions, please direct those to me or Sarah Kahn.

Trudy Hernandez (she, her, hers)
Director of Performance Management | Metro Dallas Homeless Alliance
214.790.2805
Trudy.Hernandez@MDHADallas.org
September 14, 2022

Janay Tiek
City of McKinney, Texas
P.O. Box 517
McKinney, TX 75070

To Whom it May Concern:

On behalf of The Homeless Collaborative of Dallas and Collin Counties Independent Review Committee (IRC), thank you for your project application and your commitment to make homelessness rare, brief, and non-recurring in our community. The IRC has completed its reviews of all new and renewal projects submitted in the local FY2022 CoC Program Competition. After careful consideration, and in adherence with CoC and HUD policy requirements for project reviews, the IRC is providing this notification for your project.

This letter serves as your official notification of project acceptance or rejection, ranking, and tier placement in the Project Priority Listing to be submitted to HUD with the CoC Consolidated Application. Additionally, this letter provides notification of your project’s final approved funding level and/or funding adjustments, and any contingencies/corrections that must be resolved before ranking is formalized in the e-snaps application system.

**Applicant Name:** City of McKinney, Texas

**Project Name:** Rapid Rehousing Program

**Decision:** Conditionally Accepted

**Score:** 41.18%

**Tier:** 2

**Rank:** 26

**Approved Funding Level:** $155,669

**Funding Source:** Renewal

**Is the approved funding level reduced from the original request?** Yes

If yes, reason for reduction: HUD allocated only 95% ARD for Tier 1. Scoring forced this project into Tier 2 following the ranking policy of the CoC. Project budget was reduced in proportion to its latest expenditure so that it could be preserved within Tier 2.

If yes, amount of reduction: 47%

**Contingencies and Required Corrections in E-SNAPS:**

- Please update Question 1D. Number 17, proposed project dates to reflect the correct years of 2023-2024
- Update project budget to reflect the approved funding level above.
- The Independent Review Committee has determined that this project will be conditionally funded for the year based on performance areas identified in the renewal project scorecard. A quality improvement plan should be established with the lead agency to support improvement prior to the next funding cycle.

The final approved listing of ranked projects will be posted on the CoC website on or before September 28, 2022.
Applications with contingencies or required corrections will be released in e-s snaps for final corrections on September 14, 2022. All changes described above must be made and the project must be resubmitted in e-snaps by Tuesday, September 20, 2022, at 11:59pm.

Applications without contingencies or required corrections will NOT be released in e-snaps. These applications are considered complete and ready for submission to HUD with the CoC’s consolidated application.

If you have any questions, please reach out to Trudy Hernandez.

Thanks again for your application and ongoing work!

Carol Lucky
Carol Lucky
Chair, TX-600 Independent Review Committee
Good Morning Housing Crisis Center,

Thank you so much for submitting your application to the FY2022 CoC Competition. We recognize your commitment to ending homelessness in our community and are thankful to have partners like you at the table.

The Independent Review Committee (IRC) has completed their reviews of all new and renewal projects submitted in this year’s competition. The IRC utilized the FY2022 TX-600 CoC Project Ranking Policy, approved by the CoC Board, to determine rank order and priorities. Please see the attached funding notification letter for your submitted project applications which includes next steps and upcoming deadlines.

If amendments are needed on your project application, your project has been released back to you in eSNAPS, and must be completed by Tuesday, September 20, 2022, at 11:59pm. If a quality improvement plan is required, the performance management team at MDHA will be in contact with you early next month to begin scheduling.

If you have additional questions, please direct those to me or Sarah Kahn.

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**Applicant Name:** Housing Crisis Center

**Project Name:** My Residence

**Associated Grant:** TX0085L6T002114

| Decision | Score: 55.9% | Tier: 2 | Rank: 24 |

| Approved Funding Level: $360,748 | Funding Source: Renewal |

**Is the approved funding level reduced from the original request?** Yes

If yes, reason for reduction: HUD allocated only 95% ARD for Tier 1. Scoring forced this project into Tier 2 following the ranking policy of the CoC. Project budget was reduced in proportion to its latest expenditure so that it could be preserved within Tier 2.

If yes, amount of reduction: 20%

**Contingencies and Required Corrections in E-SNAPS:**

- Please update Question 1D, Number 17, proposed project dates to reflect the correct years of 2023-2024.
- Update project budget to reflect the approved funding level above.
- The Independent Review Committee has determined that this project will be conditionally funded for the year based on performance areas identified in the renewal project scorecard. A quality improvement plan should be established with the lead agency to support improvement prior to the next funding cycle.

The final approved listing of ranked projects will be posted on the CoC website on or before September 28, 2022.
Applications with contingencies or required corrections will be released in e-snaps for final corrections on September 14, 2022. All changes described above must be made and the project must be resubmitted in e-snaps by Tuesday, September 20, 2022, at 11:59pm.

Applications without contingencies or required corrections will NOT be released in e-snaps. These applications are considered complete and ready for submission to HUD with the CoC’s consolidated application.

If you have any questions, please reach out to Trudy Hernandez.

Thanks again for your application and ongoing work!

Carol Lucky

Carol Lucky
Chair, TX-600 Independent Review Committee
Good Morning Promise House,

Thank you so much for submitting your application to the FY2022 CoC Competition. We recognize your commitment to ending homelessness in our community and are thankful to have partners like you at the table.

The Independent Review Committee (IRC) has completed their reviews of all new and renewal projects submitted in this year’s competition. The IRC utilized the FY2022 TX-600 CoC Project Ranking Policy, approved by the CoC Board, to determine rank order and priorities. Please see the attached funding notification letter for your submitted project applications which includes next steps and upcoming deadlines.

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Director of Performance Management | Metro Dallas Homeless Alliance
214.790.2805
Trudy.Hernandez@MDHADallas.org
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**Applicant Name:** Promise House, Inc.  
**Project Name:** Promise House Rapid Rehousing Program  
**Associated Grant:** TX0445L6T002105

**Decision:** Conditionally Accepted  
**Score:** 50%  
**Tier:** 2  
**Rank:** 25  

**Approved Funding Level:** $211,023  
**Funding Source:** Renewal

**Is the approved funding level reduced from the original request?** Yes  
If yes, reason for reduction: HUD allocated only 95% ARD for Tier 1. Scoring forced this project into Tier 2 following the ranking policy of the CoC. Project budget was reduced in proportion to its latest expenditure so that it could be preserved within Tier 2.  
If yes, amount of reduction: 8%

**Contingencies and Required Corrections in E-SNAPS:**

- Please update Question 1D, Number 17, proposed project dates to reflect the correct years of 2023-2024
- Update project budget to reflect the approved funding level above.
- The Independent Review Committee has determined that this project will be conditionally funded for the year based on performance areas identified in the renewal project scorecard related to occupancy. A quality improvement plan should be established with the lead agency to support improvement prior to the next funding cycle.

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Applications without contingencies or required corrections will NOT be released in e-snaps. These applications are considered complete and ready for submission to HUD with the CoC’s consolidated application.

If you have any questions, please reach out to Trudy Hernandez.

Thanks again for your application and ongoing work!

Carol Lucky
Carol Lucky
Chair, TX-600 Independent Review Committee
Notification of Projects Accepted

FY 2022 CoC Program NOFO
TX-600
Good Morning ASD,

Thank you so much for submitting your application to the FY2022 CoC Competition. We recognize your commitment to ending homelessness in our community and are thankful to have partners like you at the table.

The Independent Review Committee (IRC) has completed their reviews of all new and renewal projects submitted in this year’s competition. The IRC utilized the FY2022 TX-600 CoC Project Ranking Policy, approved by the CoC Board, to determine rank order and priorities. Please see the attached funding notification letter for your submitted project applications which includes next steps and upcoming deadlines.

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If you have additional questions, please direct those to me or Sarah Kahn.

Trudy Hernandez (she, her, hers)
Director of Performance Management | Metro Dallas Homeless Alliance
214.790.2805
Trudy.Hernandez@MDHADallas.org
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Applicant Name: AIDS Services of Dallas

Project Name: Hillcrest Renewal

Associated Grant: TX0059L6T002113

Decision: Accepted

Score: 70.6%

Tier: 1

Rank: 8

Approved Funding Level: $1,074,151

Funding Source: Renewal

Is the approved funding level reduced from the original request? No

If yes, reason for reduction: N/A

If yes, amount of reduction: N/A

Contingencies and Required Corrections in E-SNAPS: None.

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If you have any questions, please reach out to Trudy Hernandez.

Thanks again for your application and ongoing work!

Carol Lucky

Carol Lucky
Chair, TX-600 Independent Review Committee
Good Morning Austin Street Center,

Thank you so much for submitting your application to the FY2022 CoC Competition. We recognize your commitment to ending homelessness in our community and are thankful to have partners like you at the table.

The Independent Review Committee (IRC) has completed their reviews of all new and renewal projects submitted in this year’s competition. The IRC utilized the FY2022 TX-600 CoC Project Ranking Policy, approved by the CoC Board, to determine rank order and priorities. Please see the attached funding notification letter for your submitted project applications which includes next steps and upcoming deadlines.

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If you have additional questions, please direct those to me or Sarah Kahn.

**Trudy Hernandez (she, her, hers)**

Director of Performance Management | Metro Dallas Homeless Alliance

214.790.2805

Trudy.Hernandez@MDHADallas.org
September 14, 2022

Nanci Williams
Austin Street Center
P.O. Box 710729
Dallas, TX 75371

To Whom it May Concern:

On behalf of The Homeless Collaborative of Dallas and Collin Counties Independent Review Committee (IRC), thank you for your project application and your commitment to make homelessness rare, brief, and non-recurring in our community. The IRC has completed its reviews of all new and renewal projects submitted in the local FY2022 CoC Program Competition. After careful consideration, and in adherence with CoC and HUD policy requirements for project reviews, the IRC is providing this notification for your project.

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**Applicant Name:** Austin Street Center

**Project Name:** Rapid Rehousing

**Associated Grant:** TX0545L6T002102

**Decision:** Accepted

**Score:** 67.7%

**Tier:** 1

**Rank:** 1

**Approved Funding Level:** $1,331,700

**Funding Source:** Renewal

Is the approved funding level reduced from the original request? **No**

If yes, reason for reduction: N/A
If yes, amount of reduction: N/A

**Contingencies and Required Corrections in E-SNAPS:**

- Please update Question 1D. Number 17, proposed project dates to reflect the correct years of 2023-2024

The final approved listing of ranked projects will be posted on the CoC website on or before September 28, 2022. Applications with contingencies or required corrections will be released in e-snaps for final corrections on September 14, 2022. All changes described above must be made and the project must be resubmitted in e-snaps by Tuesday, September 20, 2022, at 11:59pm.

Applications without contingencies or required corrections will NOT be released in e-snaps. These applications are considered complete and ready for submission to HUD with the CoC’s consolidated application.

If you have any questions, please reach out to Trudy Hernandez.

Thanks again for your application and ongoing work!

Carol Lucky
Carol Lucky
Chair, TX-600 Independent Review Committee
Good Morning Bridge Steps,
Thank you so much for submitting your application to the FY2022 CoC Competition. We recognize your commitment to ending homelessness in our community and are thankful to have partners like you at the table.

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214.790.2805
Trudy.Hernandez@MDHADallas.org
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Applicant Name: Bridge Steps

Project Name: CoC RRH Renewal

Associated Grant: TX0546L6T002102

Decision: Accepted

Score: 67.7%

Tier: 1

Rank: 15

Approved Funding Level: $505,075

Funding Source: Renewal

Is the approved funding level reduced from the original request? No

If yes, reason for reduction: N/A

If yes, amount of reduction: N/A

Contingencies and Required Corrections in E-SNAPS: None.

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Thanks again for your application and ongoing work!

Carol Lucky

Carol Lucky
Chair, TX-600 Independent Review Committee
Good Morning Catholic Charities,
Thank you so much for submitting your application to the FY2022 CoC Competition. We recognize your commitment to ending homelessness in our community and are thankful to have partners like you at the table.

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If you have additional questions, please direct those to me or Sarah Kahn.

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Applicant Name: Catholic Charities of Dallas

Project Name: PSH Supportive Services  Associated Grant: N/A

Decision: Conditionally Accepted  Score: 73.3%  Tier: 2  Rank: 23

Approved Funding Level: $745,932  Funding Source: CoC Bonus

Is the approved funding level reduced from the original request? No

If yes, reason for reduction: N/A
If yes, amount of reduction: N/A

Contingencies and Required Corrections in E-SNAPS:

- Please update Question 1D. Number 17, proposed project dates to reflect the correct dates. HUD will not have grant agreements ready for the FY2022 awards until closer to the end of summer 2023.
- Please confirm if the units will be Single-Room Occupancy (SRO) or Efficiency Apartments. The narratives throughout speak of both and section 4B lists SROs. Update the application to reflect.
- The Independent Review Committee has determined that this project will be conditionally funded for the year based on the limited details given in the project application related to Promoting Equity and Inclusion. Not only is this a major goal of HUD but is also highly valued in our local community. A detailed strategy to identify and address racial disparities in program outcomes, to provide culturally appropriate services, and to integrate people with lived experience in the design and delivery of services will need to be provided prior to the next funding cycle. Additionally, the anti-discrimination policy briefly described in the application will need to be provided to MDHA for further review. A quality improvement plan should be established with the lead agency to support improvement prior to the next funding cycle.

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Applications without contingencies or required corrections will NOT be released in e-snaps. These applications are considered complete and ready for submission to HUD with the CoC’s consolidated application.

If you have any questions, please reach out to Trudy Hernandez.

Thanks again for your application and ongoing work!

Carol Lucky

Carol Lucky
Chair, TX-600 Independent Review Committee
Good Morning CitySquare,

Thank you so much for submitting your application to the FY2022 CoC Competition. We recognize your commitment to ending homelessness in our community and are thankful to have partners like you at the table.

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Trudy Hernandez (she, her, hers)
Director of Performance Management | Metro Dallas Homeless Alliance
214.790.2805
Trudy.Hernandez@MDHADallas.org
September 14, 2022

Madeline Reedy
CitySquare
1610 S. Malcolm X Blvd.
Dallas, TX 75226

To Whom it May Concern:

On behalf of The Homeless Collaborative of Dallas and Collin Counties Independent Review Committee (IRC), thank you for your project application and your commitment to make homelessness rare, brief, and non-recurring in our community. The IRC has completed its reviews of all new and renewal projects submitted in the local FY2022 CoC Program Competition. After careful consideration, and in adherence with CoC and HUD policy requirements for project reviews, the IRC is providing this notification for your project.

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**Applicant Name:** CitySquare  
**Project Name:** OnTRAC Dallas TH/RRH  
**Associated Grant:** TX0489L6T002104

**Decision:** Accepted  
**Score:** 80.9%  
**Tier:** 1  
**Rank:** 13  
**Approved Funding Level:** $203,478  
**Funding Source:** Renewal

Is the approved funding level reduced from the original request? **No**

If yes, reason for reduction: N/A  
If yes, amount of reduction: N/A

**Contingencies and Required Corrections in E-SNAPS:** None

The final approved listing of ranked projects will be posted on the CoC website on or before September 28, 2022.

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If you have any questions, please reach out to **Trudy Hernandez**.

Thanks again for your application and ongoing work!

**Carol Lucky**  
Carol Lucky  
Chair, TX-600 Independent Review Committee
September 14, 2022

Madeline Reedy  
CitySquare  
1610 S. Malcolm X Blvd.  
Dallas, TX 75226

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Applicant Name: CitySquare

Project Name: OnTRAC Permanent Housing  
Associated Grant: TX0307L6T002111

Decision: Accepted  
Score: 82.4%  
Tier: 1  
Rank: 3

Approved Funding Level: $296,225  
Funding Source: Renewal

Is the approved funding level reduced from the original request? No

If yes, reason for reduction: N/A  
If yes, amount of reduction: N/A

Contingencies and Required Corrections in E-SNAPS: None

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If you have any questions, please reach out to Trudy Hernandez.

Thanks again for your application and ongoing work!

Carol Lucky

Carol Lucky  
Chair, TX-600 Independent Review Committee
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**Applicant Name:** CitySquare

**Project Name:** Destination Home

**Associated Grant:** TX0054L6T002114

**Decision:** Accepted  
**Score:** 85.3%  
**Tier:** 1  
**Rank:** 2

**Approved Funding Level:** $4,240,495  
**Funding Source:** Renewal

Is the approved funding level reduced from the original request? **No**

If yes, reason for reduction: **N/A**

If yes, amount of reduction: **N/A**

**Contingencies and Required Corrections in E-SNAPS:** None

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If you have any questions, please reach out to Trudy Hernandez.

Thanks again for your application and ongoing work!

**Carol Lucky**

Carol Lucky  
Chair, TX-600 Independent Review Committee
September 14, 2022

Madeline Reedy
CitySquare
1610 S. Malcolm X Blvd.
Dallas, TX 75226

To Whom it May Concern:

On behalf of The Homeless Collaborative of Dallas and Collin Counties Independent Review Committee (IRC), thank you for your project application and your commitment to make homelessness rare, brief, and non-recurring in our community. The IRC has completed its reviews of all new and renewal projects submitted in the local FY2022 CoC Program Competition. After careful consideration, and in adherence with CoC and HUD policy requirements for project reviews, the IRC is providing this notification for your project.

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Applicant Name: CitySquare

Project Name: Destination Home Expansion  
Associated Grant: Expansion Grant

Decision: Accepted  
Score: 92.7%  
Tier: 1/2  
Rank: 21

Approved Funding Level: $473,802  
Funding Source: Reallocated + CoC Bonus

Is the approved funding level reduced from the original request? No

If yes, reason for reduction: N/A
If yes, amount of reduction: N/A

Contingencies and Required Corrections in E-SNAPS: None

The final approved listing of ranked projects will be posted on the CoC website on or before September 28, 2022.

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If you have any questions, please reach out to Trudy Hernandez.

Thanks again for your application and ongoing work!

Carol Lucky

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Chair, TX-600 Independent Review Committee
Good morning Family Gateway,

Thank you so much for submitting your application to the FY2022 CoC Competition. We recognize your commitment to ending homelessness in our community and are thankful to have partners like you at the table.

The Independent Review Committee (IRC) has completed their reviews of all new and renewal projects submitted in this year’s competition. The IRC utilized the FY2022 TX-600 CoC Project Ranking Policy, approved by the CoC Board, to determine rank order and priorities. Please see the attached funding notification letter for your submitted project applications which includes next steps and upcoming deadlines.

If amendments are needed on your project application, your project has been released back to you in eSNAPS, and must be completed by Tuesday, September 20, 2022, at 11:59pm. If a quality improvement plan is required, the performance management team at MDHA will be in contact with you early next month to begin scheduling.

If you have additional questions, please direct those to me or Sarah Kahn.

Trudy Hernandez (she, her, hers)
Director of Performance Management | Metro Dallas Homeless Alliance
214.790.2805
Trudy.Hernandez@MDHADallas.org
September 14, 2022

Ellen Magnis  
Family Gateway  
711 S. St. Paul Street  
Dallas, TX 78201

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**Applicant Name:** Family Gateway  
**Project Name:** FG Rapid Rehousing  
**Associated Grant:** TX0548L6T002102

**Decision:** Accepted  
**Score:** 64.7%  
**Tier:** 1  
**Rank:** 16

**Approved Funding Level:** $363,239  
**Funding Source:** Renewal

**Is the approved funding level reduced from the original request?** No

If yes, reason for reduction: N/A  
If yes, amount of reduction: N/A

**Contingencies and Required Corrections in E-SNAPS:** None

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Applicant Name: Family Gateway

Project Name: PSH 18
Associated Grant: TX0285L6T002110

Decision: Accepted
Score: 88.2%
Tier: 1
Rank: 1

Approved Funding Level: $327,802
Funding Source: Renewal

Is the approved funding level reduced from the original request? No

If yes, reason for reduction: N/A
If yes, amount of reduction: N/A

Contingencies and Required Corrections in E-SNAPS: None

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Thanks again for your application and ongoing work!

Carol Lucky

Carol Lucky
Chair, TX-600 Independent Review Committee
Good Morning Hope’s Door,

Thank you so much for submitting your application to the FY2022 CoC Competition. We recognize your commitment to ending homelessness in our community and are thankful to have partners like you at the table.

The Independent Review Committee (IRC) has completed their reviews of all new and renewal projects submitted in this year’s competition. The IRC utilized the FY2022 TX-600 CoC Project Ranking Policy, approved by the CoC Board, to determine rank order and priorities. Please see the attached funding notification letter for your submitted project applications which includes next steps and upcoming deadlines.

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Applicant Name: Hope’s Door, Inc.

Project Name: Renewal TH-RRH Project

Decision: Accepted  Score: 88.2%  Tier: 1  Rank: 12

Approved Funding Level: $463,628  Funding Source: Renewal

Is the approved funding level reduced from the original request? No

If yes, reason for reduction: N/A
If yes, amount of reduction: N/A

Contingencies and Required Corrections in E-SNAPS:

- Please update Question 1D. Number 17, proposed project dates to reflect the correct years of 2023-2024

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Thanks again for your application and ongoing work!

Carol Lucky
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Chair, TX-600 Independent Review Committee
Good Morning Housing Crisis Center,

Thank you so much for submitting your application to the FY2022 CoC Competition. We recognize your commitment to ending homelessness in our community and are thankful to have partners like you at the table.

The Independent Review Committee (IRC) has completed their reviews of all new and renewal projects submitted in this year’s competition. The IRC utilized the FY2022 TX-600 CoC Project Ranking Policy, approved by the CoC Board, to determine rank order and priorities. Please see the attached funding notification letter for your submitted project applications which includes next steps and upcoming deadlines.

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Trudy.Hernandez@MDHADallas.org
September 14, 2022

Anthony Collins
Housing Crisis Center
P.O. Box 141177
Dallas, TX 75214

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**Applicant Name:** Housing Crisis Center

**Project Name:** Permanent Housing (Family) ACE    **Associated Grant:** TX0284L6T002110

**Decision:** Conditionally Accepted    **Score:** 79.4%    **Tier:** 1    **Rank:** 5

**Approved Funding Level:** $411,332    **Funding Source:** Renewal

Is the approved funding level reduced from the original request? **No**

If yes, reason for reduction: N/A

If yes, amount of reduction: N/A

**Contingencies and Required Corrections in E-SNAPS:**

- Please update Question 1D. Number 17, proposed project dates to reflect the correct dates. HUD will not have grant agreements ready for the FY2022 awards until closer to the end of summer 2023.

- The Independent Review Committee has determined that this project will be conditionally funded for the year based on performance areas identified in the renewal project scorecard related to the number of households served through lease-up. A quality improvement plan should be established with the lead agency to support improvement prior to the next funding cycle.

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Thanks again for your application and ongoing work!

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September 14, 2022

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**Applicant Name:** Housing Crisis Center

**Project Name:** Home Again

**Associated Grant:** TX0079L6T002107

**Decision:** Accepted  
**Score:** 70.6%  
**Tier:** 1  
**Rank:** 10

**Approved Funding Level:** $455,154  
**Funding Source:** Renewal

**Is the approved funding level reduced from the original request?** No

If yes, reason for reduction: N/A
If yes, amount of reduction: N/A

**Contingencies and Required Corrections in E-SNAPS:**

- Please update Question 1D. Number 17, proposed project dates to reflect the correct years of 2023-2024

The final approved listing of ranked projects will be posted on the CoC website on or before September 28, 2022. Applications with contingencies or required corrections will be released in e-snaps for final corrections on September 14, 2022. All changes described above must be made and the project must be resubmitted in e-snaps by Tuesday, September 20, 2022, at 11:59pm.

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**Applicant Name:** Housing Crisis Center  
**Project Name:** Permanent Housing Services  
**Associated Grant:** TX0047L6T002112

**Decision:** Accepted  
**Score:** 76.5%  
**Tier:** 1  
**Rank:** 6  
**Approved Funding Level:** $405,646  
**Funding Source:** Renewal

**Is the approved funding level reduced from the original request?** No

If yes, reason for reduction: N/A  
If yes, amount of reduction: N/A

**Contingencies and Required Corrections in E-SNAPS:**

- Please update Question 1D. Number 17, proposed project dates to reflect the correct years of 2023-2024
- Update language in 3B. regarding the CAS process. DOPS is no longer used.

The final approved listing of ranked projects will be posted on the CoC website on or before September 28, 2022.

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Applicant Name: Housing Crisis Center

Project Name: Veterans Housing Partnership
Associated Grant: TX0068L6T002114

Decision: Accepted
Score: 82.4%
Tier: 1
Rank: 4

Approved Funding Level: $517,410
Funding Source: Renewal

Is the approved funding level reduced from the original request? No

If yes, reason for reduction: N/A
If yes, amount of reduction: N/A

Contingencies and Required Corrections in E-SNAPS: Please update Question 1D. Number 17, proposed project dates to reflect the correct years of 2023-2024

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Good Morning Joli,

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September 14, 2022

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2816 Swiss Ave.
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**Applicant Name:** Metro Dallas Homeless Alliance

**Project Name:** CAS Renewal  
**Associated Grant:** TX0404L6T002106

**Decision:** Accepted  
**Score:** N/A

**Tier:** 1  
**Rank:** 19

**Approved Funding Level:** $332,256  
**Funding Source:** Renewal

Is the approved funding level reduced from the original request? **No**

If yes, reason for reduction: N/A

If yes, amount of reduction: N/A

**Contingencies and Required Corrections in E-SNAPS:** None.

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**Applicant Name:** Metro Dallas Homeless Alliance  
**Project Name:** HMIS Renewal  
**Associated Grant:** TX0405L6T002106

<table>
<thead>
<tr>
<th>Decision</th>
<th>Score</th>
<th>Tier</th>
<th>Rank</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accepted</td>
<td>N/A</td>
<td>1</td>
<td>20</td>
</tr>
</tbody>
</table>

**Approved Funding Level:** $500,000  
**Funding Source:** Renewal

**Is the approved funding level reduced from the original request?** No

If yes, reason for reduction: N/A  
If yes, amount of reduction: N/A

**Contingencies and Required Corrections in E-SNAPS:** None.

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**Applicant Name:** Metro Dallas Homeless Alliance

**Project Name:** CAS DV Bonus

**Associated Grant:** N/A

**Decision:** Accepted

**Score:** N/A

**Tier:** DV Bonus

**Rank:** 26

**Approved Funding Level:** $352,550

**Funding Source:** DV Bonus

**Is the approved funding level reduced from the original request?** No

If yes, reason for reduction: N/A

If yes, amount of reduction: N/A

**Contingencies and Required Corrections in E-SNAPS:** None.

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**Applicant Name:** Metro Dallas Homeless Alliance

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<thead>
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<th>DV RRH Bonus</th>
<th>Associated Grant:</th>
<th>N/A</th>
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<tbody>
<tr>
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<td>Accepted</td>
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</tr>
<tr>
<td></td>
<td>Tier:</td>
<td>DV Bonus</td>
<td>Rank:</td>
</tr>
</tbody>
</table>

**Approved Funding Level:** $1,484,879  
**Funding Source:** DV Bonus

Is the approved funding level reduced from the original request? Yes

If yes, reason for reduction: **Limited amount of funding in DV bonus. Independent Review Committee reduced funding amount to allow for programmatic diversity.**

If yes, amount of reduction: 5%

**Contingencies and Required Corrections in E-SNAPS:** Budget information will need to be updated in esnaps to match the approved funding request.

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Good Morning Metrocare Services,

Thank you so much for submitting your application to the FY2022 CoC Competition. We recognize your commitment to ending homelessness in our community and are thankful to have partners like you at the table.

The Independent Review Committee (IRC) has completed their reviews of all new and renewal projects submitted in this year’s competition. The IRC utilized the FY2022 TX-600 CoC Project Ranking Policy, approved by the CoC Board, to determine rank order and priorities. Please see the attached funding notification letter for your submitted project applications which includes next steps and upcoming deadlines.

If amendments are needed on your project application, your project has been released back to you in eSNAPS, and must be completed by Tuesday, September 20, 2022, at 11:59pm. If a quality improvement plan is required, the performance management team at MDHA will be in contact with you early next month to begin scheduling.

If you have additional questions, please direct those to me or Sarah Kahn.

Trudy Hernandez (she, her, hers)
Director of Performance Management | Metro Dallas Homeless Alliance
214.790.2805
Trudy.Hernandez@MDHADallas.org
September 14, 2022

Ikenna Mogbo
Metrocare Services
1345 River Bend Dr. Suite 200
Dallas, TX 75247

To Whom it May Concern:

On behalf of The Homeless Collaborative of Dallas and Collin Counties Independent Review Committee (IRC), thank you for your project application and your commitment to make homelessness rare, brief, and non-recurring in our community. The IRC has completed its reviews of all new and renewal projects submitted in the local FY2022 CoC Program Competition. After careful consideration, and in adherence with CoC and HUD policy requirements for project reviews, the IRC is providing this notification for your project.

This letter serves as your official notification of project acceptance or rejection, ranking, and tier placement in the Project Priority Listing to be submitted to HUD with the CoC Consolidated Application. Additionally, this letter provides notification of your project’s final approved funding level and/or funding adjustments, and any contingencies/corrections that must be resolved before ranking is formalized in the e-snaps application system.

Applicant Name: Metrocare Services

Project Name: Leasing (Consolidated)  Associated Grant: TX0256L6T002109

Decision: Accepted  Score: 76.5%  Tier: 1  Rank: 7

Approved Funding Level: $4,113,870  Funding Source: Renewal

Is the approved funding level reduced from the original request? No

If yes, reason for reduction: N/A
If yes, amount of reduction: N/A

Contingencies and Required Corrections in E-SNAPS: None.

The final approved listing of ranked projects will be posted on the CoC website on or before September 28, 2022.

Applications with contingencies or required corrections will be released in e-snaps for final corrections on September 14, 2022. All changes described above must be made and the project must be resubmitted in e-snaps by Tuesday, September 20, 2022, at 11:59pm.

Applications without contingencies or required corrections will NOT be released in e-snaps. These applications are considered complete and ready for submission to HUD with the CoC’s consolidated application.

If you have any questions, please reach out to Trudy Hernandez.

Thanks again for your application and ongoing work!

Carol Lucky

Carol Lucky
Chair, TX-600 Independent Review Committee
To Whom it May Concern:

On behalf of The Homeless Collaborative of Dallas and Collin Counties Independent Review Committee (IRC), thank you for your project application and your commitment to make homelessness rare, brief, and non-recurring in our community. The IRC has completed its reviews of all new and renewal projects submitted in the local FY2022 CoC Program Competition. After careful consideration, and in adherence with CoC and HUD policy requirements for project reviews, the IRC is providing this notification for your project.

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**Applicant Name:** Metrocare Services  
**Project Name:** Safe Haven  
**Associated Grant:** TX0071L6T002114

**Decision:** Accepted  
**Score:** 53.3%  
**Tier:** 1  
**Rank:** 9

**Approved Funding Level:** $404,065  
**Funding Source:** Renewal

**Is the approved funding level reduced from the original request?** No

If yes, reason for reduction: N/A  
If yes, amount of reduction: N/A

**Contingencies and Required Corrections in E-SNAPS:** None.

The final approved listing of ranked projects will be posted on the CoC website on or before September 28, 2022.

Applications with contingencies or required corrections will be released in e-snaps for final corrections on September 14, 2022. All changes described above must be made and the project must be resubmitted in e-snaps by Tuesday, September 20, 2022, at 11:59pm.

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If you have any questions, please reach out to Trudy Hernandez.

Thanks again for your application and ongoing work!

**Carol Lucky**

Carol Lucky  
Chair, TX-600 Independent Review Committee
Good Morning Promise House,

Thank you so much for submitting your application to the FY2022 CoC Competition. We recognize your commitment to ending homelessness in our community and are thankful to have partners like you at the table.

The Independent Review Committee (IRC) has completed their reviews of all new and renewal projects submitted in this year’s competition. The IRC utilized the FY2022 TX-600 CoC Project Ranking Policy, approved by the CoC Board, to determine rank order and priorities. Please see the attached funding notification letter for your submitted project applications which includes next steps and upcoming deadlines.

If amendments are needed on your project application, your project has been released back to you in eSNAPS, and must be completed by Tuesday, September 20, 2022, at 11:59pm. If a quality improvement plan is required, the performance management team at MDHA will be in contact with you early next month to begin scheduling.

If you have additional questions, please direct those to me or Sarah Kahn.

Trudy Hernandez (she, her, hers)
Director of Performance Management | Metro Dallas Homeless Alliance
214.790.2805
Trudy.Hernandez@MDHADallas.org
September 14, 2022

Regina Levine
Promise House, Inc.
224 W. Page Ave.
Dallas, TX 75208

To Whom it May Concern:

On behalf of The Homeless Collaborative of Dallas and Collin Counties Independent Review Committee (IRC), thank you for your project application and your commitment to make homelessness rare, brief, and non-recurring in our community. The IRC has completed its reviews of all new and renewal projects submitted in the local FY2022 CoC Program Competition. After careful consideration, and in adherence with CoC and HUD policy requirements for project reviews, the IRC is providing this notification for your project.

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Applicant Name: Promise House, Inc.

Project Name: Promise House Wesley Inn

Associated Grant: TX0070L6T002114

Decision: Conditionally Accepted

Score: 63.3%  
Tier: 1  
Rank: 17

Approved Funding Level: $211,023  
Funding Source: Renewal

Is the approved funding level reduced from the original request? No

If yes, reason for reduction: N/A  
If yes, amount of reduction: N/A

Contingencies and Required Corrections in E-SNAPS:

• Please update Question 1D. Number 17, proposed project dates to reflect the correct years of 2023-2024
• The Independent Review Committee has determined that this project will be conditionally funded for the year based on performance areas identified in the renewal project scorecard related to occupancy. A quality improvement plan should be established with the lead agency to support improvement prior to the next funding cycle.

The final approved listing of ranked projects will be posted on the CoC website on or before September 28, 2022.

Applications with contingencies or required corrections will be released in e-snaps for final corrections on September 14, 2022. All changes described above must be made and the project must be resubmitted in e-snaps by Tuesday, September 20, 2022, at 11:59pm.

Applications without contingencies or required corrections will NOT be released in e-snaps. These applications are considered complete and ready for submission to HUD with the CoC’s consolidated application.
If you have any questions, please reach out to Trudy Hernandez.

Thanks again for your application and ongoing work!

Carol Lucky
Carol Lucky
Chair, TX-600 Independent Review Committee
Good Morning Maria,
Thank you so much for submitting your application to the FY2022 CoC Competition. We recognize your commitment to ending homelessness in our community and are thankful to have partners like you at the table.

The Independent Review Committee (IRC) has completed their reviews of all new and renewal projects submitted in this year’s competition. The IRC utilized the FY2022 TX-600 CoC Project Ranking Policy, approved by the CoC Board, to determine rank order and priorities. Please see the attached funding notification letter for your submitted project applications which includes next steps and upcoming deadlines.

If amendments are needed on your project application, your project has been released back to you in eSNAPS, and must be completed by Tuesday, September 20, 2022, at 11:59pm. If a quality improvement plan is required, the performance management team at MDHA will be in contact with you early next month to begin scheduling.

If you have additional questions, please direct those to me or Sarah Kahn.

Trudy Hernandez (she, her, hers)
Director of Performance Management | Metro Dallas Homeless Alliance
214.790.2805
Trudy.Hernandez@MDHADallas.org
To Whom it May Concern:

On behalf of The Homeless Collaborative of Dallas and Collin Counties Independent Review Committee (IRC), thank you for your project application and your commitment to make homelessness rare, brief, and non-recurring in our community. The IRC has completed its reviews of all new and renewal projects submitted in the local FY2022 CoC Program Competition. After careful consideration, and in adherence with CoC and HUD policy requirements for project reviews, the IRC is providing this notification for your project.

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**Applicant Name:** Shared Housing Center, Inc.

**Project Name:** Shared Housing Center DV 2022 RRH  
**Associated Grant:** N/A

**Decision:** Accepted  
**Score:** 84.7%  
**Tier:** DV Bonus  
**Rank:** 28  
**Approved Funding Level:** $442,734  
**Funding Source:** DV Bonus

**Is the approved funding level reduced from the original request?** Yes

If yes, reason for reduction: Limited amount of funding in DV Bonus. Independent Review Committee reduced funding amount to allow for programmatic diversity.

If yes, amount of reduction: 10%

**Contingencies and Required Corrections in E-SNAPS:**

- Please update your project budget to the approved funding level listed above.
- Ensure correct component is selected. Currently applying for Joint Component TH-RRH, however, no TH units/beds have been documented. If you are planning to do RRH only, please update section 3A.

The final approved listing of ranked projects will be posted on the CoC website on or before September 28, 2022.

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Applications without contingencies or required corrections will NOT be released in e-snaps. These applications are considered complete and ready for submission to HUD with the CoC’s consolidated application.

If you have any questions, please reach out to Trudy Hernandez.
Thanks again for your application and ongoing work!

Carol Lucky

Carol Lucky

Chair, TX-600 Independent Review Committee
Good Morning Stewpot,

Thank you so much for submitting your application to the FY2022 CoC Competition. We recognize your commitment to ending homelessness in our community and are thankful to have partners like you at the table.

The Independent Review Committee (IRC) has completed their reviews of all new and renewal projects submitted in this year’s competition. The IRC utilized the FY2022 TX-600 CoC Project Ranking Policy, approved by the CoC Board, to determine rank order and priorities. Please see the attached funding notification letter for your submitted project applications which includes next steps and upcoming deadlines.

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If you have additional questions, please direct those to me or Sarah Kahn.

Trudy Hernandez (she, her, hers)
Director of Performance Management | Metro Dallas Homeless Alliance
214.790.2805
Trudy.Hernandez@MDHADallas.org
To Whom it May Concern:

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**Applicant Name:** The Stewpot  
**Project Name:** The Stewpot Housing Program  
**Associated Grant:** TX0616L6T002100

**Decision:** Accepted  
**Score:** N/A  
**Tier:** 1  
**Rank:** 18

**Approved Funding Level:** $877,819  
**Funding Source:** Renewal

**Is the approved funding level reduced from the original request?** No

If yes, reason for reduction: N/A  
If yes, amount of reduction: N/A

**Contingencies and Required Corrections in E-SNAPS:** None.

The final approved listing of ranked projects will be posted on the CoC website on or before September 28, 2022. Applications with contingencies or required corrections will be released in e-snaps for final corrections on September 14, 2022. All changes described above must be made and the project must be resubmitted in e-snaps by Tuesday, September 20, 2022, at 11:59pm.

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If you have any questions, please reach out to Trudy Hernandez.

Thanks again for your application and ongoing work!

**Carol Lucky**  
Carol Lucky  
Chair, TX-600 Independent Review Committee
Good Morning Texas Muslim Women’s Foundation,

Thank you so much for submitting your application to the FY2022 CoC Competition. We recognize your commitment to ending homelessness in our community and are thankful to have partners like you at the table.

The Independent Review Committee (IRC) has completed their reviews of all new and renewal projects submitted in this year’s competition. The IRC utilized the FY2022 TX-600 CoC Project Ranking Policy, approved by the CoC Board, to determine rank order and priorities. Please see the attached funding notification letter for your submitted project applications which includes next steps and upcoming deadlines.

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If you have additional questions, please direct those to me or Sarah Kahn.

Trudy Hernandez (she, her, hers)
Director of Performance Management | Metro Dallas Homeless Alliance
214.790.2805
Trudy.Hernandez@MDHADallas.org
September 14, 2022

Faryal Polani
Texas Muslim Women’s Foundation
P.O Box 863388
Plano, TX 75075

To Whom it May Concern:

On behalf of The Homeless Collaborative of Dallas and Collin Counties Independent Review Committee (IRC), thank you for your project application and your commitment to make homelessness rare, brief, and non-recurring in our community. The IRC has completed its reviews of all new and renewal projects submitted in the local FY2022 CoC Program Competition. After careful consideration, and in adherence with CoC and HUD policy requirements for project reviews, the IRC is providing this notification for your project.

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**Applicant Name:** Texas Muslim Women’s Foundation

**Project Name:** Transitional Housing and Rapid Rehousing   **Associated Grant:** TX0518L6T002103

**Decision:** Accepted  **Score:** 79.7%  **Tier:** 1  **Rank:** 14

**Approved Funding Level:** $293,053  **Funding Source:** Renewal

**Is the approved funding level reduced from the original request?** No

If yes, reason for reduction: N/A
If yes, amount of reduction: N/A

**Contingencies and Required Corrections in E-SNAPS:** None.

The final approved listing of ranked projects will be posted on the CoC website on or before September 28, 2022.

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If you have any questions, please reach out to Trudy Hernandez.

Thanks again for your application and ongoing work!

**Carol Lucky**

Carol Lucky
Chair, TX-600 Independent Review Committee
Good Morning Under 1 Roof,

Thank you so much for submitting your application to the FY2022 CoC Competition. We recognize your commitment to ending homelessness in our community and are thankful to have partners like you at the table.

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Trudy Hernandez (she, her, hers)
Director of Performance Management | Metro Dallas Homeless Alliance
214.790.2805
Trudy.Hernandez@MDHADallas.org
September 14, 2022

Verna Jones
Under 1 Roof
5787 S. Hampton Rd. Ste. 390
Dallas, TX 75232

To Whom it May Concern:

On behalf of The Homeless Collaborative of Dallas and Collin Counties Independent Review Committee (IRC), thank you for your project application and your commitment to make homelessness rare, brief, and non-recurring in our community. The IRC has completed its reviews of all new and renewal projects submitted in the local FY2022 CoC Program Competition. After careful consideration, and in adherence with CoC and HUD policy requirements for project reviews, the IRC is providing this notification for your project.

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**Applicant Name:** Under1Roof

**Project Name:** 2023 Permanent Supportive Housing  
**Associated Grant:** N/A

**Decision:** Accepted  
**Score:** 88%  
**Tier:** 2  
**Rank:** 22

**Approved Funding Level:** $606,503  
**Funding Source:** CoC Bonus

**Is the approved funding level reduced from the original request?** No

- If yes, reason for reduction: N/A
- If yes, amount of reduction: N/A

**Contingencies and Required Corrections in E-SNAPS:** None.

The final approved listing of ranked projects will be posted on the CoC website on or before September 28, 2022.

Applications with contingencies or required corrections will be released in e-snaps for final corrections on September 14, 2022. All changes described above must be made and the project must be resubmitted in e-snaps by Tuesday, September 20, 2022, at 11:59pm.

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If you have any questions, please reach out to Trudy Hernandez.

Thanks again for your application and ongoing work!

Carol Lucky

Carol Lucky  
Chair, TX-600 Independent Review Committee
Final Project Scores for All Projects
<table>
<thead>
<tr>
<th>Tier One Projects</th>
<th>Project Name</th>
<th>Project Score</th>
<th>Project Rank</th>
<th>Award Amount</th>
<th>Application Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>Family Gateway</td>
<td>PSH 18</td>
<td>88.20%</td>
<td>1</td>
<td>$327,802</td>
<td>Accepted</td>
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<tr>
<td>CitySquare</td>
<td>Destination Home</td>
<td>85.30%</td>
<td>2</td>
<td>$4,240,495</td>
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<td>CitySquare</td>
<td>OnTrac Permanent Housing</td>
<td>82.40%</td>
<td>3</td>
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<tr>
<td>Housing Crisis Center</td>
<td>Veterans Housing Partnership</td>
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<td>$517,410</td>
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<td>Housing Crisis Center</td>
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<td>79.40%</td>
<td>5</td>
<td>$411,334</td>
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<tr>
<td>Housing Crisis Center</td>
<td>Permanent Housing Services</td>
<td>76.50%</td>
<td>6</td>
<td>$405,646</td>
<td>Accepted</td>
</tr>
<tr>
<td>Metrocare Services</td>
<td>Leasing (Consolidated)</td>
<td>76.50%</td>
<td>7</td>
<td>$4,113,870</td>
<td>Accepted</td>
</tr>
<tr>
<td>AIDS Services of Dallas</td>
<td>Hillcrest Renewal</td>
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<tr>
<td>Metrocare Services</td>
<td>Safe Haven</td>
<td>53.30%</td>
<td>9</td>
<td>$404,065</td>
<td>Accepted</td>
</tr>
<tr>
<td>Housing Crisis Center</td>
<td>Home Again</td>
<td>70.60%</td>
<td>10</td>
<td>$455,154</td>
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<tr>
<td>Austin Street Center</td>
<td>Rapid Re-Housing</td>
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<td>11</td>
<td>$1,331,700</td>
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<tr>
<td>Hope's Door Inc.</td>
<td>TH-RRH Project</td>
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<td>12</td>
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<tr>
<td>CitySquare</td>
<td>OnTrac Dallas TH-RRH</td>
<td>80.90%</td>
<td>13</td>
<td>$203,478</td>
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<tr>
<td>Texas Muslim Women's Foundation</td>
<td>Transitional Housing and Rapid Rehousing Renewal</td>
<td>79.70%</td>
<td>14</td>
<td>$293,053</td>
<td>Accepted</td>
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<tr>
<td>Bridge Steps</td>
<td>Bridge Steps COC RRH</td>
<td>67.70%</td>
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<td>$505,075</td>
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<tr>
<td>Family Gateway</td>
<td>FG Rapid Rehousing</td>
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<td>16</td>
<td>$363,239</td>
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<tr>
<td>Promise House, Inc.</td>
<td>Wesley Inn</td>
<td>63.30%</td>
<td>17</td>
<td>$211,023</td>
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</tr>
<tr>
<td>The Stewpot</td>
<td>The Stewpot Housing Program</td>
<td>First-Year Renewal: Unscored</td>
<td>18</td>
<td>$877,819</td>
<td>Accepted</td>
</tr>
<tr>
<td>Metro Dallas Homeless Alliance</td>
<td>CAS Renewal</td>
<td>73.30%</td>
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<tr>
<td>Metro Dallas Homeless Alliance</td>
<td>HMIS Renewal</td>
<td>Essential CoC Service: Unscored</td>
<td>19</td>
<td>$500,000</td>
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<td>CitySquare</td>
<td>Destination Home Expansion</td>
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<td>21</td>
<td>$66,429</td>
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</table>

<table>
<thead>
<tr>
<th>Tier Two Projects</th>
<th>Project Name</th>
<th>Project Score</th>
<th>Project Rank</th>
<th>Award Amount</th>
<th>Application Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>CitySquare</td>
<td>Destination Home Expansion</td>
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<td>21</td>
<td>$407,373</td>
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<tr>
<td>Under 1 Roof</td>
<td>2023 Permanent Supportive Housing</td>
<td>88.00%</td>
<td>22</td>
<td>$606,503</td>
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<tr>
<td>Catholic Charities of Dallas</td>
<td>PSH Supportive Services</td>
<td>73.30%</td>
<td>23</td>
<td>$745,932</td>
<td>Accepted</td>
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<tr>
<td>Housing Crisis Center</td>
<td>My Residence</td>
<td>55.90%</td>
<td>24</td>
<td>$360,748</td>
<td>Accepted</td>
</tr>
<tr>
<td>Promise House, Inc.</td>
<td>Rapid Rehousing Program</td>
<td>50.00%</td>
<td>25</td>
<td>$186,695</td>
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<tr>
<td>City of McKinney</td>
<td>Rapid Rehousing Grant</td>
<td>41.18%</td>
<td>26</td>
<td>$155,669</td>
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</table>

<table>
<thead>
<tr>
<th>DV Bonus</th>
<th>Project Name</th>
<th>Project Score</th>
<th>Project Rank</th>
<th>Award Amount</th>
<th>Application Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>Metro Dallas Homeless Alliance</td>
<td>CAS DV BONUS</td>
<td>Essential CoC Service: Unscored</td>
<td>26</td>
<td>$352,550</td>
<td>Accepted</td>
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<tr>
<td>Metro Dallas Homeless Alliance</td>
<td>FY22 DV RRH Bonus</td>
<td>Essential CoC Service: Unscored</td>
<td>27</td>
<td>$1,484,879</td>
<td>Accepted</td>
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<td>Shared Housing Center</td>
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Housing Leveraging Commitments

FY 2022 CoC Program NOFO
TX-600
September 20, 2022

To Whom It May Concern,

Dallas County Health and Human Services (DCHHS) is allocating 40 project-based vouchers to be used at St. Jude Center – Park Central. These vouchers will be used to house residents of Dallas County who have experienced homelessness and have been connected to Catholic Charities of Dallas, Inc. for supportive services offered through the Permanent Supportive Housing Supportive Services project submitted in the annual Continuum of Care (CoC) program competition. A Memorandum of Understanding has been executed and units are scheduled to be available as early as November of 2022 and will be ready for utilization upon grant award and agreement.

Sincerely,

Dave Woodyard
President & CEO
Catholic Charities of Dallas
HCVP Project Based Voucher Program and Partnership with ST. Jude Inc. through MOU

On a motion made by Commissioner Dr. Elba Garcia, and seconded by Commissioner Dr. Theresa Daniel, the following order was passed and adopted by the Commissioners Court of Dallas County, State of Texas:

BRIEFING DATE: August 18, 2020
FUNDING SOURCE: N/A

Be it resolved and ordered that the Dallas County Commissioners Court does hereby approve allocation of up to forty (40) PBV and approve the Memorandum of Understanding between DCHHS and St. Jude Inc. and authorize the County Judge to sign the MOU on behalf of Dallas County.

Done in open Court August 18, 2020 by the following vote:

IN FAVOR: County Judge Clay Jenkins, Commissioner Dr. Theresa Daniel, Commissioner JJ Koch, Commissioner John Wiley Price, and Commissioner Dr. Elba Garcia

OPPOSED: None

ABSTAINED: None

ABSENT: None

Recommended by: Philip Huang, MD, MPH
Originating Department: Health and Human Services
HCVP Project Based Voucher Program and Partnership with ST. Jude Inc. through MOU

Briefing Date: Aug 18 2020
Funding Source: N/A
Originating Department: Health and Human Services
Prepared by: Erika Ramirez,
Recommended by: Philip Huang, MD, MPH, HHS Director

BACKGROUND INFORMATION:
Dallas County Health and Human Services (DCHHS) administers the Dallas County Housing Choice Voucher Program (HCVP) to assist low to moderate-income individuals and families with decent, safe and sanitary housing. In keeping with its primary goals of expanding the jurisdiction of the program to serve additional qualified households, DCHHS is proposing to allocate forty (40) vouchers towards project-based housing. The Project Based Vouchers (PBV) are intended to help mitigate, to a degree, a large population in Dallas County experiencing homelessness including a significant number of individuals who are chronically homeless. DCHHS in partnership with St. Jude Inc. is seeking approval to implement the PBV program that will provide permanent supportive housing for eligible residents of Dallas County.

DCHHS received the acceptance from the Department of Housing and Urban Development (HUD) dated August 13, 2019 confirming that the proposed allocation of forty (40) vouchers towards project based voucher (PBV) program is within the required PBV limit of ACC units as established in 1/18/17 Federal Register Notice (Attachment 1). In addition, DCHHS received approval from HUD in the selection of St. Jude Inc. as the partnering entity who would provide project based housing units. (Attachment 2) The decision to utilize the St. Jude Inc. is in accordance with 24 CFR 983.51, Section (2), Selection Based on Previous Competition. DCHHS’ selection was made by virtue of the fact that St. Jude Inc. underwent a competitive selection process, through the HOME Program, within the past three (3) years, without receiving consideration that the project would receive PBV assistance. DCHHS finds that this criterion makes St. Jude Inc. eligible to serve as Dallas County Housing Assistance Program’s PBV housing site.

OPERATIONAL IMPACT:
The Memorandum of Understanding (MOU) detailing the obligations, terms and conditions of DCHHS and St. Jude Inc. is attached. The MOU outlines the process to administer up to forty (40) vouchers in accordance with the Administrative Plan. Eligible residents will be placed in efficiency apartment unit owned by St. Jude Inc. located at 2920 Forest Lane, Dallas, Texas 75234. Additionally, the MOU states that issuance of vouchers by Dallas County to St Jude is subject to availability of funds as well as satisfy HUD requirements before such provisioning.

FINANCIAL IMPACT:
Funding for the forty (40) allocated units to St. Jude Inc. would be made available through the HCVP grant budget. Vouchers will be made available to St. Jude Inc. contingent upon funding availability in the HCVP budget. DCHHS will continue to retain administrative fees earned in the administration of any vouchers provision to St. Jude Inc. There is no financial impact on Dallas County.

LEGAL IMPACT:
The Civil Division of the District Attorney's Office has approved the MOU. The Commissioners Court must approve the MOU and authorize the County Judge to sign the MOU on behalf of Dallas County.

PROJECT SCHEDULE:
N/A

SBE PARTICIPATION:
N/A

ADMINISTRATIVE PLAN COMPLIANCE:
The DCHHS Housing Choice Voucher Program is in compliance with Vision 2: Dallas County is Healthy Community; Strategy 2.1, Provide exceptional disease prevention, health promotion and Human Service programs to the citizens of Dallas County, as included in the Dallas County Administrative Plan.

RECOMMENDATION:
It is recommended that the Commissioners Court does hereby approve allocation of up to forty (40) PBV and approve the Memorandum of Understanding between DCHHS and St. Jude Inc. and authorize the County Judge to sign the MOU on behalf of Dallas County.

MOTION:
On a motion made by TBD, and seconded by TBD, the following order will be voted on by the Commissioners Court of Dallas County, State of Texas:

Be it resolved and ordered that the Dallas County Commissioners Court does hereby approve allocation of up to forty (40) PBV and approve the Memorandum of Understanding between DCHHS and St. Jude Inc. and authorize the County Judge to sign the MOU on behalf of Dallas County.

ATTACHMENTS:
Supporting Documents
MOU Project Based Voucher
August 13, 2019

Masooma Hyder, Grants Management Officer
Dallas County Housing Assistance Program
2377 N Stemmons #700
Dallas, TX  75207

Subject: Calculation of the Project-Based Voucher Limit under the HCV Program
PHA: TX559

Dear Masooma Hyder:

Thank you for your email notification to the Department of Housing and Urban Development, dated August 12, 2019, regarding your plans for Project-Based Voucher (PBV) activity. Presently, the review of these notifications is being conducted centrally. The Department’s estimate confirms that the proposed PBV activity, as described, is within the required PBV limit of ACC units as established in 1/18/17 Federal Register Notice (and 7/14/17 correction) implementing HOTMA provisions. Unless the additional 10% limit covering certain categories of PBV units is used, the PBV limit is 20% of ACC units (excluding VASH PBV awards, and RAD PBV).

This letter does not constitute any other PBV-related approval. We encourage you to read carefully the important requirements for PBV activity contained in the following notices and regulation:

- FR-5976-N-03: Federal Register Notice implementing HOTMA provisions
- PIH 2013-11: Administrative Guidelines; Subsidy Layering Reviews for Proposed Section 8 Project-Based Voucher Housing Assistance Payments Contracts
- Guidance on the Project Based Voucher Program
- 24 CFR Part 983 PBV Regulations

Also attached is a checklist you may find helpful in ensuring compliance with PBV requirements. Please contact your HUD Field Office for further information.

cc: Ahsaki Thurman, Acting PH Director, Fort Worth Field Office
Mr. Philip Huang  
Dallas County, Director of Health and Human Services  
2377 N. Stemmons Freeway, Suite 253  
Dallas, TX 75207

Dear Mr. Huang:

Thank you for your letter of January 9, 2020, in which you request HUD approval under 24 CFR §983.51(b)(2) to project-based vouchers through St. Jude, Inc. based on previous competition. Dallas County signed a contract with Jude, Inc. under the Home Investment Partnership Program in December 2017, following a competitive selection process. Project Based Vouchers (PBVs) are a component of a public housing agency’s (PHA’s) Housing Choice Voucher (HCV) program. PHAs are not allocated additional funding for PBV units and must use their tenant-based voucher funding to provide assistance. Projects are typically selected for PBVs through a competitive process managed by the PHA, except as authorized under the regulations cited above.

Please note that under 24 CFR 983.5(c), PHAs are not required to get HUD approval to project-base vouchers; however, they are required to inform HUD of their intent to do so. Under PIH Notice 2015-05 (HA), PHAs inform HUD of their intent to project-base vouchers by sending an email message to pbvsubmissions@hud.gov. The subject line should reference your agency’s PHA Code (TX559), and body of the message should include the following information:

1. The total amount of annual budget authority;
2. The percentage of annual budget authority available to be project-based; and
3. The total amount of annual budget authority the PHA is planning to project-base pursuant to the selection and the number of units that such budget authority will support.

While HUD’s approval regarding the method of selection based on previous competition is not required, we have received the information you provided and have determined that selection of St. Jude, Inc. complies with the requirements of 24 CFR §983.51(b)(2). If you have additional questions, please contact Anita Freeman, Portfolio Management Specialist at Anita.L.Freeman@hud.gov or 817.978.5973.

Sincerely,

David G. Pohler  
Acting PIH Director
MEMORANDUM OF UNDERSTANDING

Between

Dallas County, Texas ("County") on behalf of the Dallas County Health and Human Services ("DCHHS"), Dallas County Housing Agency ("DCHA")

And

St Jude, Inc. ("St Jude")

As to a project based voucher agreement for forty (40) efficiency apartments

At St Jude Center, 2920 Forest Lane, Dallas, Texas 75234

Whereas, the Dallas County Housing Agency ("DCHA") has an interest in the public good of permanent supportive housing for residents of Dallas County, particularly for those individuals that would otherwise encumber the County's public services such as medical care and incarceration; and

Whereas, St Jude has a suitable facility to house residents of Dallas County who have experienced homelessness and has arrangements for supportive services with Catholic Charities of Dallas, Inc. ("CCD"); and

Whereas, there has not been a reliable funding stream for all the potential residents in the past; and

Whereas, St Jude is ultimately responsible for all conditions identified in the Project-Based Voucher ("PBV") Housing Assistance Payment ("HAP") contract [(Housing and Urban Development ("HUD") 52530A Part I and or 52530B Part II)];

Now, therefore, it is agreed by the Parties that in consideration of the mutual covenants, promises, agreements and other good and valuable consideration contained herein, that Parties, St Jude and DCHA, agree to the following terms:

1. PURPOSE AND PARTIES

This Memorandum of Understanding ("MOU") sets forth the terms and objectives between St Jude, Inc. ("St Jude") and Dallas County, Texas, a political subdivision of the State of Texas ("County"), on behalf of the Dallas County Health and Human Services ("DCHHS"), Dallas County Housing Agency ("DCHA"), (hereinafter referred to individually as a "Party" or collectively as the "Parties"). The Parties' purpose is to work together in an effort to coordinate placement opportunity and suitable residential housing for Dallas County residents based upon a project based voucher agreement for forty (40) efficiency apartments and may, by mutual consent, be expanded to include up to an additional 64 units at St Jude Center, 2920 Forest Lane, Dallas, Texas 75234.
2. GENERAL TERMS AND CONDITIONS

2.1. Nothing in the MOU provisions shall be construed to limit either Party's jurisdiction, authority, power, privilege, and immunity pursuant to the Constitution and laws of the State of Texas.

2.2. To the extent this MOU conflicts with any other future agreement between the Parties, the conflicting provisions of this MOU shall be superseded and given no effect unless the future agreement explicitly references this MOU and states an intent not to supersede it. This MOU supersedes any previous MOU entered between the Parties regarding the Purpose, as defined herein.

3. TERM

The term of this MOU shall commence on the date of the last signature of execution and shall run for five (5) years from that date. This MOU will remain in effect until the Term expires or the MOU is terminated by either party by way of a thirty (30) day written notice to the other party. This agreement is contingent on the availability of associated HUD Housing Choice Voucher Program funds allocated to this project.

4. INCORPORATED DOCUMENTS

The following documents are incorporated by reference in this MOU for all purposes:

4.1 Criteria, Exhibit A.
4.2 Project-Based Voucher Eligibility Criteria, Prioritizing, & Waiting List, Exhibit B.

5. GOVERNANCE

The legal governing bodies of County and St Jude will each retain the right to make decisions related to their respective entities.

6. DESCRIPTION OF ST JUDE OBLIGATIONS UNDER THIS MOU

6.1 St Jude is ultimately responsible for all conditions identified in the Project-Based Voucher (PBV) Housing Assistance Payment (HAP) contract [(Housing and Urban Development (HUD) 52530A Part I and or 52530B Part II)]

Specific responsibilities include, but are not limited to:

a. Performing all management and rental functions for the contract unit
b. Maintaining the units in accordance with HQS
c. Complying with equal opportunity requirements
d. Enforcing tenant obligations under the lease
e. Paying for utilities and housing services (unless paid by the family under the lease)
f. Collecting from the tenant any security deposit, tenant share of rent or any charges for tenant caused damages

g. Provide information and access as required by HUD

h. Ensuring the supportive service requirements are met per HAP contract

i. Develop and maintain a Memorandum of Understanding (MOU) with Metropolitan Dallas Homeless Alliance (MDHA) and service partner(s) that describes the procedures to be used to help applicants/participants apply for, get accepted, and maintain tenancy in a PBV unit.

j. Implement and maintain a communications plan between St Jude, DCHA, MDHA and Service Partner(s) that will accommodate staff turnover and assure continuing linkages.

k. Negotiate reasonable accommodations to facilitate the admittance and retention of applicants/participants in PBV units.

l. Affirmatively market to eligible applicants, and maintain a record of those efforts.

m. Execute all pertinent documents to create a valid tenancy with the applicants/participants.

n. Develop working relationships with the MDHA, Service Partner(s), and other members of the local services community.

o. Notify the MDHA, CCD and other service providers and DCHA regarding anticipated and actual vacancies in PBV units.

p. Contact the DCHA with questions regarding an application for PBV units.

q. Contact MDHA, CCD and other service providers and DCHA with issues that arise with participants.

6.2 St Jude is responsible to work with MDHA, CCD and other service providers to assist with the recruitment and selection and referrals of applicants for the PBV units, to help identify the need for supportive services, and implement the means to access them.

Duties include, but are not limited to:

a. Act as a provider, coordinator or referral agent for the range of community services available for applicants/participants

b. Determine if applicants meet the supportive housing criteria to reside in the PBV unit via the Certification of Eligibility form.

c. Assist applicants with PBV and property application process, directly, or in collaboration with a Service Partner.

d. Help assess applicants/participants need directly or in collaboration with a Service Partner; and develop a plan for supportive services needed by the tenant to live independently and successfully in a PBV unit.

e. Provide direct services to applicants/participants; or help them apply for and access other community services.

f. Act as the point of contact with DCHA and St Jude over the life of the project.

g. Assist St Jude and participants, directly or in collaboration with a Service Partner, in resolving problems or issues that could lead to evictions.

h. Assist DCHA and St Jude in resolving participant issues related to the PBV tenancy and recertification process.
7. DESCRIPTION OF DALLAS COUNTY HOUSING AGENCY OBLIGATIONS UNDER THIS MOU

7.1 Dallas County Housing Agency is ultimately responsible for assuring that applicants referred by the MDHA, CCD or other service providers meet the Project-Based Voucher program requirements. Duties include but are not limited to:

a. Verify household income, assets and expenses for initial occupancy for the PBV units
b. Ensure applicant households meet the criminal eligibility requirements by running criminal screenings
c. Inspect PBV units at initial lease-up and annually to assure units meet Housing Quality Standards (HQS)
d. Brief applicants on program rules and tenant/landlord responsibilities
e. Re-verify program eligibility for participants annually (income verification and criminal screenings)
f. Maintain communication with St Jude and MDHA as it relates to participant issues, moves, vacant units, potential terminations, etc.
g. Withholding overpayment if DCHA determines that the owner is not entitled to the housing assistance payments.
h. Withholding for Tax Delinquency: Payments delinquent for property taxes will be withheld to satisfy the debt to the County.
i. Dallas County Housing Agency will enforce Mandatory Denial if:

1. Any household member has ever been convicted of manufacture or production of methamphetamines on the premises of federally assisted housing [24 CFR 982.553 (1) (c) ] and

2. Any household member who is subjected to a lifetime registration requirement under a State Sex Offender Registration Program; [24 CFR 982.553 (2)]

8. AGREEMENT BETWEEN PARTIES REGARDING PROVISIONS OF THE PROJECT BASED VOUCHER AGREEMENT

8.1 Both Parties, DCHA and St Jude, intentionally enter a project based voucher agreement with the following provisions:

a. Dallas County reserves the right to provide vouchers to St Jude, Inc. The authorization of provision of vouchers by Dallas County to St Jude is contingent upon availability of funds. Additionally, HUD requirements must also be considered before provisioning of such vouchers.

b. The contract covers up to forty (40) efficiency apartments and may, by mutual consent be expanded to include up to an additional sixty-four (64) units.
c. The gross rental to be collected by St Jude shall be tied to the Dallas County Housing Agency (DCHA) payment standard in effect for zip code 75234 as updated from time to time; if the rent is reasonable according to DCHA rent reasonableness test.

d. St Jude shall give first preference to thirteen (13) residents who meet the criteria outlined in Exhibit A in chronological order of their referral by County to St Jude and in accordance with Exhibit B, both attached hereto.

e. St Jude shall give second preference to otherwise eligible applicants in chronological order of their referral to St Jude by Metropolitan Dallas, Homeless Alliance (MDHA), Catholic Charities Dallas (CCD) and/or other qualified service providers; and in accordance with Exhibit B, attached hereto.

f. St Jude shall collect from the resident thirty percent (30%) of their certified income consistent with policies and procedures of HUD.

g. St Jude shall utilize other public funding available to it to subsidize residents prior to utilizing County funding.

h. St Jude will comply with HUD policies and procedures.

9. DISPUTE RESOLUTION

Failure by either Party to perform any of the duties listed in this MOU or any accompanying exhibits or attachments shall constitute a default of this MOU. In the event of a default, the non-defaulting party is required to give notice to the defaulting party. Failure to send notice to the defaulting party shall not be deemed as a waiver of said default. The defaulting party shall have thirty (30) days following notice to cure said default. If the defaulting party is unable to cure said default, but has demonstrated a good faith effort within the sole discretion of the non-defaulting party, the non-defaulting party will give the defaulting party an additional thirty (30) days to cure said default. During the period in which such notice of default has been sent, until the Parties collectively agree that the default has been cured, the non-defaulting party has the right to terminate this MOU.

With the exception of injunctive relief, as specified in Section 12, being sought by either Party, any controversy or claim arising out of or relating to this MOU or the breach, termination, validity or enforceability hereof shall be finally and exclusively settled first by mediation under applicable Texas law. If the Parties are not able to engage in good-faith mediation of the dispute within thirty (30) days of being notified of such dispute, then the Parties are free to proceed with litigation.
10. CONFIDENTIALITY

Parties to this MOU shall ensure compliance with all applicable federal and state laws, regulations, licensing and accreditation requirements with regard to ensuring administrative, physical, and technical safeguards that reasonably and appropriately protect the confidentiality, integrity, and availability of any information, in any format, that the parties may create, receive, maintain, or transmit pursuant to activities under this Agreement, including but not limited to HIPAA and/or HITECH, 42 CFR Part 2, and Texas confidentiality statutes and regulations. In the event that the County is required to furnish information or records pursuant to the Texas Public Information Act, St Jude shall release such information and records in its possession, subject to any applicable legal exceptions.

11. NON-DISCLOSURE OF CONFIDENTIAL INFORMATION

The Parties agree to hold and safeguard their respective Confidential Information in trust for each other, their successors and assigns and agree that they shall not, without the prior written consent of the other Party, use for personal gain or private purposes or misappropriate or disclose or make Confidential Information available to anyone for use outside their respective organizations at any time, either during the term of this MOU or subsequent to the termination of this MOU.

The term "Confidential Information" shall include:

11.1. Proposals, intellectual property, inventions, and works of authorship created solely by one of the Parties without consultation with the other; and
11.2. Computer programs, system documentation, special hardware, product hardware, related software development manuals, formulations, processes, computer programs, source codes, data bases, designs, schematics, other original works of authorship or other subject matter belonging exclusively to one of the Parties, or relating to the Parties' affairs.

12. INJUNCTIVE RELIEF

The Parties acknowledge and agree that any breach of Sections 10 and 11 herein would cause irreparable harm. Either party, therefore, shall have the right to injunctive relief, in addition to all of its other rights and remedies at law or in equity, to enforce the provisions of this MOU. Such injunctive relief is for the purpose of preventing either Party's disclosure of Confidential Information, all as specified in Sections 10 and 11 of this MOU, without the necessity of proving actual damages. The covenants in this MOU are independent and the existence of any claim or cause of action of one Party against the other whether predicated on this MOU or otherwise, shall not constitute a defense to the enforcement of the covenant preventing disclosure of Confidential Information as set forth in Sections 10 and 11. If the Party seeking injunctive relief is awarded an injunction, in addition to any other remedy in connection with the enforcement of such provisions, the Party awarded the injunction shall further be
entitled to such other relief, as allowed by applicable law.

13. INDEMNIFICATION

To the extent permitted under Texas law and without waiving any defenses including governmental immunity, each Party to this MOU agrees to be responsible for its own acts of negligence, which may arise in connection with any and all claims for damages, costs and expenses to person or persons and property that may arise out of or be occasioned by this MOU or any of its activities or from any act or omission of any employee or invitee of the parties of this MOU. The provisions in the paragraph are solely for the benefit of the Parties to this MOU and are not intended to create or grant any rights, contractually or otherwise to any third party.

14. LEGAL CONSTRUCTION

In case of any one or more provisions contained in this MOU shall for any reason be held to be invalid, illegal, or unenforceable in any respect, such invalidity, illegality, or unenforceability shall not affect any other provision thereof and this MOU shall be considered as if such invalid illegal, or unenforceable provision and never been contained in this MOU. In the event this MOU is inconsistent or conflicts with any other agreement between the Parties, this MOU shall supersede.

15. GOVERNING LAW AND VENUE

This MOU shall be governed by and construed in accordance with the laws of the State of Texas. Exclusive venue shall lie in the State and Federal Courts of competent jurisdiction sitting in Dallas County, Texas.

16. CAPTIONS

The captions to the various clauses of this MOU are for informational purposes only and shall not alter the substance of the terms and conditions of this MOU.

17. COUNTERPARTS

This MOU may be executed in any number of counterparts, each of which shall be deemed an original and constitute one and the same instrument.

18. SUCCESSORS AND ASSIGNS

This MOU shall be binding upon and inure to the benefit of the Parties hereto and their respective assigns.

19. NOTICE

All notices, communications, and reports generated under this MOU shall be delivered to the respective parties at the contact information shown below, by courier,
electronically (fax or email), or by certified mail with a copy sent by prepaid postage through the United States Postal Services, or other methods identified, including personal delivery by an employee.

**St Jude Contact:**
Dave Woodyard  
President and CEO  
Catholic Charities of Dallas Inc.  
St Jude Center, 2920 Forest Lane,  
Dallas, Texas 75234  
(412) 720-0164

**County Contact:**  
Dallas County Housing Agency  
Dr. Philip Huang, Director DCHHS  
2377 North Stemmons Freeway, Suite 600  
Dallas, TX 75207  
(214) 819-1871

*with a copy to:*  
Civil Division Chief Russell Roden  
Assistant District Attorney  
Dallas County District Attorney’s Office, Civil Division  
411 Elm Street, 5th Floor  
Dallas, TX 75202  
(214) 653-7358

**20. SOVEREIGN IMMUNITY**

This MOU is expressly made subject to County’s Sovereign Immunity, Title 5 of the Texas Civil Practice and Remedies Code, as amended, and all applicable State of Texas and federal laws.

**21. FISCAL FUNDING CLAUSE**

Notwithstanding any provisions contained herein, the obligations of County under this Agreement are expressly contingent upon the availability of funding for each item and obligation contained herein for the Term of the MOU and any extensions thereto, St Jude shall have no right of action against County in the event County is unable to fulfill its obligations under this MOU as a result of lack of sufficient funding for any item or obligation from any source utilized to fund this MOU or failure to budget or authorize funding for this MOU during the current or future fiscal years. In the event that County is unable to fulfill its obligations under this MOU as a result of lack of sufficient funding, or if funds become unavailable, County, at its sole discretion, may provide funds from a separate source or may terminate this MOU by written notice to St Jude at the earliest possible time.
22. FORCE MAJEURE

Neither party shall be in default or responsible for delays or failures in performance resulting from causes beyond its control. Such acts include but are not limited to acts of God, fire, storm, pandemic, epidemic, flood, earthquake, natural disaster, nuclear accident, strike, air traffic disruption, lockout, riot, freight embargo, public regulated utility, or governmental statutes, orders, or regulations superimposed after the fact. Any party delayed by force majeure shall as soon as reasonably possible give the other party written notice of the delay. The party delayed shall use reasonable diligence to correct the cause of the delay, if correctable, and if the condition that caused the delay is corrected, the party delayed shall immediately give the other parties written notice thereof and shall resume performance under this Contract as soon as practicable. The date of delivery or of performance shall be extended for at least a minimum time period equal to the time lost by reason of the delay.

23. RELATIONSHIP OF PARTIES

St Jude is an independent contractor and not an agent, servant, joint enterprise or employee of County. St Jude represents that it has, or will secure at its own expense, all personnel and consultants required in performing the services herein. Such personnel and consultants shall not be employees of or have any contractual relationship with County.

24. SIGNATORY WARRANTY

Each Party assures and guarantees the other Party that it possesses the legal authority to enter into this MOU and to perform the obligations described herein. The person(s) signing this MOU on behalf of a Party represent and warrant that they: (1) have been duly authorized to sign this MOU, and (2) have the authority to validly and legally bind their respective Party to the terms of this MOU.

This Memorandum of Understanding is not binding on either party until:
1. The Commissioners Court has approved this MOU
2. The Board of Directors of St Jude has approved this MOU
3. Both parties have executed a definitive written agreement on HUD form 52530 or equivalent

By signing below, the parties agree to this Memorandum of Understanding's terms and objectives as listed above. This effective date of this MOU is the date of the signature last affixed below.
MOU EXECUTED THIS 18th DAY OF August 2020.

IN WITNESS WHEREOF, the Parties have caused this MOU to be executed by their duly authorized representatives.

FOR ST JUDE, INC.:

BY: [Signature]
Bill Hall, Executive Director

DATE: August 4, 2020

BY: [Signature]
Joseph W Dingman, Treasurer

DATE: August 5, 2020

FOR DALLAS COUNTY:

BY: [Signature]
Clay Jenkins
Dallas County Judge

DATE: 08/18/2020

RECOMMENDED:

BY: [Signature]
Dr. Philip Huang, Director of Dallas County Health & Human Services

DATE: 8/17/2020

APPROVED AS TO FORM*:

JOHN CREUZOT
DISTRICT ATTORNEY

RUSSELL RODEN
CHIEF, CIVIL DIVISION

*BY LAW, THE DISTRICT ATTORNEY’S OFFICE MAY ONLY ADVISE OR APPROVE CONTRACTS OR LEGAL DOCUMENTS ON BEHALF OF ITS CLIENTS. IT MAY NOT ADVISE OR APPROVE A LEASE, CONTRACT, OR LEGAL DOCUMENT ON BEHALF OF OTHER PARTIES. OUR REVIEW OF THIS DOCUMENT WAS CONDUCTED SOLELY FROM THE LEGAL PERSPECTIVE OF OUR CLIENT. OUR APPROVAL OF THIS DOCUMENT WAS OFFERED SOLELY FOR THE BENEFIT OF OUR CLIENT. OTHER PARTIES SHOULD NOT RELY ON THIS APPROVAL, AND SHOULD SEEK REVIEW AND APPROVAL BY THEIR OWN RESPECTIVE ATTORNEY(S).

Acknowledged as to provision of supportive services:

[Signature]
David Woodyard, President and CEO, Catholic Charities of Dallas Inc.

August 12, 2020

Date

MOU Dallas County Housing Agency & St Jude re Project Based Voucher Page 10 of 13
Exhibit A

CRITERIA

The Project will "reserve" up to thirteen (13) single rooms for priority assignment in collaboration with the Dallas County Criminal Justice (DCCS) system. If, when a room becomes available, the DCCS has currently placed occupants for fewer than 13 single rooms, the Project will notify DCCS and hold such available "reserved" rooms for up to 21 days (from time of notice by St. Jude), after which time, if unfulfilled by DCCS, any such priority will expire and such available room will be released for assignment to other eligible clients. For purposes of this Agreement, Project residents will be selected subject to the following criteria:

- Unaccompanied Senior age 55 or older
- Single men or women
- "Homeless" as defined:
  - meeting the Dallas Housing Authority eligibility for Project Based Voucher
  - Documented frequent utilizer of DCCJ services
  - Meet the HUD federal Definition of Homelessness, Category 1, OR
  - Meet the HUD federal Definition of Imminent Risk of Homelessness, Category 2
- Person must be eligible to rental assistance (vouchers) for up to the full allowable rental rate, as it may be adjusted over time
- Based on severity of need, all Project residents must also be eligible for appropriate social services and or medical services, as needed, which are funded by others (outside of the Project).

*Exhibit A above is the exact same criteria content as that described within the Dallas County and Catholic Charities Housing Initiative - St Jude Center contract executed on October 3, 2017, exhibit C page 22. See Dallas County Commissioners Court Order 2017-1263.
Exhibit B

St. Jude Center (SJC)
Dallas County – Project Based Vouchers (PBVs)
Eligibility Criteria, Prioritizing, & Waiting List

Eligibility Criteria
Individuals must meet the following criteria to be eligible for a Dallas County PBV at St. Jude Center:

1. Be 55 years or older
2. Meet all HUD and Dallas County eligibility criteria for a PBV
3. Meet all income requirements to be a resident at St. Jude Center
4. Pass St. Jude Center background screening and meet HUD criteria for background clearance
5. Be homeless, formerly homeless, or chronically homeless, formerly chronically homeless
   a. Homeless is defined as “a person sleeping in a place not meant for human habitation (e.g. living on the streets) or in an emergency shelter”. Note: includes person who are released from a prison or hospital who do not have a stable housing situation.
   b. Chronic homeless is defined as “an unaccompanied homeless individual with a disabling condition who has either been: 1) continuously homeless for a year or more, or 2) has had at least four (4) episodes of homelessness in the past three (3) years totaling 12 months or more, or 3) person must be living in a place not fit for human habitation at the time of intake. A disabling condition is defined as a “diagnosable substance abuse use disorder, serious mental illness, developmental disability or chronic physical illness or disability including the co-occurrence of two or more of these conditions.
6. Provide proof of income in a manner consistent with established procedures of HUD and other SJC funding entities.
7. Be documented as homeless; otherwise known as DOPS (Documentation of Homeless Status) in the Metro Dallas Homeless Alliance (MDHA) Homeless Management Information System (HMIS) database
8. Already be on the MDHA housing priority list (HPL)

Prioritizing PBVs
PBVs will be prioritized as follows:

1. Priority 1 – Dallas County Permanent Supportive Housing Units
   a. 13 PBVs will be reserved for the 13 Dallas County units
   b. For the 13 Dallas County Units priority will be given to residents who:
      i. meet qualifying requirements for PBVs
      ii. already live in the 13 units

2. Priority 2 – Catholic Charities' Permanent Supportive Housing Units
   a. 27 PBVs will be reserved for Catholic Charities' permanent supportive housing units
Priority Populations

1. All forty (40) vouchers will be dedicated to homeless or chronically homeless seniors (55 years or older) and formerly homeless or chronically homeless seniors
2. Referrals for the vouchers will come from the following agencies for “Priority 1-3” units:
   a) Dallas County
   b) Catholic Charities of Dallas
   c) All referrals will be funneled through MDHA – HMIS & HPL for documentation and housing priority
3. For priority 4 units, referrals will come from MDHA

“Priority 1-3” PBV Waiting List
a) Dallas County
b) Catholic Charities of Dallas
c) All referrals will be funneled through MDHA – HMIS & HPL for documentation and housing priority

“Priority 4” PBV Waiting List
SJC will use the MDHA waiting list as established by the local Continuum of Care Consortium to ensure that the most vulnerable are housed first:
• all referrals coming to St. Jude Center will be pulled from the MDHA housing priority list by each referring agency
• MDHA housing priority list is already a waiting list for subsidized housing
• When a PBV units becomes available, the referring agency will pull the next client from the MDHA housing priority list for placement in that unit
• If client is found ineligible, then the next client will be pulled from the priority list

MDHA housing priority list already ensures that a fair and consistent process is in place for housing the homeless
Healthcare Formal Agreements
October 7, 2021

Dr. John Siburt
CitySquare
President & CEO
1610 S. Malcolm X Blvd
Dallas, TX 75226

Dr. Siburt,

We at Baylor Scott and White Community Care Clinics (BSW), continue to support the tireless work of CitySquare. This is to certify that BSW will provide a variety of comprehensive health services for the individuals you serve in the Destination Homes program, administered through the Continuum of Care.

The value of these services are projected at $52,400 for the additional 20 individuals that will be added to the existing 242 individuals in this program. This is based on our value of the cost of each individual having at least one office visit at around $200 per visit. These services will assist the individuals with healthcare prevention, chronic disease maintenance, and connections to specialists. These efforts are intended to provide adequate and quality healthcare for the homeless to remain in permanent supportive housing. These dollars in services will be contributed during the FY 2021 of all eligible individuals.

Again, it is with great pleasure that BSW has been given the opportunity to support your great work.

Sincerely,

Jeffrey Zsohar, MD

Jeffrey Zsohar, M.D., FACP, FAAP
Medical Director, BSW Community Care Clinics
CLINICAL AFFILIATION AGREEMENT

THIS CLINICAL AFFILIATION AGREEMENT (the “Agreement”) is entered into this 3rd day of January, 2022 (“Effective Date”) by and between Under 1 Roof, its subsidiaries, affiliates and healthcare facilities covered by this Agreement with an office located at 5787 S Hampton Rd, Suite 390, Dallas, TX 75232, collectively referred to as “Facility” and Chamberlain University with an office located at 500 W. Monroe Street, Suite 28, Chicago, IL 60661 (“School”), each of Facility and School being a “Party”, and collectively known as the “Parties”.

BACKGROUND

The School desires its students (each a “Student”, collectively known as the “Students”) enrolled in the following programs: Nursing (P/VN, BSN, RN-BSN option), Master of Science in Nursing (MSN) Advanced Practice Nursing Specialties, and Doctor of Nursing Practice (DNP) (“Programs”) participate in supervised practical learning and clinical experiences (“Clinical”) at Facility sites listed in Exhibit B.

AGREEMENT

The Term of this Agreement begins on the Effective Date and will continue for three (3) years until terminated by either Party, with or without cause, upon ninety (90) days’ prior written notice to the other Party. The Parties may renew for an additional 3-year Term by mutual agreement at least thirty (30) days prior to the expiration of the initial Term. Subject to Section D.2, Students who are participating in a Clinical at the time of termination will be allowed to complete their Clinical under the terms and conditions of this Agreement.

A. SCHOOL RESPONSIBILITIES:

1. The School is responsible for the educational experience of Students in theoretical background, basic skill, professional ethics, attitude and behavior, and School will only assign Students to the Facility who have completed prerequisite course work. The School’s faculty members are appropriately certified and/or licensed and have the experience required by law, regulation and rules of approval and/or accreditation.

2. The School will maintain professional liability and commercial general liability insurance for itself, instructors and employees with limits as follows: General Liability of One Million Dollars ($1,000,000) per occurrence or claim and Two Million Dollars ($2,000,000) in the aggregate and Professional Liability of One Million Dollars ($1,000,000) per each claim and Three Million Dollars ($3,000,000) in the aggregate. Upon request, the School will provide to Facility certificates of insurance evidencing such coverage and the School will endeavor to provide the Facility at least thirty (30) days advance written notice of any cancellation or non-renewal. Such insurance will be primary with respect to any other coverage or insurance otherwise available to the Facility as respects General Liability. Upon request, the School will provide evidence of Workers’ Compensation Insurance for any School employee at a Facility pursuant to this Agreement. Where Workers’ Compensation or other obligation for payment of benefits may arise, this Agreement will neither expand nor diminish such obligation.

3. As required by the Facility, the School will provide or, at School’s option, require Students participating in the Clinical to maintain, Student professional liability insurance of One Million Dollars ($1,000,000.00) per claim and Three Million Dollars ($3,000,000.00) in the aggregate covering the acts of such Student while participating in the Clinical at the Facility. Upon request, the School will provide proof of such insurance coverage to the Facility.

4. A School faculty member will coordinate the Clinical with the Facility, including the assignment of Students participating in the Clinical.

5. As required by the Facility or otherwise noted on Exhibit A, the School will provide evidence that the Student has met all applicable requirements of CPR certification, hepatitis A and B vaccination, TB Mantoux test, Varicella and MMR immunity, Td/Diphtheria prevention, and/or compliance with OSHA requirements for prevention of transmission of bloodborne pathogens and TB. The School will provide proof of compliance to site-specific requirements if required by Facility.

6. If required by Facility, the School will provide proof that each Student and clinical instructor has undergone a criminal background check and drug screen as part of their enrollment or hiring process. If required by Facility, the School will provide Facility a copy of such.
7. As required by the Facility, Students and faculty shall maintain comprehensive healthcare insurance during the Clinical.

8. The School will notify each Student prior to the Student’s arrival at the Facility that the Student is responsible for:
   (a) Following the policies, standards, and practices of the Facility to the extent the Facility has provided the School and the Student copies of these policies, standards and practices.
   (b) Obtaining medical care at Student’s own expense for any injuries sustained as a direct or indirect result of Student’s affiliation with the Facility.
   (c) Student’s own transportation and living arrangements.
   (d) Reporting to the Facility on time and following all established regulations during the regularly scheduled operating hours of the Facility to the extent the Facility has provided the regulations to the Student.
   (e) Conforming to the standards and practices established by the School while functioning at the Facility.
   (f) Obtaining prior written approval of the Facility and the School before publishing any material relating to the Clinical or the clinical learning experience.
   (g) Meeting the personal, ethical and professional standards required of the Facility and consistent with the applicable professional Code of Ethics and the applicable standards of the Joint Commission and other applicable healthcare accrediting agencies.

B. FACILITY RESPONSIBILITIES:

1. Subject to the provisions of Section C.2 of this Agreement, the Facility agrees to provide appropriate space, personnel and resources at designated sites to the School for Clinical experiences for Students.

2. The Facility will maintain professional liability and commercial general liability insurance for itself and its employees, which covers Facility’s operations at all sites where services are performed, with limits as follows: General Liability of One Million Dollars ($1,000,000) per occurrence and Two Million Dollars ($2,000,000) in the aggregate and Umbrella coverage of at least Five Million Dollars ($5,000,000.00) and Professional Liability of One Million Dollars ($1,000,000) per each claim and Three Million Dollars ($3,000,000) in the aggregate. The Facility shall maintain workers’ compensation insurance for its employees. The Facility will have the School included as an additional insured on the Facility’s general liability insurance policies. Such insurance will be primary and non-contributory with respect to any other insurance otherwise available to the School. The Facility will provide to the School certificates of insurance evidencing such coverage and the Facility will endeavor to provide the School at least thirty (30) days advance written notice of any cancellation or non-renewal.

3. Facility will not allow Students to replace the Facility staff and will not allow Students to render service except as identified in the jointly planned Clinical experience. A member of the staff of the Facility will supervise contact between a Student and a patient, and the Facility will be responsible for all patient care at all times.

4. If required for a Clinical depending on the Program, a suitably experienced and qualified licensed professional employee of Facility will be appointed as a preceptor to administer the Clinical at the Facility (“Preceptor”). The Facility will identify potential Preceptors who meet the School’s standards and all applicable governmental or accrediting body criteria, who will be subject to the approval of the School and such bodies. Subject to Section C.6. (as to internal or external investigations), School shall have the right to require that a Student no longer be placed with a particular Preceptor. The Preceptor(s) will work closely with the School, which will be responsible for coordinating Clinical placements. The Facility will provide the professional and academic credentials of Preceptor(s) to the School in writing.

5. The Facility will provide the Student(s) and the School an orientation to the Facility, including, without limitation, its rules, regulations, administrative policies, standards and practices and appropriate OSHA training relevant to the Clinical.

6. The Facility will take all measures necessary to guard against improper disclosure of information in its possession, whether generated by Facility or School, regarding the School’s Students who train at the Facility pursuant to this Agreement and will comply with the applicable provisions of the Family Educational Rights and Privacy Act of 1974, 20 USC 1232 (g), otherwise known as FERPA or the Buckley Amendment. School will not be obligated to provide any Student information to Facility except as permissible under FERPA. Facility agrees that any educational record of any Student that is generated or maintained in Facility’s custody during the Clinical, including but not limited to Student evaluations and Student attendance records, are owned by School and will be provided to School following completion of the Clinical or upon the reasonable request of School or Student(s).
7. The Facility will allow representatives of the School and/or agencies responsible for approval of the facilities for Clinicals or accreditation of the applicable Program(s) curriculum to tour the Clinical facilities, services available for Clinical experiences, and such other items pertaining to the Clinical.

8. Facility will provide emergency outpatient treatment to Students while at Facility hospital sites for a Clinical in case of accident or illness, at Students’ cost.

C. JOINT RESPONSIBILITIES:

1. The School and its faculty and Facility employees will comply with all applicable state and federal laws, rules and regulations regarding patient privacy and data security, including but not limited to, the applicable provisions of the Administrative Simplification section of the Health Insurance Portability and Accountability Act of 1996, codified at 42 U.S.C. § 1320 through d-8, as may be modified, supplemented and amended from time to time (“HIPAA”), and the requirements of any regulations promulgated thereunder, including, without limitation, the federal privacy regulations as contained in 45 C.F.R. Parts 160 and 164, and the federal security standards as contained in 45 C.F.R. Parts 160, 162 and 164 (which are known as the HIPAA Privacy and Security Rules, pursuant to the Health Information Technology for Economic and Clinical Health Act, or “HITECH”). The School will inform Students of their obligation to comply with all applicable state and federal laws, rules and regulations regarding patient privacy, including but not limited to, HIPAA. School will inform Students that they are required to comply with all Facility policies and procedures provided to School regarding the confidentiality of patient information and the use of all such information. The Parties will notify one another if there are any known breaches of any confidentiality obligation.

2. Both Parties agree that Students training at the Facility under this Agreement will have the status of Students in training and will not be considered employees of the Facility. Facility will not pay, or be responsible for any salary, compensation or benefits for, Students in relation to the Clinical.

3. The School and the Facility will agree to start dates and length of the Clinical for each Student.

4. The Parties will agree periodically during the term of this Agreement on the number of Students eligible to participate in the Clinical; provided, however, that the Facility may reduce the number of Students eligible to participate in the Clinical program at any time, with prior notice to the School and adequate time for the School to reassign the Student(s) to another clinical site.

5. The School and the Facility will jointly evaluate the Clinical learning experiences of the Students, and their respective staffs will communicate regularly for the purpose of reviewing and evaluating current clinical experiences being offered to Students.

6. School shall be notified by Facility of any internal or external allegations or reports of misconduct pertaining to a Student’s experience during the course of the Clinical (pertaining to Facility premises or Facility’s operations), including but not limited to sexual harassment complaints and ethic investigations. In the instance a Student notifies the School of sexual misconduct by a Preceptor, an agent or employee of the Facility, or another Student in the program, pursuant to Title IX of the Education Amendments of 1972 (“Title IX”), the School will investigate and parties will make reasonable efforts to cooperate with the investigation. Parties agree to meet and confer regarding any investigations pertaining to any Student(s), Preceptor(s), agents, or employees of the Facility.

7. The School and the Facility shall comply with the Americans with Disabilities Act of 1990, as amended by the ADA Amendments Act of 2008 (“ADA”), which became effective as of January 1, 2009, Section 504 of the Rehabilitation Act of 1973 (“Section 504”), and Title IX, and shall cooperate to ensure that applicable Student(s) receive reasonable accommodations.

D. REMOVAL OF STUDENTS:

1. The School may remove a Student at any time from the Clinical at the Facility for behavior that the School deems to be an immediate threat to the health or welfare of the Facility’s patients, staff members, visitors or to the Facility’s operations. The School will notify the Facility of such removal in writing.

2. The Facility may immediately remove any Student participating in the Clinical from the Facility’s premises for behavior that the Facility deems to be an immediate threat to the health or welfare of the Facility’s patients, staff members, visitors or to the Facility’s operations. The Facility will notify the School in writing of its actions and the reasons for its actions as soon as practicable. If the Facility desires to remove a Student for any other reason, Facility will notify the School in writing of the reasons for the removal and will consult with the School before removing the Student. For the avoidance of doubt, Facility may not remove a Student in conflict with Section C.7 (regarding compliance with the ADA and Section 504) or in conflict with F.6 (regarding compliance with non-discrimination laws).

E. INDEMNITY
1. The School agrees to indemnify the Facility for sums the Facility becomes legally obligated to pay as damages or expenses (including reasonable defense costs) for bodily injury or property damage to the extent caused solely by the School or the School’s employees’ or students’ negligent acts or omissions or wrongful misconduct in performance of School’s responsibilities under this Agreement as provided in Sections A (School Responsibilities) and C (Joint Responsibilities) of this Agreement. The School will have no obligation to defend the Facility nor will allegations of liability trigger the School’s duty to indemnify defense costs. The School shall have no obligation to indemnify the Facility for any damages or expenses the Facility incurs arising out of Facility’s negligence, acts or omissions. If it is found that the Facility is solely liable, the School will reimburse the School all sums paid (including defense costs) under this provision.

2. The Facility agrees to indemnify the School for sums the School becomes legally obligated to pay as damages or expenses (including reasonable defense costs) for bodily injury or property damage to the extent caused by the Facility’s or the Facility’s employees’ or agents’ negligent acts or omissions or wrongful misconduct in performance of Facility’s responsibilities under this Agreement. The Facility shall have no obligation to indemnify the School for any damages or expenses the School incurs arising out of the School’s negligence, acts or omissions. If it is found that the School is solely liable, the School will reimburse the Facility all sums (including defense costs) paid under this provision.

F. ADDITIONAL TERMS:

1. Assignment. This Agreement may not be assigned by either Party without the prior written consent of the other Party, which will not be unreasonably withheld.

2. Entire Agreement. This Agreement supersedes any and all other agreements, either oral or written, between the Parties hereto with respect to the subject matter hereof. No changes or modifications of this Agreement will be valid unless the same is in writing and signed by the Parties. No waiver of any provisions of this Agreement will be valid unless in writing and signed by the Parties.

3. Counterparts. This Agreement may be executed in one or more counterparts, each of which will be deemed to be an original, but all of which together will constitute one and the same instrument.

4. No Third-Party Beneficiaries. This Agreement inure exclusively to the benefit of and be binding upon the Parties hereto and their respective successors, assigns, executors and legal representatives. Nothing in this Agreement, expressed or implied, is intended to confer on any person other than the Parties hereto or their respective successors and assigns any rights, remedies, obligations or liabilities under or by reason of this Agreement.

5. Severability. If any provision of this Agreement is held invalid or unenforceable, the remainder of this Agreement will continue valid and enforceable to the fullest extent permitted by law.

6. Non-Discrimination. The Parties will comply with any applicable federal, state or local laws, rules or regulations prohibiting discrimination; the Parties will not engage in unlawful discrimination or treatment because of race, color, religion, sex, national origin, military or veteran status, sexual orientation, or disability in the employment, training, or promotion of Students or personnel engaged in the performance of this Agreement.

7. Relationship of the Parties/Employment. Facility and School are independent contractors, and nothing contained in this Agreement will create the relationship of partnership, joint venture, agency, or employment between Facility and School or any of their employees, faculty, officers, agents, or contractors. No assigned Student or School faculty member under this agreement will in any way be considered an employee or agent of the Facility, nor will any Student or faculty member be entitled to any fringe benefits, Workers’ Compensation, disability benefits or other rights normally afforded to employees of the Facility. Students will not be deemed to be agents or employees of the School.

8. Governing Law; Venue. This Agreement and any claim or controversy hereunder shall be governed by and construed and enforced in accordance with the laws of the State of Illinois, without regard to the conflict of laws provisions thereof. All actions and proceedings arising out of or related to this Agreement shall be brought in a court located in Cook County in the State of Illinois.

9. Disclosure Authorization. During the term of this Agreement, Facility authorizes School to disclose the existence of this Clinical Affiliation relationship to Students and prospective Students in advising, communications and marketing materials and discussions and to regulatory and accrediting authorities as needed.

10. Notice to Parties. Any notices under this Agreement will be in writing to the following addresses, or to such other address as either Party may specify in writing from time to time:

If to the Facility:
**Under 1 Roof**
5787 S Hampton Rd, Suite 390, Dallas, TX 75232
Attention: Verna Jones  
Telephone: 214-343-4000  
Facsimile: 844-382-6994

With a Copy to Facility’s Legal Counsel at:  
The Office of Vanessa L. Ousley  
PO Box 100541  
Fort Worth Texas 76185  
Attention: Vanessa Ousley Contact Name  
Telephone: 817.437.2749 Number  
Facsimile: Fax Number 8173773615

If to the School:  
**Chamberlain University**  
500 W. Monroe Street, Suite 28, Chicago, IL 60661  
Attention: Clinical Contracts Dept.  
Email: clinicalcontracts@chamberlain.edu  
 Telephone: (630) 487-4350  
Facsimile: (877) 722-9248

With a Copy to School’s General Counsel at:  
**Adtalem Global Education Inc.**  
Attn: General Counsel  
500 W. Monroe Street, Suite 28, Chicago, IL  60661  
Email: atgelegalnotices@adtalem.com  
Facsimile: (630) 515-4555

**IN WITNESS WHEREOF**, the Parties have caused this Agreement to be executed in their respective corporate names by duly authorized officers, all on the day and year first set forth above.

**UNDER 1 ROOF**

Signature: ___________________________  
Printed Name: Verna Jones  
Title: Executive Director  
Date: October 30, 2021

Signature: ___________________________  
Printed Name: ___________________________  
Title: ___________________________  
Date: ___________________________
CLINICAL AFFILIATION AGREEMENT

THIS CLINICAL AFFILIATION AGREEMENT (the “Agreement”) is entered into this 2nd day of June, 2020 (“Effective Date”) by and between Shared Housing Center, Inc., its subsidiaries, affiliates and healthcare facilities covered by this Agreement with an office located at 402 N. Good Latimer Expressway, Dallas, TX 75204, collectively referred to as “Facility” and Chamberlain University, 4800 Regent Blvd., Irving, TX 75063 with an office located at 3005 Highland Parkway, Downers Grove, IL 60515 (“School”), each of Facility and School being a “Party”, and collectively known as the “Parties”.

BACKGROUND

The School desires its students (each a “Student”, collectively known as the “Students”) enrolled in the following degree programs: Nursing (LVN, BSN, RN-BSN option), Master of Science in Nursing (MSN) Advanced Practice Nursing Specialties, and Doctor of Nursing Practice (DNP) (“Programs”) participate in supervised practical learning and clinical experiences (“Clinical”) at Facility sites listed in Exhibit B.

AGREEMENT

The Term of this Agreement begins on the Effective Date and will continue for three (3) years until terminated by either Party, with or without cause, upon ninety (90) days’ prior written notice to the other Party. The Parties may renew for an additional 3-year Term by mutual agreement at least thirty (30) days prior to the expiration of the initial Term. Subject to Section D.2, Students who are participating in a Clinical at the time of termination will be allowed to complete their Clinical under the terms and conditions of this Agreement.

A. SCHOOL RESPONSIBILITIES:

1. The School is responsible for the educational experience of Students in theoretical background, basic skill, professional ethics, attitude and behavior, and School will only assign Students to the Facility who have completed prerequisite course work. The School’s faculty members are appropriately certified and/or licensed and have the experience required by law, regulation and rules of approval and/or accreditation.

2. The School will maintain professional liability and commercial general liability insurance for itself, instructors and employees with limits as follows: General Liability of One Million Dollars ($1,000,000) per occurrence or claim and Two Million Dollars ($2,000,000) in the aggregate and Professional Liability of One Million Dollars ($1,000,000) per each claim and Three Million Dollars ($3,000,000) in the aggregate. Upon request, the School will provide to Facility certificates of insurance evidencing such coverage and the School will endeavor to provide the Facility at least thirty (30) days advance written notice of any cancellation or non-renewal. Such insurance will be primary with respect to any other coverage or insurance otherwise available to the Facility as respects General Liability. Upon request, the School will provide evidence of Workers’ Compensation Insurance for any School employee at a Facility pursuant to this Agreement. Where Workers’ Compensation or other obligation for payment of benefits may arise, this Agreement will neither expand nor diminish such obligation.

3. As required by the Facility, the School will provide or, at School’s option, require Students participating in the Clinical to maintain, Student professional liability insurance of One Million Dollars ($1,000,000.00) per claim and Three Million Dollars ($3,000,000.00) in the aggregate covering the acts of such Student while participating in the Clinical at the Facility. Upon request, the School will provide proof of such insurance coverage to the Facility.

4. A School faculty member will coordinate the Clinical with the Facility, including the assignment of Students participating in the Clinical.

5. As required by the Facility or otherwise noted on Exhibit A, the School will provide evidence that the Student has met all applicable requirements of CPR certification, hepatitis A and B vaccination, TB Mantoux test, Varicella and MMR immunity, Td/Diphtheria prevention, and/or compliance with OSHA requirements for prevention of transmission of bloodborne pathogens and TB. The School will provide proof of compliance to site-specific requirements if required by Facility.

6. If required by Facility, the School will provide proof that each Student and clinical instructor has undergone a criminal background check and drug screen as part of their enrollment or hiring process. If required by Facility, the School will provide Facility a copy of such.
10. Notice to Parties. Any notices under this Agreement will be in writing to the following addresses, or to such other address as either Party may specify in writing from time to time:

If to the Facility:
Shared Housing Center, Inc.
402 N. Good Latimer Expressway, Dallas, TX 75204
Attention: Maria Machado
Telephone: (214) 821-8510
Facsimile: Fax Number

With a Copy to Facility’s Legal Counsel at:
Click or tap here to enter text.
Click or tap here to enter text.
Attention: Contact Name
Telephone: Number
Facsimile: Fax Number

If to the School:
Chamberlain University
3005 Highland Parkway, Downers Grove, IL 60515
Attention: Clinical Contracts Dept.
Email: clinicalcontracts@chamberlain.edu
Telephone: (630) 487-4350
Facsimile: (877) 722-9248

With a Copy to School’s General Counsel at:
Adtalem Global Education Inc.
Attn: General Counsel
500 W. Monroe Street, Suite 2800, Chicago, IL 60661
Email: atgelegalnotices@adtalem.com
Facsimile: (630) 515-4555

IN WITNESS WHEREOF, the Parties have caused this Agreement to be executed in their respective corporate names by duly authorized officers, all on the day and year first set forth above.

Shared Housing Center, Inc.
Signature: Maria Machado
Printed Name: Maria Machado
Title: Executive Director
Date: 06-02-2020

Chamberlain University
Signature: Terri Toomey
Printed Name: Terri Toomey
Title: Senior Manager, Experiential Learning Operations
Date: 06/16/2020