



**CoC General  
Assembly  
Meeting**  
January 2022

# Agenda

**Welcome and Introductions**

**Mission Moment**

**Approval of December Minutes**

**Homeless Collaborative Updates**

**ESG Program Consultation**

# Homeless Collaborative Updates

# Homeless Collaborative System Transformation

## *Achieving Measurable Results in Five Years*

### GOALS

Effectively End Veteran  
Homelessness

Significantly Reduce Chronic  
Unsheltered Homelessness

Reductions in Family & Youth  
Homelessness

### STRATEGIES

Coordinated  
Governance  
Structure

Separation of MDHA  
and CoC Board

Setting Shared Goals

Streamlined  
Pathways to  
Housing

Coordinated Access  
System  
Re-Design

Establishing system-  
wide housing  
navigation

Rehousing  
System  
Enhancements

System Management  
of Strategic Initiatives

Strengthening Our  
System Infrastructure

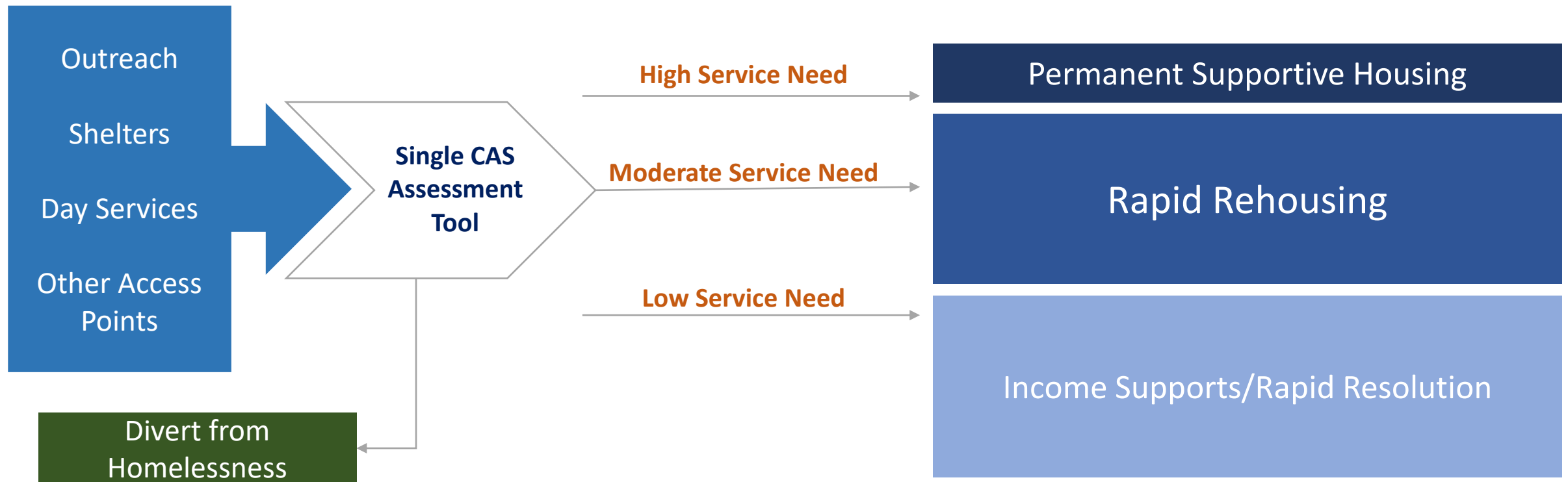
Strategic Housing  
Initiatives

Coordinated  
Investment Planning

Dallas R.E.A.L. Time  
to Scale Rapid  
Rehousing

# Homeless Collaborative System Transformation

## *Creating a System that Can Effectively End Homelessness*



*Guided by  
Core Values  
We've  
Set as a  
Community*



Every person Experiencing Homelessness Has Access to an Appropriate Exit Pathway



Exit Pathways are Scaled to Meet Demand and Targeted to Meet the Needs of Specific Populations



Accountability and Success are Demonstrated Using Data



Engagement and Transparency are Central Behaviors in All Collective Efforts

*Informed by  
data and  
participation  
from CoC  
members*

System performance data

Disaggregating data by race/ethnicity to  
identify and respond to disparities

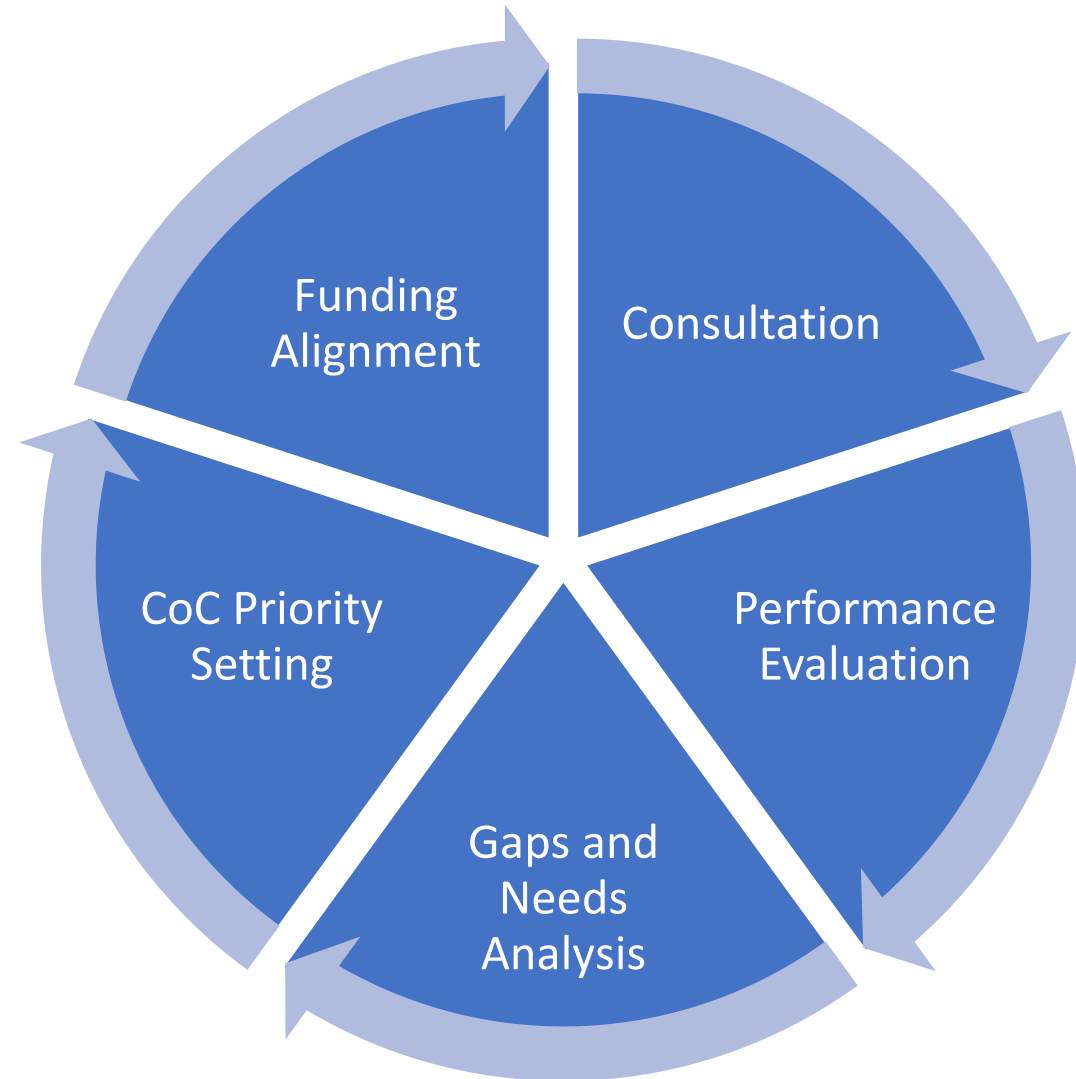
CoC Workgroup Participation

Lived experience of service providers,  
clients, and key stakeholders

# Continuing Progress on Homeless Collaborative Goals

## *CoC Annual Planning Process*

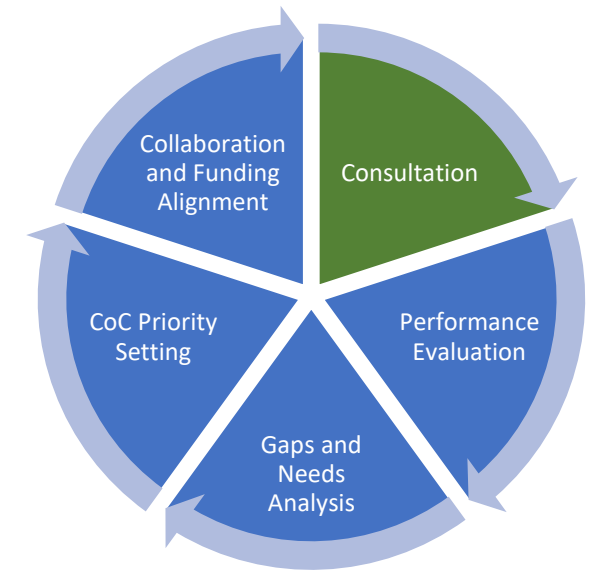
### **2022 CoC System Planning Cycle**





# Year-Round Consultation with CoC Members

- ✓ Participation in CoC Workgroups
- ✓ CoC Executive Council
- ✓ CoC General Assembly Meetings
- ✓ Community engagement events
- ✓ Cross sector partnerships
- ✓ Collaboration with local jurisdictions



# FY 2022-2023 Emergency Solutions Grant Program

Christine Crossley, Director, Office of Homeless Solutions, City of Dallas



**City of Dallas**

# **FY 2022-23 ESG Grant**

**CoC General Assembly  
January 25, 2022**

Christine Crossley, Director  
Office of Homeless Solutions  
City of Dallas

# Presentation Overview



- Purpose
- OHS Background
- Provide information regarding the Emergency Solutions Grant (ESG)
- Obtain Continuum of Care feedback for FY2022-23
- Budget Recommendations
- Resident Participation & Doing Business with City



# Purpose



- Provide information on FY2022-23 Emergency Solutions Grant
- Solicit feedback from Continuum of Care General Assembly for the FY 2022-23 Annual Action Plan and Budget
- Share City's planning approach for ESG





- **Mission**

- To positively impact quality of life in the City of Dallas through innovative, collaborative, and comprehensive solutions for homelessness

- **Target Populations**

- Unsheltered experiencing homelessness
- Persons residing in emergency shelters
- Persons who are at risk of homelessness
- Veterans, seniors over age 55, youth including ages 18-24, disabled persons, or families with children who are experiencing homelessness
- Persons fleeing from domestic violence







- Key Priorities

- Preventing homelessness

- Identify at-risk populations and targeting solutions that are sensitive to the special needs of those populations
    - Increase educational, skill building, and employment opportunities
    - Identify and address specific factors that contribute to homelessness

- Protecting persons experiencing homelessness

- Employ innovative, low barrier, person-centered, measurable, and high-quality services through the homeless response system of care
    - Support the health, safety, and quality of life for persons experiencing homelessness
    - Reduce recidivism back into homelessness

- Promoting affordable housing solutions

- Address the inadequate supply of affordable housing units through creative, non-traditional, and sustainable housing solutions
    - Equip individuals and families with the tools to be successful at obtaining and maintaining housing

- Partnering to maximize resources

- Foster a comprehensive, coordinated, system-led response that engages the community, encourages partnerships, and blends public and private funding focused on performance



# Emergency Solutions Grant



- ESG is part of the City of Dallas Consolidated Plan
  - Five-Year Plan (10/1/19 to 9/30/24)
  - Annual Action Plans
  - City's Grant Application to HUD
- City's Consolidated Plan includes four grants:
  - Community Development Block Grant (CDBG)
  - HOME Investment Partnerships Program (HOME)
  - Emergency Solutions Grant (ESG)
  - Housing Opportunities for Persons with AIDS (HOPWA)





# Emergency Solutions Grant



- Created in 1987 by Stewart B. McKinney Homeless Assistance Act
- The Department of Housing & Urban Development (HUD) is the administering agency
- Primary focus is to assist homeless individuals and families with services
  - *Engage homeless individuals and families living on the street*
  - *Improve the number and quality of emergency shelters for homeless individuals and families*
  - *Help operate emergency shelters*
  - *Provide essential services to shelter residents*
  - *Rapidly re-house homeless individuals and families, and*
  - *Prevent families/individuals from becoming homeless*
- Household income cannot exceed 30% of the Area Median Family Income (for Rapid Re-Housing at annual assessment and for Homeless Prevention)



# ESG Allowable Expenses



Eligible Activities	Eligible Clients	
	Those who are Homeless	Those who are at-risk of Homelessness
1. Street Outreach*	X	
2. Emergency Shelter*	X	
3. Homelessness Prevention		X
4. Rapid Re-Housing	X	
5. Homeless Management Information System (HMIS)	X	X
6. Administration (7.5% of grant)	N/A	N/A

\* Note: Combined total of Activities 1 and 2 can not exceed 60% of total grant allocation.



# Current FY 21-22 ESG Budget



Program Category	Amount	Percent
Emergency Shelter	\$538,680	41.7%
Street Outreach	\$177,682	13.8%
Homelessness Prevention	\$246,086	19.1%
Rapid Re-Housing	\$238,782	18.5%
HMIS	\$0	0.0%
ESG Administration	\$89,000	6.9%
<b>Total</b>	<b>\$1,290,230</b>	<b>100.0%</b>



# Previous Budget Comparisons



Program Category	FY 19-20	% of Grant	FY 20-21	% of Grant	FY 21-22	% of Grant
Emergency Shelter	\$495,052	39.4%	\$512,680	39.7%	\$538,680	41.7%
Street Outreach	\$81,362	6.5%	\$77,682	6.0%	\$177,682	13.8%
Homelessness Prevention	\$155,261	12.3%	\$246,086	19.1%	\$246,086	19.1%
Rapid Rehousing	\$436,000	34.7%	\$366,000	28.3%	\$238,782	18.5%
HMIS	\$0	0.0%	\$0	0.0%	\$0	0.0%
Administration	\$89,000	7.1%	\$89,000	6.9%	\$89,000	6.9%
<b>Total</b>	<b>\$1,256,675</b>	<b>100.0%</b>	<b>\$1,291,448</b>	<b>100.0%</b>	<b>\$1,290,230</b>	<b>100.0%</b>



# Additional ESG Information



- ESG must be matched dollar for dollar
  - HUD will allow cash or donated materials/services
- Funds must be expended within 24 months
- Annual Reports are required
  - Partners must enter client data in HMIS with performance measured quarterly
- Units for placement must meet minimum housing standards and shelters must meet minimum shelter standards
  - Inspections are required
- Rent paid for clients must be reasonable
  - Measured against market rates
- All clients receive some level of case management services
  - Maximum timeframe for assistance is 24 months (Rapid Re-Housing and Homeless Prevention)
- Budget allocations consider homeless priorities for the Continuum of Care (CoC) as set forth in the Consolidated Plan





# Resident Participation



- Mail comments to:

City of Dallas  
Budget & Management  
Services/Grant  
Administration  
1500 Marilla Street, 4FS  
Dallas, TX 75201

Mail



- Take Community Survey Online at:  
<http://dallascityhall.com/departments/budget/communitydevelopment>
- Email comments to:  
[ofscommunitydevelopment@dallascityhall.com](mailto:ofscommunitydevelopment@dallascityhall.com)

Online



- Comment during Virtual Public Meetings
- Speak at Community Development Commission monthly meetings or City Council public hearings
- Call 214-670-4557 to make a comment to Budget & Management Services

Verbal



**Comments due by February 25**  
**Submission of a comment does not guarantee funding**



# Doing Business with City of Dallas



- Register on-line at:
  - <https://dallascityhall.bonfirehub.com>
- Contact the Office of Procurement Services at:
  - 214-670-3326
  - [askprocurement@dallascityhall.com](mailto:askprocurement@dallascityhall.com)
- Notification of upcoming Request for Bids (RFB) and Request for Proposals (RFP) are published quarterly on the Office of Procurement Services website. Current procurement opportunities are found at: <https://dallascityhall.bonfirehub.com>



# Follow on Social Media...



[@dallascommdev](#)









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