

SYSTEMWIDE DIVERSION Funding Opportunity Information Session

NOVEMBER 8, 2023

AGENDA

1. Funding Opportunity

- I. Overview
- II. What is Diversion?

2. Systemwide Diversion

- 1. Essential Elements
- 2. High Level Client Workflow
- 3. What is CAS?
- 4. All Neighbors Coalition Program Model
- 5. Applicant Requirements
- 3. Application and Scoring



FUNDING OPPORTUNITY OVERVIEW

WHAT

- CoC Program Funds –Unsheltered NOFO and DV CAS Bonus (Renewable)
- Funds to be used for Systemwide Diversion
 - 12-month grant term, with opportunity for renewal
 - Awarding up to 11 Full Time Employees, 3 CAS Assessors and 8 Diversion Case Managers

WHY

- Top Priority set by All Neighbors Coalition for reducing chronic Unsheltered Homelessness, reduces inflow and opens up needed space in shelter
- Help households at the front door of the system to avoid shelter/unsheltered homelessness and regain safe, stable housing as quickly as possible



COMMUNITYWIDE GOALS ACHIEVING MEASURABLE RESULTS IN FIVE YEARS

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PRIORITIES

2023

Effectively End Veteran Homelessness

Significantly Reduce Chronic Unsheltered Homelessness

- Ending Veteran Homelessness Initiative
- VA National Permanent Housing Challenge

- Sustain Dallas REAL Time
- Coordinated Outreach and System Wide Navigation
- PSH Expansion
- Implement System-Wide Diversion

• Expand Front Door Diversion

Significantly Reduce Family &

Youth Homelessness

- Expand Rapid Rehousing
- Strengthen Youth Crisis Response and Rehousing System (YHDP)



WHAT IS DIVERSION

Eviction Prevention

- Serves low-income households who have received an eviction notice
- Most not facing immediate homelessness
- Prevents housing instability

Homelessness Prevention

- Serves extremely vulnerable households who are about to lose their housing
- Prevents homelessness (when well targeted)

 Serves people who have just lost housing and are seeking assistance from homeless response system

Diversion

 Prevent long shelter stays and unsheltered homelessness



Diversion Targets Households at the Front Door of Homeless System (e.g. CAS Access Points)



WHAT IS DIVERSION

TARGET:

• Households who have just become homeless, seeking assistance through CAS

GOAL:

- Help households find safe alternative housing, avoid entering shelter or unsheltered homelessness
- Ensure homelessness experience is as brief as possible
- Preserve shelter/homeless assistance for those with no alternative options (freeing up system resources)

HOW IT WORKS:

- Interactive, creative, client-driven problem solving with households to:
 - o understand the housing crisis and explore solutions
 - o pursue immediate, safe housing
 - Return to previous housing; secure new housing unit; move in with family or friends
- Flexible financial assistance directly related to obtaining a housing solution



SYSTEMWIDE DIVERSION Initiative Overview



KEY TERMS

<u>High-Volume Access Point</u>: A High-Volume Access Point is an already established CAS Access Point that has a history of assessing at least 100 households per year.

Underserved Area: As a result of an equity audit, the All-Neighbors Coalition's CAS Workgroup has identified geographic areas within the Continuum of Care (CoC) where there are no or very limited CAS Access Points as compared to the number of people experiencing homelessness that were residing in these locations during the most recent Point in Time (PIT) Count. Those areas include a 10-mile radius of the following zip codes: 75069 (McKinney), 75006 (Carrollton), 75061 (Irving), 75040 (Garland), 75050 (Grand Prairie), 75217 (Balch Springs), 75216 (South Oak Cliff), 75232 (South Dallas)

Housing Problem Solving: Housing Problem Solving (HPS) is a creative, strengths-based conversation that helps people explore all possible pathways to resolve their current housing crisis without needing ongoing shelter or a housing resource from the homelessness response system. An HPS resolution is achieved when a household has been safely diverted or rapidly exited from the homelessness response system.



ROLES AND AWARD PARAMETERS

CAS ASSESSORS (3)

- 2 CAS ASSESSORS FOR GENERAL CAS ACCESS POINTS
- 1 CAS ASSESSOR FOR A YOUTH-SPECIFIC ACCESS POINT (AN ACCESS POINT AT A NEW LOCATION WILL BE PRIORITIZED)

DIVERSION CASE MANAGERS (8)

□4 FTE FOR EXISTING, HIGH-VOLUME CAS ACCESS POINTS (AS DEFINED IN SLIDE 8)

2 FTE FOR NEW CAS ACCESS POINTS IN UNDERSERVED AREAS (AS DEFINED IN SLIDE 8)

□2 FTE FOR AN ACCESS POINT WHOSE POPULATIONS SERVED INCLUDES FAMILIES WITH CHILDREN OR/AND SURVIVORS OF DOMESTIC VIOLENCE

•EACH HIGH-VOLUME ACCESS POINT AWARDED MUST HAVE AT LEAST TWO FTE DEDICATED TO PROVIDING DIVERSION CASE MANAGEMENT. THEREFORE, APPLICANTS MUST EITHER APPLY FOR 2 FTE THROUGH THIS RFP OR UTILIZE A COMBINATION OF NEW AND EXISTING STAFF.



ESSENTIAL ELEMENTS

Diversion Case Management

- Negotiating a return to previous housing
- Housing search assistance to relocate into a new housing unit
- Mediation with family, friends, or landlords to preserve existing housing
- Completing flex-fund requests to facilitate financial assistance disbursement
- Completing accurate, timely, and complete HMIS data including program enrollments, case notes, and services
- Providing short-term case management to resolve household's housing crisis

Program Administration

- Up to 90 Days of short-term case management
- Caseload 1:30 client ratio
- Anticipate funding 8 total Diversion Case Manager positions
- Housing Forward technical assistance and training from Diversion leads



ESSENTIAL ELEMENTS

CAS Assessor

•Engaging in client-led housing problem-solving conversations

•Providing initial screening to determine homeless status and immediate needs

•Completing the CAS Program Enrollment in HMIS

•Uploading existing and relevant critical documents to HMIS, providing referrals and services to obtain any missing critical documents

•Providing solution-focused crisis intervention and provide relevant connections to community-based support

•Providing warm connection to Diversion Case Manager when household needs short-term case management to successfully resolve their housing crisis

•Completing quality, complete, and timely HMIS data

Program Administration

- Anticipate funding 3 total CAS Assessor positions
- Housing Forward technical assistance and training from Family Homelessness leads



ESSENTIAL ELEMENTS

Flexible Financial Assistance

Eligible costs include a variety of expenditures that are directly related to removing barriers to housing for Diversion clients. This includes the cost of:

- □ Rental Assistance for up to 3 months
- □ Credit repair costs
- □ Transportation or car repairs
- □ Rental arrears or utility costs
- Move-in costs, security deposits, furniture, moving costs, etc.

Program Administration

- Limited financial assistance
- Average of \$1,320 per household available for rental assistance + up to 3 months rent for appx 15 percent of households needing extra support
- Assistance is flexible
- Local and national evidence suggests that 35 to 50 percent of households will likely not need any financial assistance

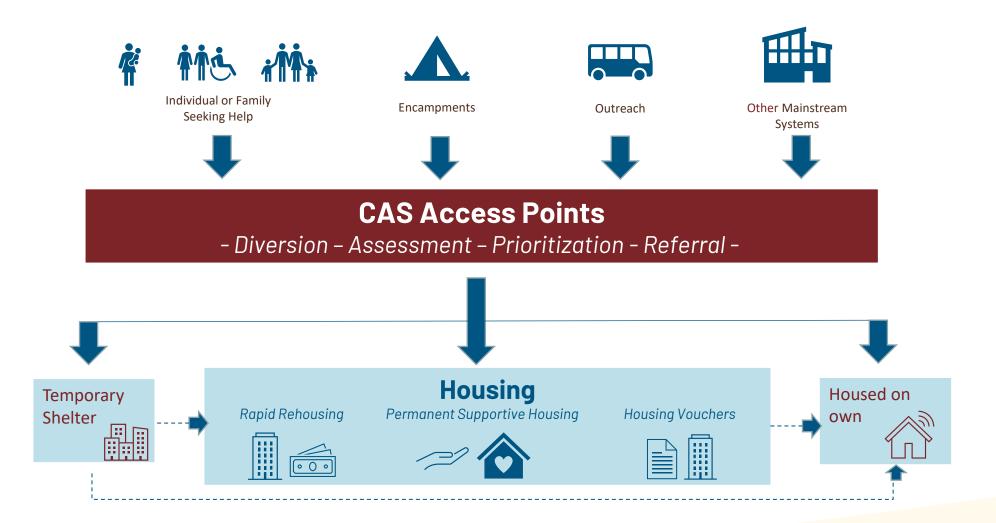


ALL-NEIGHBORS COALITION PROGRAM MODEL

Diversion in Dallas and Collin Counties is a strategy used to prevent a shelter experience or decrease the length of time individuals and families experience homelessness. Diversion uses housing problem-solving techniques to quickly and efficiently assist in identifying immediate housing solutions, and when necessary, connects individuals and families with services and financial assistance to help them obtain or return to housing.

Program Description	Essential Program Elements	Time Frame	Population	Desired/expected
			ropulation	outcomes
Diversion involves	Short-term Case Management	Up to 90 days of	Individuals and family	<u>Output</u>
housing problem	Screening/Assessment	diversion case	households	85% of new households
solving support, short-	Critical document collection	management as	experiencing	entering the
term case	Mediation	needed.	homelessness, or	Coordinated Access
management,	Family reunification		imminent homelessness	System will participate
mediation, and limited	Landlord negotiation	Limited financial	at the point they are	in a housing problem
financial assistance to	Crisis housing search	assistance	seeking entry into the	solving conversation
divert homeless	Problem solving		homeless response	
individuals and families	Linkage to employment/increased income	Follow-up emergency	system.	<u>Outcome</u>
from the shelter	Linkage to community resources	services as		Diverted households will
system, or rapidly exit		needed		obtain or return to a
them upon entry.	Limited Financial Assistance			positive housing
	Diversion provides limited financial assistance			destination
	for approved diversion expenses, such as up to 3			
	months of rental assistance, security deposits,			
	utility assistance, etc. to support a positive			
	housing outcome			

COORDINATED ACCESS SYSTEM

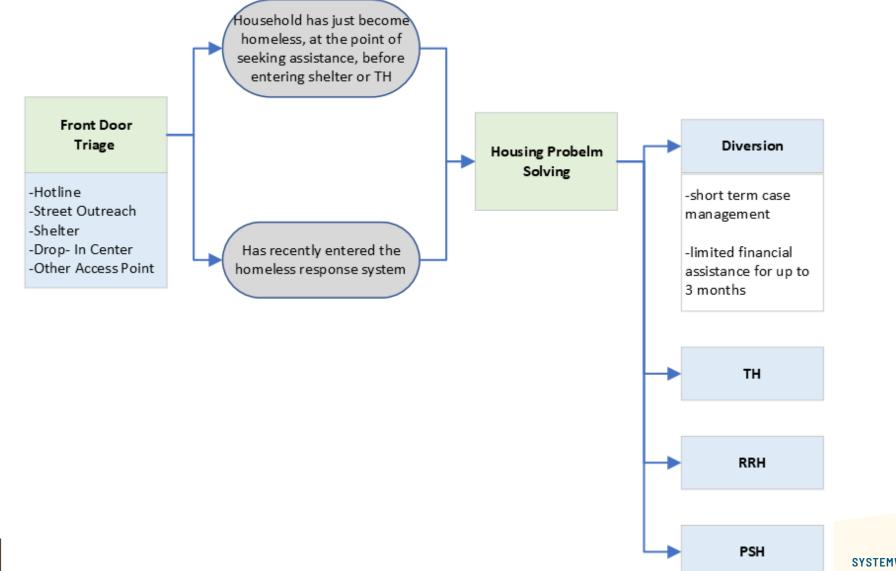




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DIVERSION:

HIGH LEVEL CLIENT WORKFLOW



APPLICATION AND SCORING









APPLICANT REQUIREMENTS

To be eligible for this funding applicants must:

- Be a designated Access Point for the Coordinated Access System or must work with Housing Forward to become an Access Point within 30 days of award
- Participate in the Homeless Management Information System (HMIS)
- Deliver services in alignment with the All-Neighbor's Coalition Diversion Program Model
- Have 501(c)(3) status
- Independent audit or review within the last 18 months with no significant findings
- Member of the All-Neighbors Coalition



APPLICATION QUESTIONS *Agency Experience – 20 POINTS*

- 1. Provide information about agency policies and practices that illustrate your commitment to utilizing a Housing First approach. This includes specific details about how the agency ensures there are:
 - •No preconditions for entry into the program.
 - •No barriers to housing such as denying program entry due to service needs, criminal background, lack of income, or active substance use.

2. Describe your agency's experience working with households experiencing homelessness to quickly regain housing.

- 3. Provide examples of how your agency assesses clients' strengths and support networks.
- 4. Describe your agency's experience providing conflict resolution and mediation support to clients.



APPLICATION QUESTIONS *Financial Management – 20 POINTS*

- 1. Did your agency have an independent audit or a review of certified financial statements within the last 18 months?
- 2. In the independent audit or financial review, was there a management/internal control letter included in the audit?
- 3. Does the auditor's report indicate that the agency complies with all GAAP (Generally Accepted Accounting Principles)?
- 4. Does the auditor's report contain an "unqualified" opinion?



APPLICATION QUESTIONS Program Design – 30 POINTS

- 1. Describe how individuals who become homeless will be supported to immediately find alternative housing options and avoid entering shelter and or unsheltered homelessness. Please include a description of any existing full-time staff that are dedicated to Housing Problem Solving or Diversion.
- 2. Describe the policies and practices your agency will establish to ensure the Systemwide Diversion Initiative aligns to Housing First Principles. Include specific details about how the agency ensures there are:

•No preconditions for entry into the program.

•No barriers to housing such as denying program entry due to service needs, criminal background, lack of income, or active substance use.

- Provide your agency's approach to training and coaching staff to ensure they are proficient in critical Diversion skills (mediation and conflict resolution, housing problem-solving, active and empathetic listening, and strengths-based service delivery., etc)
- 4. Describe the plan and timeline for prompt implementation of the project. Please include major events, activities, and when they will take place leading up to project start date. (bullet point and chronological order).
- 5. Is your agency a designated Access Point for the community's Coordinated Access System (CAS)? If not, please describe your agency's willingness to become an Access Point for the homeless response system.



APPLICATION QUESTIONS *Promoting Equity and Inclusion – 30 POINTS*

- 1. Describe how the applicant will integrate people with lived experience of homelessness into the design and delivery of services.
- 2. Detail the applicant's strategy to identify and address racial disparities in program outcomes.
- 3. Describe how your agency accommodates non-English speaking clients?
- 4. Describe how your board and staff reflect the population the project will serve. Attach Board Composition.
- 5. Describe how the agency ensures individuals that identify as Lesbian, Gay, Bisexual, Transgender, and Queer (LGBTQ+) receive housing and services free from discrimination?



SCORING RUBRIC

0: No answer given, left blank, or does not answer the question being asked.

3: Limited response that is incomplete and/or does not fully answer the application prompt.

5: Response with full details, including specific examples of past work and how this is related to the project they are applying for.

Applications containing all required items and submitted by the deadline will be reviewed and scored based on the selection criteria outlined in the Systemwide Diversion Scorecard which can be found <u>here.</u>



SELECTION

Prioritization is based on:

- Straight score
- Preference for a high-volume access point and agencies located in underserved geographies. Those areas include a 10-mile radius of the following zip codes: 75069 (McKinney), 75006 (Carrollton), 75061 (Irving), 75040 (Garland), 75050 (Grand Prairie), 75217 (Balch Springs), 75216 (South Oak Cliff), 75232 (South Dallas)
- A youth dedicated Access Point, or Access Point with a youth dedicated program and staff at a *new location* will be prioritized for 1 CAS Assessor position.



BUDGET TEMPLATE

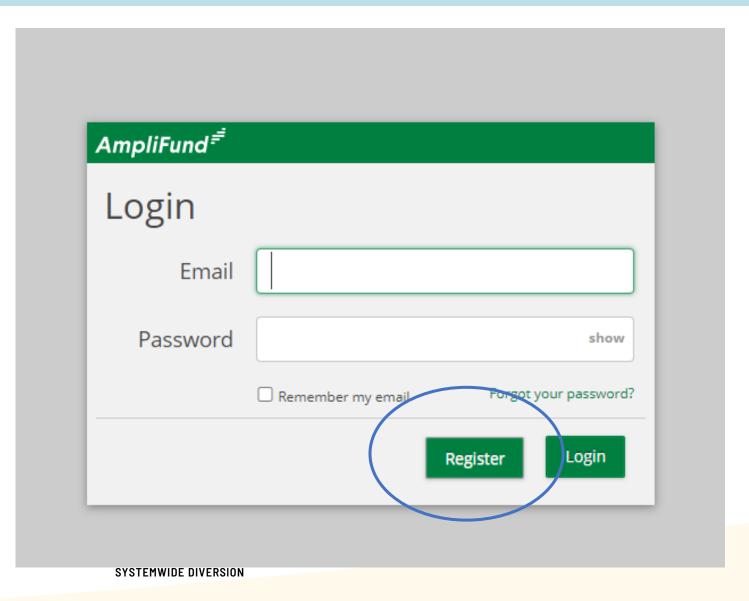
NEIGHBORS				
PROJECT BUDGET	SAMPLE BUDGET	CAS Assessor	Diversion Case Manager	Parameters
ersonnel Expenses - Salaries & Wages				
umber of Staff	\$1			Minimum of 1 FTE. Up to 3 CAS Assessors and 8 Diversion Case Managers will be awarded.
taffing	\$60,000			Max \$60,000 base salary per staff
ringe Benefits	\$12,000			Max 20% of base salary per employee
rogram Manager	\$7,200			Max 10% FTE for supervision by a program manager
otal Personnel Expenses	\$79,200	\$-	\$-	
on-Personnel Expenses				
quipment	\$1,600			Laptop + hotspot
lileage	\$3,065			0.655 @ 18 miles/day @ 5 days/week @ 52 weeks/year
otal Non-Personnel Costs	\$4,665	\$-	\$-	
otal Project Expenses	\$83,865			
Administrative Fee	\$4,193			Max of 5% of total project expenses
OTAL EXPENSES Personnel + Non-Personnel + Direct Assistance + Admin)	\$88,059			



TOUR OF AMPLIFUND



AMPLIFUND ACCOUNT REGISTRATION



AMPLIFUND ACCOUNT REGISTRATION

Create New Account

If you have already registered, please click here to login.

Lines	Indian		1
User	Into	rmai	101

Email Address*	
Role	Administrator
Password*	
Confirm Password*	
Contact Information	

Only one administrator for your organization should register. The administrator then adds users and sends an invite to join.

First Name*	
Middle Name	
Last Name*	
Suffix	

ADDING ORGANIZATION USER



APPLICANT PORTAL Getting Started on the Applicant Portal

Warning 5. Add the user's Email Address.

Each user must have a que email address across all Applicant Portal accounts.

User Information			
Email Address*			
Role*	Editor	\$?	

- Select the user's Role.
 - Administrator: Administrators can create, edit, delete, and withdraw applications; create and edit accounts; and add new users.
 - Editor: Editors can edit applications and update their account settings.

Contact Information

- Add the user's name, mailing address, and phone number. Required fields are marked with an asterisk (*).
- 8. Click Invite.

ADDING ORGANIZATION USER

How To Invite Users to Your Organization Account

Prerequisite: Must be an Administrator user. The first user to register in an organization is an Administrator by default.

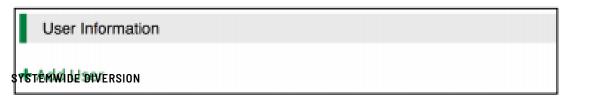
- 1. Open the Applicant Portal.
- 2. Click the logo in the top-left corner of any page.



3. Click Users.

Applications	Account Information	Users	FAQ

4. Click + Add User.



AMPLIFUND ACCOUNT REGISTRATION



Title TX-600 System-Wide Diversion

Description The Dallas and Collin Counties All-Neighbors Coalition has set goals for effectively ending Veteran homelessness, and significantly reducing chronic unsheltered, youth, and family homelessness. Our community has implemented core strategies to enhance our ability to provide immediate access to low barrier permanent housing for individuals and families experiencing homelessness. To continue making progress toward these goals, the All Neighbors Coalition has made it a top priority to scale Diversion across the homeless response system over the next two years. This intervention intends to both increase available space in shelters so more people can come inside, while helping newly unhoused people rapidly resolve their housing crisis.

The All-Neighbors Coalition is issuing a Request for Proposals (RFP) to fund agencies to deliver the Systemwide Diversion Initiative. Eligible agencies are those representing highvolume Coordinated Access System (CAS) Access Points or agencies located in underserved areas within the Dallas and Collin Counties Continuum of Care (CoC), which is defined in the next section.

The goal of the Diversion Initiative is to end an individual or family's experience of homelessness as quickly as possible while empowering them to regain stability. The emphasis is on securing safe, appropriate options in community rather than an emergency shelter stay, whenever possible. This limits the trauma of homelessness while supporting the availability of limited shelter beds for those most in need. The All-Neighbors Coalitions' Diversion Workgroup piloted and evaluated Diversion interventions, and applied lessons learned to develop a standardized Diversion Program Model that aligns best practice and guides implementation.

SYSTEMWIDE DIVERSION

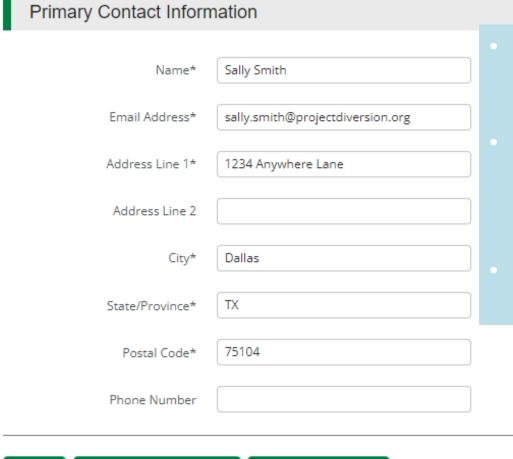
TX-600 System-Wide Diversion





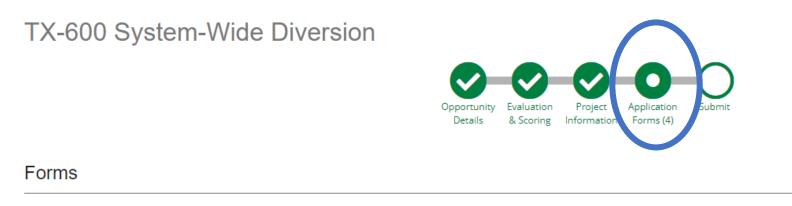
Project Information

Application Information



✓ Mark as Complete Save

Save & Continue



Help	Download	Save & Continue

Name	Status	Print
Agency Information	Complete	0
Financial Management	In Progress	0
Application Questions	New	0
Budget	New	0
K 1 X 25 v items per page 1 - 4 of 4 ite		

Save & Continue

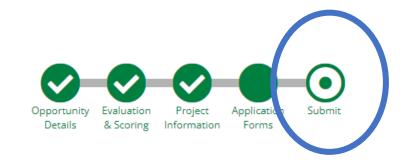
APPLICATION FORMS

TX-600 System-Wide Diversion





TX-600 System-Wide Diversion



You are about to submit your application, TX-600 System-wide Diversion, to Housing Forward.

Take the time to review your application by using the timeline above. You can select any section and jump to that page.

When the application is fully complete, please select the "Submit" button. This will submit your final application to the funder.

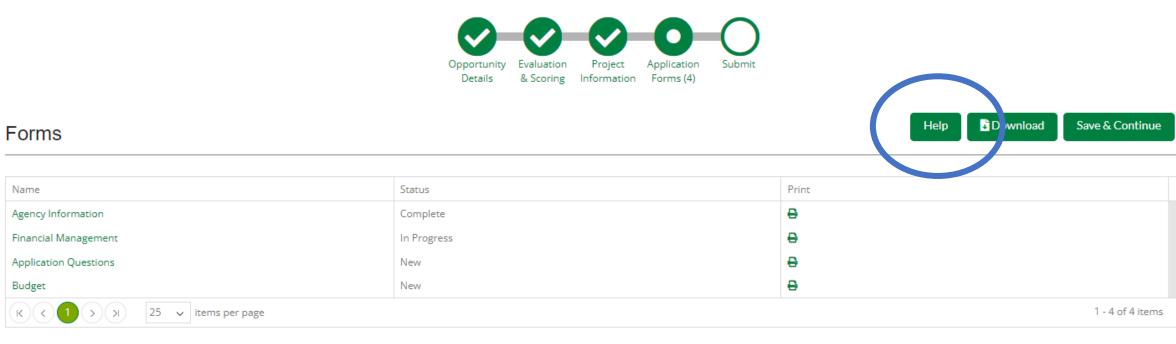
You have forms containing required fields which have not been completed!

🖡 Review

Submit



TX-600 System-Wide Diversion



Save & Continue

Name

K

NEED HELP?

TX-600 System-Wide Diversion

Help

Application Help Information

For questions about the application questions or content, please reach out to the contact below.

The System-wide Diversion RFP with detailed instructions are located on Housing Forward's funding website.

https://housingforwardntx.org/funding/

Application Help Email: Amber.Austin@HousingForwardNTX.org

Application Help Name: Amber Austin

Application Help Phone Number: 830-624-4073

Technical Help Information

For questions related to inputting of application information into Amplifund, please reach out to the contact below.

Technical Help Email: rae.clay@housingforwardntx.org

Technical Help Name: Rae Clay

Technical Help Phone Number: 214-669-4296

KEY TAKE-AWAYS FOR AMPLIFUND

- One person from your organization must register as the account administrator FIRST, then user accounts can be added
- The application can be downloaded as a pdf prior to filling out the online application.
- Application will time out after 20 minutes and lose any unsaved work.
- You will not be able to submit your application without all pages and forms marked completed.
- Use the "HELP" button for AmpliFund and/or application questions.

KEY CONTACTS

- Sydney Ford: (sydney.ford@housingforwardntx.org) for all AmpliFund questions
- Amber Austin: (amber.austin@housingforwardntx.org) for all other questions

